

Management Letter

On the Financial Statement Audit of the National Public Health Institute of Liberia (NPHIL)

For The Fiscal Year Ended June 30, 2018



Promoting Accountability of Public Resources

Yusador S. Gaye, CPA, CGMA Auditor General, R.L.

Monrovia, Liberia September 2020



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Acronyms

Acronyms/Abbreviations/Symbol	Meaning				
AG	Auditor General				
СРА	Certified Public Accountant				
CGMA	Chartered Global Management Accountant				
DSA	Daily Sustenance Allowance				
FAR	Fixed asset Register				
GAC	General Auditing Commission				
GOL	Government of Liberia				
HR	Human Resource				
IPSAS	International Public Sector Accounting Standards				
ISSIAs	International Standards of Supreme Audit Institutions				
LD	Liberian Dollars				
LNFS	Liberia National Fire Service				
LRA	Liberia Revenue Authority				
ML	Management Letter				
MoU	Memorandum of Understanding				
MPW	Ministry of Public Works				
NCB	National Competitive Bidding				
NPHIL	National Public Health Institute of Liberia				
PFM	Public Financial Management				
PPCA	Public Procurement & Concession Commission Act				
PPCC	Public Procurement & Concession Commission				
PV#	Payment Voucher Number				
RFQ	Request for quotation				
TFGH	Task for Global Health, Inc.				
TEPHINET	Training Program in Epidemiology and Public Health				
ICPTIINCI	Interventions Network				
UNICEF	United Nation International Children Education Fund				
WHO	World Health Organization				
USD	United state Dollars				



Management Letter on the Financial Statements Audit of the National Public Health Institute of Liberia For the Fiscal Year Ended June 30, 2018

September 30, 2020

National Public Health Institute of Liberia Back Road, Congo Town Monrovia Liberia

Dear Sir/Madam:

RE: MANAGEMENT LETTER ON THE FINANCIAL STATEMENT AUDIT OF THE NATIONAL PUBLIC HEALTH INSTITUTE OF LIBERIA (NPHIL) FOR THE FISCAL PERIOD ENDED 30 JUNE 2018.

The National Public Health Institute of Liberia Financial statements are subject to audit by the Auditor-General in terms of Section 2.1.3 of the GAC Act of 2014 as well as in accordance with the applicable financial laws of Liberia.

INTRODUCTION

The audit of the National Public Health Institute of Liberia financial statements for the year ended June 30, 2018 was completed and the purpose of this letter is to bring to your attention the findings that were revealed during the audit.

SCOPE AND DETERMINATION OF RESPONSIBILITY

The audit was conducted in accordance with the International Standards of Supreme Audit Institutions (ISSAIs). These standards require that the audit is planned and performed so as to obtain reasonable assurance that, in all material respects, fair presentation is achieved in the annual financial statements. An audit includes:

- Examination on a test basis of evidence supporting the amounts and disclosures in the financial statements;
- Assessment of the accounting principles used and significant estimates made by management; and
- Evaluation of the overall financial statement presentation.

The audit also includes an examination, on a test basis, of evidence supporting compliance in all material respects with the relevant laws and regulations which came to our attention and are applicable to financial matters.

The matters mentioned in this letter are therefore those that were identified through tests considered necessary for the purpose of the audit and it is possible that there might be other matters and/or weaknesses that were not identified.

The financial statements, maintenance of effective control measures and compliance with laws and regulations are the responsibility of the Accounting Officer. Our responsibility is to express our opinion on these financial statements.



Key personnel of the Commission

During the period under audit, the following key persons managed the affairs of the entity.

Name	Name Position	
Tolbert G. Nyenswah	Director General	2016 - present
Henry A. Blake, Jr.	Deputy Director General/ Administration	2016 - present
Mosoko Fallah	Deputy Director General/ Technical	2016 - present
Fidel D. Wiah	Comptroller	2016 - present

Appreciation

We would like to express our appreciation for the courtesy extended and assistance rendered by the staff of the National Public Health Institute of Liberia during the audit. The audit findings, which were identified during the course of the audit, are stated below.

> Yusador S. Gaye, CPA, CGMA Auditor General, R.L.

> > OFLIBERIA

Monrovia, Liberia

September 2020



DETAILED FINDINGS AND RECOMMENDATIONS

1.1 **Financial Issues for GOL Related Transactions**

1.1.1 Discrepancies in the application of the Financial Reporting Framework

Observation

- Section 5.2.0 (c) of the International Public Sector Accounting Standards (IPSAS) Financial 1.1.1.1 Reporting under the Cash Basis as adopted by the GOL states," By way of note disclosure, an explanation of material differences between the budget for which the entity is held publicly accountable and actual amounts, unless such explanation is included in other public documents issued in conjunction with the financial statements, and a cross reference to those documents is made in the notes.
- 1.1.1.2 Additionally, Section 1.4.0 (a) of the IPSAS Cash Basis states, "Where, during a reporting period, a third party directly settles the obligations of an entity or purchases goods and services for the benefit of the entity, the entity should disclose in separate columns on the face of the statement of cash receipts and payments: (a) Total payments made by third parties which are part of the economic entity to which the reporting entity belongs, showing separately a sub-classification of the sources and uses of total payments using a classification basis appropriate to the entity's operations.
- 1.1.1.3 We observed that NPHIL did not adequately apply the IPSAS Cash Basis Financial Reporting Framework for the preparation and presentation of its Financial Statements for the fiscal period 2017/2018. The following discrepancies were identified.
 - Differences totaling 35% for ending cash balance on the Statements of Comparison of Budget and Actual was not explained in the notes to the financial statements or any related document to provide better understanding to readers.
 - GOL fund received and expended by NPHIL for its operations was reported under "payment by other government entity" column instead of being reported under the "receipts/payment controlled by entity" column. Fund that is recorded under "payment by other government entity" is fund under the controlled of that government entity and use directly to settle the obligations or purchase goods and services for the benefit of the reporting entity. This was not the case with NPHIL during the fiscal period under audit.

Risk

1.1.1.4 Failure to fully comply with the IPSAS Cash Basis Financial Reporting Framework logical presentation could lead to misunderstanding of the financial statements by users.

Recommendation

1.1.1.5 Going forward, the Management of NPHIL should fully apply the requirements of the IPSAS Cash Basis Financial Reporting Framework.



Management's Response

1.1.1.6 The reporting of GOL fund received and expended by NPHIL for FY17-18 under "payment" by other government entity" column was an oversight. We understand that fund received and expended should be reported under "receipts/payment controlled by entