# **Management Letter**

On the Financial Statements Audit of the Getting to Best Education Project (G2B)

For the Period July 1, 2021 December 31, 2022



**Promoting Accountability of Public Resources** 

P. Garswa Jackson Sr, ACCA, CFIP, CFC Auditor General, R.L.

**Monrovia, Liberia** June 2023

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# **Acronyms/Abbreviations**

Acronyms/Abbreviations	Meaning
ACCA	Association of Chartered Certified Accountants
CFIP	Certified Forensic Investigation Professional
CFC	Certified Financial Consultant
DLI	Disbursement Link Indicators
DA	Designated Account
ESDC	Education Sector Development Committee
EEP	Eligible Expenditure Program
FAR	Fixed Asset Register
FASB	Financial Accounting Standards Board
PFM	Project Financial Management Manual
GAC	General Auditing Commission
G2B	Getting to Best Education Project
GOL	Government of Liberia
IA	Internal Audit
IAS	International Accounting Standards
IFR	Interim Financial Report
IFRS	International Financial Reporting Standards
IPSA	International Public Sector Accounting Framework
IIA	Institute of Internal Auditors
INTOSAI	International Organization of Supreme Audit Institutions
ISAs	International Standards on Auditing
ISSAIs	International Standards of Supreme Audit Institutions
MFDP	Ministry of Finance and Development Planning
MOE	Ministry of Education
NGOs	Non-governmental Organizations
PFM	Public Financial Management
PFMU	Public Financial Management Unit
PDT	Project Delivery Team
PPCC	Public Procurement and Concession Commission
PRC	Procurement Review Committee
PIM	Project Implementation Manual
PIU	Project Implementation Unit (Same as PDT)
SMT	Senior Management Team
SMC	School Management Committee
SOE	Statement of Expenditure
US\$	United States Dollar
WB	World Bank



Prof. D. Ansu Sonii, Sr. **Minister of Education** Ministry of Education Monrovia, Liberia

June 28, 2023

Dear Hon. Sonii:

AUDITOR GENERAL'S REPORT ON THE FINANCIAL STATEMENTS AUDIT OF the Global PARTNERSHIP FOR EDUCATION – GETTING to BEST IN EDUCATION PROJECT (GPE-G2B) FOR THE PERIOD JULY 1, 2021 TO DECEMBER 31, 2022.

The Financial Statements of the Global Partnership for Education – Getting to Best in Education Project (GPE-G2B) are subject to audit by the Auditor General in terms of Section 2.1.3 of the General Auditing Commission (GAC) Act of 2014 as well as in accordance with the Engagement Terms of Reference.

#### INTRODUCTION

The audit of the Global Partnership for Education – Getting to Best in Education Project for the period July 1, 2021 to December 31, 2022 is being completed and the purpose of this letter is to bring to your attention the findings that were revealed during the audit.

#### **AUDIT SCOPE AND DETERMINATION OF RESPONSIBILITY**

The audit was conducted in accordance with the International Standards of Supreme Audit Institutions (ISSAIs). These standards require that the audit is planned and performed so as to obtain reasonable assurance that, in all material respects, fair presentation is achieved in the annual financial statements.

# An audit includes:

- Examination on a test basis of evidence supporting the amounts and disclosures in the financial statements;
- Assessment of the accounting principles used and significant estimates made by management; and
- Evaluation of the Financial Statements presentation.

An audit also includes an examination, on a test basis, of evidence supporting compliance in all material respects with the relevant laws and regulations which came to our attention and are applicable to financial matters.

The matters mentioned in this letter are therefore those that were identified through tests considered necessary for the purpose of the audit and it is possible that there might be other matters and/or weaknesses that were not identified.



The Financial Statements, maintenance of effective control measures and compliance with laws and regulations are the responsibility of the GPE-G2B Management. Our responsibility is to express our opinion on these Financial Statements.

# **Key Personnel of the Project**

During the period under audit, the following key persons managed the affairs of the GPE-G2B Project.

Name	Position	Tenure
Prof. D. Ansu Sonii, Sr	Minister	2018- Present
Joe Gbasakollie	Project Coordinator	2018- Present
Sadacious Varney	Finance Officer	2020 - Present
Omarue Toure	Procurement Specialist	2022 - Present

The audit findings which were identified during the course of the audit are included below.

#### **APPRECIATION**

We would like to express our appreciation for the courtesy extended and assistance rendered by the staff of GPE-G2B during the audit.

> P. Garswa Jackson Sr. ACCA, CFIP, CFC Auditor General, R.L.

Monrovia, Liberia June 2023



# 1 DETAILED FINDINGS AND RECOMMENDATIONS

# 1.1 Financial Issues

# 1.1.1 Non-Explanation of Material Variance

- 1.1.1.1 Part 1.7.8 of the Revised Cash Basis IPSAS (November 2017) provides that an entity that makes publicly available its approved budget(s) shall present a comparison of the budget amount for which it is held publicly accountable and actual amounts either as a separate additional financial statements of an additional budget columns in the statement of cash receipts and payments. The comparison of budget and actual amount shall present separately for each level of legislative oversight:
  - By way of note disclosure, an explanation of material differences between the budget for which the entity is held publicly accountable and actual amounts, unless such explanation is included in other public documents issued in conjunction with the financial statements, and cross reference to those documents is made in the notes.
- 1.1.1.2 Additionally, paragraph 1.7.12 of the Revised Cash Basis IPSAS (2017) provides that an explanation of the material differences between actual amounts and the budget amounts will assist users in understanding the reasons for material departure from the approved budget for which the entity is held accountable.
- 1.1.1.3 During the audit, we observed that Management did not include explanatory notes to the financial statements on the material variances between the budget and actual amounts. See Table 1 below for details:

Table 1: Non Explanation of Material Variance

Activities Within Components	Project Allocation	Annual	Actual Expenditure	Variance
	US\$	US\$	US\$	US\$
Improving the quality and access to ECE in targeted counties	3,050,000	958,470	930,497	27,973
Supporting teacher training and certification in targeted counties	1,600,000	755,975	726,203	29,772
Improving school management accountability and system monitoring	2,000,000	841,378	818,924	22,454
Achieving better learning through improved equity, efficiency and accountability	3,570,000	2,406,970	2,406,000	970
Project management and sector program support and coordination	850,000	884,565	714,254	170,311
Total Cash Payments	11,070,000	5,847,358	5,595,878	251,480

#### Risk

- 1.1.1.4 Failure to include notes or explanation for material variances between budgetary amounts and actual amounts in the financial statements may deny users of the financial statements information needed to make informed decision.
- 1.1.1.5 Fair presentation and full disclosure may be impaired.

# Recommendation

1.1.1.6 Management should ensure that full and adequate disclosures are made for material variance(s) between the budget and actual amounts consistent with Part 1.7.8 of the Revised Cash Basis IPSAS (November 2017).

# **Management 's Response**

1.1.1.7 This was earlier communicated and was also resolved in the revised financial statement.

Please see Exhibit I

#### **Auditor General's Position**

1.1.1.8 We acknowledge Management's acceptance of our findings and recommendations and subsequent adjustment of the financial statements.

#### 1.1.2 Financial Statements submitted after deadline date

#### Observation

- 1.1.2.1 Section 3.6 of GPE-G2B Project Implementation Manual (PIM) state that the project will also prepare annual financial statements at the end of the project in accordance with International Public-Sector Accounting Standards cash basis. The annual financial statements will be submitted to the external auditor as soon as possible but not later than 2 months after the end of each fiscal year of the GoL.
- 1.1.2.2 During the audit, we observed that Management did not provide or submit the financial statements within the required stipulated timeframe.

# Risk

- 1.1.2.3 Management may be noncompliant with Section 3.6 of GPE-G2B Project Implementation Manual (PIM).
- 1.1.2.4 Untimely presentation of the financial statements may impair accountability and decision making. The completeness and accuracy of the financial statements may also be impaired.

#### Recommendation

1.1.2.5 Management should facilitate the timely preparation of financial statements and subsequent submission of same to the GAC as required by Section 3.6 of GPE-G2B Project Implementation Manual (PIM).



1.1.2.6 Evidence of approved financial statements should be adequately documented and filed to facilitate future review.

# **Management's Response**

- 1.1.2.7 PFMU submitted to GAC all the IFRs that were prepared for every quarter of the entire period of the audit which was adequate for the commencement of the audit. PFMU had to meet its reporting requirements to the World Bank before preparing the IPSAS financial statement that is required by only GAC for the annual audit of the project
- 1.1.2.8 We believe that the IFR was sufficient and adequate for the auditor to commence the audit until the IPSAS Financial statements were completed for the entire period under audit.

# **Auditor's General Response**

- 1.1.2.9 Management's assertion does not adequately address the issues raised. Going forward, Management should ensure that the annual financial statements are submitted to the Offices of the Auditor General and the Comptroller and Accountant General two (2) months after the end of each fiscal year of the GoL.
- 1.1.2.10 Therefore, we maintain our findings and recommendations. We will follow-up on the implementation of our recommendations during subsequent audit.

# 1.1.3 Lack of Signing date of the Financial Statements

- 1.1.3.1 Paragraph 1.4.5. of the IPSAS Cash basis reporting framework states "An entity shall disclose the date when the financial statements were authorized for issue and who gave the authorization. If another body has the power to amend the financial statements after issuance, the entity shall disclose that fact.
- 1.1.3.2 Regulation I.11. of the PFM Act of 2009 states that "(1) There shall be prepared by the head of government agency or an administrator or head of any Government agency and transmitted to the Minister and the Comptroller-General in respect of the year, accounts covering all public funds under his control. The accounts shall be submitted within a period of two months after the end of each fiscal year, or such other period as the Legislature may by resolution appoint and shall include statements and documents to be specified in the International Public Sector Accounting Standards as adopted by the Government of Liberia.
- 1.1.3.3 During the audit, we observed that Management did not indicate the date of approval on the financial statements.



1.1.3.4 As the result of the omission of approval dates on the financial statements, we could not ascertain the timely preparation of the financial statements.

#### Risk

- 1.1.3.5 Management may be non-compliant with Regulation I.11. of the PFM Act of 2009 as amended and restated in 2019.
- 1.1.3.6 Untimely presentation and approval of the financial statements may impair accountability and decision making. The completeness and accuracy of the financial statements may also be impaired.

#### Recommendation

1.1.3.7 Management should adjust the financial statements to include the date of approval adjacent to the signatures of the authorizers.

## **Management's Response**

1.1.3.8 This was earlier communicated and was also resolved in the revised financial statement.

Please see Exhibit I

#### **Auditor General's Position**

1.1.3.9 We acknowledge Management's acceptance of our findings and recommendations and subsequent adjustment of the financial statements.

# 1.1.4 Inconsistent Comparable Figures in the Financial Statements

- 1.1.4.1 Paragraph 1.4.19 of the IPSAS Cash Basis of Accounting states, "When the presentation or classification of items required to be disclosed in the financial statements amended, comparative amounts shall be reclassified, unless it is impracticable to do so, to ensure comparability with the current period, and the nature, amount of, and reason for any reclassification shall be disclosed.
- 1.1.4.2 Paragraph 1.4.1 of the IPSAS Cash Basis of Accounting states, "The general-purpose financial statements shall be presented at least annually. When in exceptional circumstances, an entity's reporting date changes and the annual financial statements are presented for a period longer or shorter than one year, an entity shall disclose, in addition to the period covered by the financial statements:
  - The reason(s) for a period other than one year being used; and
  - The fact that comparative amounts may not be comparable"
- 1.1.4.3 During the audit, we observed that the comparable amounts in the financial statements were not consistent. There were three (3) fiscal periods reported in the project financial statements. Two prior period figures for twelve and six months respectively (July 2020 to June 2021 and July 2021 to December 2021) while the current year figures were for twelve (12) months (January to December 2022).



1.1.4.4 Management did not also disclose in the notes to the financial statements the reason why comparable prior year figures were inconsistent.

#### Risk

- 1.1.4.5 Management may be non-compliant with Paragraph 1.4.19 of the IPSAS Cash Basis of Accounting.
- 1.1.4.6 Fair presentation and full disclosure may be impaired.

#### Recommendation

1.1.4.7 Management should adjust the financial statements and disclose in the notes to the financial statements why it was impractical to present comparable figures, as the project had activities for only six (6) months in the immediate prior year.

## Management's Response.

1.1.4.8 This was earlier communicated and subsequently addressed in the revised financial statement. **Please see Exhibit I.** 

#### **Auditor General's Position**

1.1.4.9 We acknowledge Management's acceptance of our findings and recommendations and subsequent adjustment of the financial statements.

# 1.1.5 Payments without procurement process

- 1.1.5.1 Part V- section 46. 1 of the Public Procurement and Concessions Act states that Public procurement shall be undertaken by means of advertised open bid proceedings, to which equal access shall be provided to all eligible and qualified bidders without discrimination, subject only to the exceptions provided under this Part for particular methods of procurement.
- 1.1.5.2 During the audit, we observed that Management made payments for hall rental and catering services without evidence of competitive procurement process amounting to US\$ 16,965.00. See table 2 below for details.

**Table #2: Payments without procurement process** 

No.	Reference No.	Cheque No.	Hall rental	Catering or feeding
1.	GPEG2B/2022/237	538528	600.00	1,350
2.	GPEG2B/2022/235	538525	600.00	1,035
3.	GPEG2B/2022/234	538524	600.00	1,260
4.	GPEG2B/2022/236	538526	600.00	1,530
5.	GPEG2B/2022/232	538522	600.00	1,350
6.	GPEG2B/2022/171	538535	600.00	1,035



No.	Reference No.	Cheque No.	Hall rental	Catering or feeding
7.	GPEG2B/2022/239	538530	600.00	1,215
8.	GPEG2B/2022/238	538529	600.00	900
9.	GPEG2B/2022/233	538523	600.00	1,890
Total		-1	5,400.00	11,565

#### Risk

- 1.1.5.3 Management may be non-compliant with Part V— section 46. 1 of the Public Procurement Concessions Act.
- 1.1.5.4 Management may override the procurement process by completing disbursement without utilizing the required procurement process.
- 1.1.5.5 Value for money may be impaired due to the uncompetitive procurement process.

#### Recommendation

- 1.1.5.6 Management should adequately comply with the required procurement process to ensure that value for money is achieved.
- 1.1.5.7 Evidence of procurement activities records should be adequately documented and filed to facilitate future review.

#### **Management's Response**

1.1.5.8 The Halls that were paid for were ideally identified based on their capacity and targeted participants. The majority of the Caterers in the counties where the activities were carried out could not pre-finance the activities. Hence, the activities were given to the ones who agreed to pre-finance. They were all legitimate businesses/vendors. A Note to File was attached to the concept note for these activities outlining the reasons above

# **Auditor General's Position**

- 1.1.5.9 Management's assertion does not adequately address the issues raised. Management should have initiated procurement processes using the Request for Quotation procurement method base on the estimated contract price, select and approve a vendor through a framework contract and utilized the selected and approved vendor as and when the service was needed. The framework contract terms should not exceed 12 calendar months.
- 1.1.5.10 Therefore, we maintain our findings and recommendations. We will follow-up on the implementation of our recommendations during subsequent audit.



# 1.1.6 Failure to remit withholding taxes

#### Observation

- 1.1.6.1 Section 905 (J) of the Revenue Code of Liberia Act of 2000 as amended in 2011 stipulates: "within 10 days after the last day of the month, payor described in (a) is required to remit to the tax authorities the total amount required to be withheld during the month", and (m) stipulates "a person who has a withholding obligation under this section and fails to withhold and remit the amount of tax required to be withheld is subject to Section 52 penalty for late payment and failure to pay."
- 1.1.6.2 Also, Section 904(a) (2) of the revenue code of 2011 states "Income tax withheld on the payee's behalf on a payment or payments made by a person who has a tax withholding obligation under Section 905 is creditable against the payee's advance payments, provided that the payee supplies the payer with a Tax Identification Number, as defined in Section 53, at the time of or before the payment subject to withholding."
- 1.1.6.3 During the audit, we observed that Management withheld the total amount of US\$84,298.02 as goods and services tax without evidence that the amount was remitted to LRA for the period under audit. **See Annexure 1 for detail**

#### Risk

- 1.1.6.4 Failure to remit taxes withheld, may deny GoL of much needed tax revenue.
- 1.1.6.5 Management may be non-compliant with Section 905 (J) of the Revenue Code of Liberia Act of 2000 as amended in 2011 which may result in to penalties for late payment and failure to pay.
- 1.1.6.6 Non-remittance of withholding taxes may lead to an overstatement of the cash book and subsequently the financial statements.

#### Recommendation

- 1.1.6.7 Management should provide substantive justification for not remitting withholding taxes to the LRA.
- 1.1.6.8 Management should facilitate full remittance of withholding taxes to the LRA in keeping with Sections 91 and 905 (J) of the Revenue Code of Liberia Act of 2000 as amended in 2011.
- 1.1.6.9 Going forward, Management should withhold all taxes and facilitate full remittance of same to the General Revenue Account in keeping with Section 905 (J) of the Revenue Code of Liberia Act of 2000 as amended in 2011. Evidence of remittance of withholding taxes should be adequately documented and filed to facilitate future review.



# **Management's Response**

- 1.1.6.10 PFMU has worked and continue to engage with the stakeholders on this GOL flag receipts (evidence of tax payments) issue for taxes remitted The LRA indicated that the PFMU is not regarded as one of her Collectorates that can issue flag receipt. Inspite of the challenges in remitting the relevant taxes, the PFMU continue to do so. However, some of the taxes are not remitted on a real time basis given the challenges encountered in the remittance process.
- 1.1.6.11 Notwithstanding, LRA has encouraged PFMU to ensure that tax payments are made on behalf of consultants and vendors to the General Revenue account either via the LRA tax remittance forms or via the issuance of a manager's checks which will be evidenced /captured by their system and the consultant or vendor can later claim their tax credit from the LRA system. However, during the period under audit, the PFMU withheld taxes and 30% mounting to \$25,524.39 USD was remitted and the remaining is in process.
- 1.1.6.12 Kindly find attached evidence that taxes totaling US\$ 25,524.39 was remitted to the GOL Revenue Account

#### **Auditor General's Position**

1.1.6.13 Management's assertion does not adequately address the issues raised and is not supported by documentary evidence. As asserted in Management's response, withholding taxes were not remitted in a timely manner. Therefore, we maintain our findings and recommendations. We will follow-up on the implementation of our recommendations during subsequent audit.

# 1.1.7 Unsupported School Grant Expenditure

- 1.1.7.1 Section 3.8 of the Global Partnership for Education Getting to Best Project (GPE-G2B)
  Project Implementation Manual (PIM) states that "Supporting documentation will be retained by the implementing agencies for review by World Bank missions and external auditors."
- 1.1.7.2 Section P.9 (2) of the Public Financial Management (PFM) Regulations of 2009 states that "Payments except for statutory transfers and debt service shall be supported by invoices, bills and other documents in addition to the payment vouchers."
- 1.1.7.3 Section w.18 of the Public Financial Management Regulations states that; if a head of government agency considers that the report of the investigating officer shows that an officer may have received moneys that the officer has neither paid over, accounted for nor applied for the purpose for which they were received, the head of Government Agency may on behalf of the Comptroller-General issue a notice to that officer.



1.1.7.4 During the audit, we observed that several schools in the counties received School Improvement Grants from GPE-G2B but did not maintain supporting documents (receipts, invoices, and delivery notes) for expenditures amounting to US\$6,328.57 See **Table 4** below for details.

**Table 4: Unsupported School Grant Expenditure** 

#	County	School Name	Amount Received (US\$)	Amount without Receipts US\$
		Sinoe County		The second second second
1	Sinoe	Droah Elementary & High School	3,650.00	423.10
2	Sinoe	Doyan Toby Public School	530.00	211.00
3	Sinoe	Menwah public school	1,050.00	550.00
		Rivergee County		
1	Rivergee	Kanweaken Elementary School	6,300.00	498.00
2	Rivergee	Pronoken Elem. Jr. High School	3,770.00	420.67
3	Rivergee	Chedepo Geeken Public School	1,750.00	275.80
		Rivercess County		
1	Rivercess	Judu Public School	1,090.00	245.00
2	Rivercess	Doewein Public School	1,270.00	225.00
3	Rivercess	Geedeh Town Public School	1,280.00	215.00
		Maryland County		
1	Maryland	Jalokudi Public School	1,660.00	495.00
2	Maryland	Yookudi KG Elem./Jr. High School	2,010.00	420.00
3	Maryland	Worteken Public	1,820.00	575.00
4	Maryland	Wuluken Elem/ Jr. High	980.00	310.00
		Grand Kru County		
1	Grand kru	Fleneken Elem. & Jr. High School	1680	480.00
2	Grand kru	Tutuken Public School	1350	565.00
3	Grand kru	Michael K. Toe Public School	870	420.00
Tota	l:			6,328.57

# Risk

- 1.1.7.5 Management failure to account for grant expenditure may lead to mismanagement of project funds.
- 1.1.7.6 Inadequate documentation of grant expenditure may lead to misstatement of expenditure within the financial statements.

# Recommendation

1.1.7.7 Management should ensure that the grant expenditures are adequately supported by original copies of receipts and liquidation reports to justify the regularity of the transactions.



1.1.7.8 Evidence of all relevant supporting records should be adequately documented and filed to facilitate future review.

# **Management's Response**

- 1.1.7.9 We acknowledge the auditor's recommendation on the school grants. Future school grant activities will definitely ensure improved accountability. However, it is good to confirm from the draft audit report that many schools implemented the school grant following the implementation guidelines, while other schools struggled to meet the compliance requirements, especially those related to evidence of expenditure. Throughout our monitoring visits, this issue was observed. However, the impact of the grant cannot be underestimated, given the many testimonials we have received from the beneficiaries, as evidenced by the recent final school grants monitoring report shared with the audit team. In terms of materiality, the variance reported is less than 5% of the total grant (US\$120,420.00) provided to the 100 ECE schools visited by the audit team. Management has requested the administrators of the ECE School grant to provide the remaining 5% documentation to fully liquidate the funds and failure to do will lead to restitution of the outstanding balance.
- 1.1.7.10 There could be several factors that may have contributed to the missing financial documents at the schools identified above. First, some schools are still struggling to maintain a good record system- something that our school grants team has been working on to ensure improvement in the schools' record system. The remote location of some of these schools with limited or no network did not allow those schools to benefit from our regular phone calls from the school grants team as part of routine coaching on the implementation of the guidelines. Second, the lack of banks in the county and the geographical locations of some schools resulted in expenditures outside of the approved allocation in the school quality improvement plans, which were not properly documented. For example, school management committee (SMC) members could travel on motorbikes multiple times to make withdrawals at the banks due to system glitches. Additionally, in schools where principals were changed after training in the guidelines, it was likely to find issues of noncompliance.

# **Auditor General's Position**

1.1.7.11 We acknowledge Management's acceptance of our findings and recommendations. We will follow-up on the implementation of our recommendations during subsequent audit.



Financial Statements Audit of the Getting to Best Education Project (G2B) For the Period July 1, 2021 to December 31, 2022 Management Letter on the

# STATUSES ON THE IMPLEMENTATION OF PRIOR YEAR AUDIT RECOMMENDATION

Recommendations conveyed during financial statements audit of Getting to Best Education Project (G2B) for the period July 1, 2021 to December 31, 2022 implemented by Management of the PIU as indicated in the Table below:

No.         Findings Recommendation in performed a commendation of that the financial and Scope (SCA) varies on the pudgetary and budget.         1.1.1 (Accommendation and will expense) (Activities)	Prior-ye	ar audit matt	Prior-year audit matters implemented	3					
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hudgetary and classification basis adopted in the approved budget.  Non- During the implementati conduct of the Programs several activities outlined in the Project's budget at the project's budget budget are supposed to Project's budget budget are supposed to Project's budget budge			explanatory		next financial	subsequent audit.		statements.	
budgetary and classification basis adopted in the approved budget.  Non- During the implementati conduct of the on of audit, we Project's observed that Programs several activities outlined in the Project's budget the project. The National Standards (NSQS) assertions. We will are supposed to follow-up on the pedveloped implementation of bedveloped implementation of perject. The deliverables			notes on the		reports.				
classification basis adopted in the approved budget.  Non- During the implementati conduct of the on of audit, we Project's observed that Programs several activities Outlined in the Project's budget  Read adopted in the approved to project. The National the are supposed to project. The Project's budget  Read adopted in the project. The National the are supposed to project. The deliverables			budgetary and						
the approved budget.  Non- During the implementati conduct of the Project's observed that Programs several activities outlined in the Project's budget budget approved the project. The National the are supposed to be developed implementation of be developed to project. The Project the end of project the project. The deliverables			classification						
the approved budget.  Non- During the implementati conduct of the audit, we are supposed to Programs several activities before the end of Project's budget budget.  The National We acknowledge Done School Quality Management's assertions. We will are supposed to follow-up on the implementation of be developed implementation of before the end of project the project. The perioct. The deliverables			basis adopted in						
Non-       During the implementati       1.2.1       The National conduct of the implementati       The National conduct of the audit, we several activities       The National conduct of the audit, we several activities       The National conduct of the are supposed to project       Annagement's conduct of the are supposed to project       Project's budget       De developed implementation of project         Project's budget       Project's budget       the project. The deliverables       the project. The deliverables			the approved						
Non-       During the implementati       1.2.1       The National School Quality       We acknowledge       Done         implementati       conduct of the audit, we on of Project's       sacknowledge       Done         on of Project's       audit, we adit, we are supposed to Project and it implementation of outlined in the Project's budget       follow-up on the implementation of implementation of project			budget.						
audit, we audit, we are supposed to outlined in the Project's budget the project. The peroject and the audit, we several activities are supposed to outlined in the project. The project. The peroject and the project. The project are supposed to follow-up on the implementation of project and of project. The project. The deliverables	7.	Non-		1.2.1	The National	We acknowledge	Done	Monitoring and	
audit, we audit, we are supposed to be developed be developed in the project's budget that be developed project. The project the end of the project. The deliverables		implementati	conduct of the		School Quality	Management's		evaluation reports	
observed that are supposed to follow-up on the several activities be developed implementation of be developed before the end of project the project. The project. The deliverables		on of	audit, we		Standards (NSQS)	assertions. We will		were documented	
several activities be developed outlined in the project's budget the project. The		Project's	observed that		are supposed to	follow-up on the		and filed.	
before the end of the project. The		Programs	several activities		pe developed	implementation of			
the project. The			outlined in the		before the end of	project			
			Project's budget		the project. The	deliverables			



Management Letter on the Financial Statements Audit of the Getting to Best Education Project (G2B) For the Period July 1, 2021 to December 31, 2022

No.	Findings	Description of Recommendat ion	Source (paragraph s)	Management's Response	Auditor General's Position	Status of recommendation	Activities performed	Outstanding activities
		and work plan for the fiscal period July 2020 - June 2021 were not fully implemented.		NSQS has now been developed pending validation by education stakeholders. Following the validation of this document, the MoE is expected to roll out implementation of the NSQS by the first quarter of 2022. Copy of the NSQS is attached for your information	during subsequent audit.			
m	Unsupported School Grant Expenditure	It was observed during the conduct of the audit that several schools verified, located in various counties that received School	1.2.2	We accept these findings under School Grant except that 4 of the 12 schools listed here are not to be included. We had provided clarifications and	We acknowledge Management's assertion and have adjusted our figures from 12 to 8 GPEG2B schools that did not maintain receipts for expenditure to	Implemented	None	



Management Letter on the Financial Statements Audit of the Getting to Best Education Project (G2B) For the Period July 1, 2021 to December 31, 2022

No.	Findings	Description of Recommendat ion	Source (paragraph s)	Management's Response	Auditor General's Position	Status of recommendation	Activities performed	Outstanding activities
		Improvement		other evidence for	authenticate the			
		Grants from		these four schools	usage of the grant			
		GPE-G2B for the		to the GAC field	received. We also			
		fiscal period did		team during a	note			
		not maintain		debriefing session	management's			
		receipts for		held at the MoE	acceptance of our			
		expenditure in		on December 20,	finding and			
		the amount of		2021. The schools	recommendation.			
		US\$2,664.13		are Jalokudi	We will make a			
		to authenticate		Elementary, A.T.	follow-up during			
		the usage of the		Simeon ECE, J.J.	subsequent audit.			
		grant received		Geleplay				
				Elementary, and				
				Plahn Elementary				
				& Jr. High				
4	SOE annexed	We observed	1.2.3	The Auditor's	The project Terms	Done	GPE-G2B	
	to Financial	from our review		assertion that	of Reference is		Management	
	Statements	of the financial		there was no	clear about a		ensured available	
		statements that		attached schedule	schedule listing		in the financial	
		there was no		listing individual	individual SOE		statements	
		indication that a		SOE withdrawal	withdrawal			
		schedule listing		application to the	application being			
		individual SOE		financial	attached to the			
		withdrawal		statements is a	project's financial			
		application was		flagrant	statements.			
		attached/annexe		misrepresentation	Therefore, we			



Management Letter on the Financial Statements Audit of the Getting to Best Education Project (G2B) For the Period July 1, 2021 to December 31, 2022

No.	Findings	Description of Recommendat ion	Source (paragraph s)	Management's Response	Auditor General's Position	Status of recommendation	Activities performed	Outstanding activities
		d to the financial statements		of the actual fact. The references in	maintain our finding and			
		prepared for the		the PIM and the	recommendation			
		period.		for the external				
				financial audit of				
				the GPE-G2B				
				relates to the				
				Interim Financial				
				Reports (IFRs)				
				and not the IPSAS				
				report that GAC				
				usually requests				
				for. However, we				
				have herewith				
				attached the				
				schedule listing of				
				SOE withdrawal				
				application for the				
				Auditor's				
				reference				



# **ANNEXURES**

nnexure 1: Failure to remit withholding taxes

Annexal	Annexure 1: railure to remit withholding taxes	WILLINGIANING LAKE				
N		Pavee	Description	Contract Amount Per	Vendor Tax	Net Amount (US\$)
				Voucher (US\$)	Amount US\$	
.i			Procurement and delivery of three double			
			cabin vehicles for the KTTI, WRITTI, &			
	CICA	CICA Motor	ZRRRI	82,500.00	1,650.00	80,850.00
2.	Ducor	Ducor Vehicle Rental	Payment for Vehicle rental services in			
	& Sale	& Sales Inc.	Rivercess Co for Training of ECE and			
			primary teachers	3,150.00	315.00	2,835.00
3.	Saksouk	uk Shopping	Payment for the provision of 305 pcs of			
	Center		assorted scratch card for G2B	1,525.00	30.50	1,494.50
4	Louise	e N K Foday	Payment for the provision of 2 course meal			
	Caterer	-a-	for 353 participants and teachers training			
			in KRTTI.	17,040.00	1,704.00	15,336.00
5.	NP Lib	NP Liberia Limited	Payment for the purchase of fuel for project			
			field work	2,994.40	29.89	2,934.51
9	P Logi	P Logistics Services	Payment for vehicle rental services in			
			Rivercess, Maryland, Sinoe and Grand Kru			
			under the GPEG2B Project	10,070.00	1,009.00	9,063.00
7.	NP Lib	NP Liberia Limited	Payment for Petroleum products for the			
			2020-2021 annual census data as per			
			documents	6,145.20	122.90	6,022.30
φ.	Vivid	Vivid Trading Center	Printing of school leadership and			
			management modules printing of ECE			
			Training manual	11,741.75	1,174.17	10,567.58
9.	Scale	Coco	Payment for provision of conference facility			
	Enterprises	orises	and catering services for the participants at	00.009'89	00.098,9	28,800.00



Management Letter on the Financial Statements Audit of the Getting to Best Education Project (G2B) For the Period July 1, 2021 to December 31, 2022

o <sub>N</sub>	Payee	Description	Contract Amount Per Voucher (US\$)	Vendor Tax Amount US\$	Net Amount (US\$)
		KRTTI			
10.	We Care Foundation	ion Payment for delivery of community Based Early Childhood Education Training for			
		Caregiver	48,000.00	552.00	47,448.00
11.	Scale	Coco Catering services for master training at			
	Enterprises	KRTTI	1,530.00	153.00	1,377.00
12.	Gertrude Emb	Embassy Payment for provision 3 course meal for			
	Bar & Restaurant	300 participants for the ECE and primary			
		training in commencing from 4th October -			
		October 30 2021	25,200.00	200	25,000.00
13.	Evelyn St	Stages   Payment for provision of catering services			
	Business Center	for the training of Non-EMIS staff in Ganta,			
		Nimba	4,975.00	497.50	4,477.50
14.	Lawoe's Grill	Bar Payment for delivery of community Based			
	Restaurant	& Early Childhood Education Training for			
	Catering Service	Caregiver	00.009'89	6,860.00	61,740.00
15.	Jilux Ger	General Payment for the use of assorted			
	Merchandise	stationeries	4,250.00	170.00	4,080.00
16.	Executive Par	Parking   Payment for vehicles rental services during			
	Services Incorporated	ated the 2nd principle and teacher training in			
		WEBBO	2,450.00	245.00	2,205.00
17.	United Logi	Logistics Payment for vehicles rental services in			
	Company	Rivercess, Maryland, Sinoe and grand Kru			
		for school grant training	00.000,9	00.009	5,400.00
18.	United Logi	Logistics Payment for vehicles rental services in			
	Company	Rivercess, Maryland, Sinoe and grand Kru			
		for school grant training	00.000.6	00.006	8,100.00



Management Letter on the Financial Statements Audit of the Getting to Best Education Project (G2B) For the Period July 1, 2021 to December 31, 2022

ON.	Payee	Description	Contract Amount Per Voucher (US\$)	Vendor Tax Amount US\$	Net Amount (US\$)
19.	Vivid Trading Center	Printing of school leadership and management modules printing of ECE			
			3,745.20	374.52	3,370.00
20.	United Motor	Payment for the service of G2B Toyota			
	Company		1,794.00	179.40	1,616.60
21.	Saar Insurance	Being insurance for three Mitsubishi pick-			
	Liberia Limited	ups for rural teacher directors	5,577.74	227.77	5,019.97
22.	Omega Insurance	Being insurance for G2B Toyota Hilux and			
	Company	Prado	1,570.00	157.00	1,413.00
23.	V K Logistic Group of	Payment for vehicles rental services during			
	Company	the EMIS Data Collection training in Grand			
		Gedeh County	4,230.00	423.00	3,807.00
24.	Dzire Stationery Inc	Payment for supply stationeries for the ECE			
		TOT Training at the KRITTI	260.00	10.40	249.60
25.	M & Y Enterprise	Payment for the printing and delivery of			
		school record and collection guild for EMIS			
		Data collection	18,800.00	1,880.00	16,920.00
.56.	Ducor Vehicle Rental	Payment for Vehicle rental services in			
	& Sales Inc.	Rivercess Co for Training of ECE and			
		primary teachers	3,150.00	315.00	2,835.00
27.	Saksouk Shopping	Payment for the provision of 305 pcs of			
	Center	assorted scratch card for G2B	1,525.00	30.50	1,494.50
28.	Louise N K Foday	Payment for the provision of 2 course meal			
	Caterer	for 353 participants and teachers training			
		in KRTTI.	17,040.00	1,704.00	15,336.00
29.	Saksouk Shopping	Payment for the provision of 305 pcs of			
	Center	assorted scratch card for G2B	1,525.00	30.50	1,494.50



Management Letter on the Financial Statements Audit of the Getting to Best Education Project (G2B) For the Period July 1, 2021 to December 31, 2022

No	Payee	Description	Contract Amount Per Voucher (US\$)	Vendor Tax Amount US\$	Net Amount (US\$)
30.	Raj Enterprise Inc	Payment for the supplies and delivery of 460 pcs of samsung Galaxy Tablet for the 2022-2021 Annual School Census data.	110,400.00	2,208.00	108,192.00
31.	United Office Supplies & Equipment	Payment for the supplies and delivery of 45 pcs of Samsung Galaxy Tablet for the 2022-2021 Annual School Census data.	10,800.00	216.00	10,584.00
32.	Louise N K Foday Caterer	Payment for the provision of 2 course meal for participants and teachers training in KRTTI.	4,875.00	487.50	4,387.50
33.	Zenith Multipurpose Company	Payment of vehicles rental services Rivercess, Rivergee and Sinoe	1,400.00	140.00	1,260.00
34.	Zenith Multipurpose Company	Payment of vehicles rental services Rivercess, Rivergee and Sinoe	2,450.00	245.00	2,205.00
35.	V K Logistic Group of Company	Payment for vehicles rental services during the EMIS Data Collection training in Grand Gedeh County	3,420.00	342.00	3,078.00
36.	Ducor Vehicle Rental & Sales Inc.	Payment for vehicles rental services during the EMIS Data Collection training in Grand Gedeh County	4,320.00	423.00	3,807.00
37.	Augbeth Business Center	Payment for the provision of 2 course meal for 353 participants and training in WRTTI.	22,064.00	2,206.40	19,857.60
38.	Gertrude Embassy Bar & Restaurant	Payment for provision of conference facility and catering services for the participants at WRTTI in Rivercess	58,800.00	5,880.00	50,400.00
39.	Louise N K Foday Caterer	Being 70% Payment for the provision of 2 course meal for participants and teachers training in KRTTI.	39,760.00	3,978.00	35,582.40



Management Letter on the Financial Statements Audit of the Getting to Best Education Project (G2B) For the Period July 1, 2021 to December 31, 2022

No.	Payee	Description	Contract Amount Per Voucher (US\$)	Vendor Tax Amount US\$	Net Amount (US\$)
40.	African European Finger	Being 70% Payment for the provision of 2 course meal for 353 participants for the	00 035 06	09 030 0	N C03 3C
		pilitabal dalillilg III ZRT 11.	00.007,60	00.666,6	33,362.40
41.	Crown Prince Inc	Payment for vehicles rental services to Bomi, Rivercess, Riverdee, Sinoe	0.600.00	00.096	8.640.00
42	Vivid Trading Center	Printing of ECDCEAP and Teacher Planner			
į		for WEBBO & KRTTI residential training			
		under the GPEG2B Project	4,350.00	435.00	3,915.00
43.	Executive Parking	Payment for vehicles rental services during			
	Services Incorporated	the 2nd principle and teacher training in			
		WEBBO	4,200.00	420.00	3,780.00
44.	M & Y Enterprise	Payment for the printing and delivery of			
	507	800 Census Questionnaire for the 2020-			
		2021 Annual school Census Data collection	26,800.00	2,680.00	24,120.00
45.	Saksouk Shopping	Payment for the provision of 600pcs of			
	Center	assorted scratch cards for the 2020-2021			
		Annual school Census Data collection	3,000.00	00.09	2,940.00
46.	Plant PC Office				
	Furniture &	Payment for the supply of assorted			
	Equipment	stationeries und the GPEG2B	3,164.50	63.39	3,101.21
47.	Master Graphic Media	Payment for the provision of 3200pcs of			
	& ICT Services, Inc.	Flyer and 17 pieces Banner for the 2020-			
		2021 Annual school Census Data collection	13,700.00	1,370.00	12,330.00
48.	Active International	Payment for the provision of Vehicle			
	Insurance	comprehensive Insurance coverage for			
		project Prado and Toyota Hilux vehicles	2,056.28	205.28	1,856.65
49.	Saksouk Shopping	Shopping Payment for the provision of 305pcs of	1,525.00	30.50	1,494.50



Management Letter on the Financial Statements Audit of the Getting to Best Education Project (G2B) For the Period July 1, 2021 to December 31, 2022

1,001,463.52	84,298.02	1,091,726,07			<b>Grand Total</b>
80,295.30	8,921.70	89,217.00	per contract No. LR-MOE-75532-CS-CQS		
			result targets under the GPEG2B project as		
			independent verification of achieved DLI		
			Being 30% payment of contract sum for	Mechn Group	55.
102,060.00	11,340.00	113,400.00	2021 – Dec 31, 2022	Joe K. Gbasakollie	
			Salary for Project Coordinator for July 1,		54.
54,027.00	6,003.00	60,030.00	July 1, 2021 – Dec 31, 2022	Sudacious M. Varney	
			Salary for Financial Management Officer for		53.
8,510.40	945.60	9,426.00	teachers training in WRTTI.		
			course meal for 197 participants and	Center	
			Being 30% Payment for the provision of 2	Augbeth Business	52.
15,336.00	1,704.00	12,040.00	training in KRTTI.		
		100	course meal for participants and teachers	Caterer	
			Being 30% Payment for the provision of 2	Louise N K Foday	51.
2,835.00	315.00	3,150.00	ECE and primary teachers from Monrovia		
			Rivergee County for the residential training	& Sales Inc.	
			Payment for vehicles rental services in	Ducor Vehicle Rental	20.
			Members		
			assorted scratch cards for the G2B/PDT	Center	
Net Amount (US\$)	Vendor Tax Amount US\$	Contract Amount Per Voucher (US\$)	Description	Payee	2
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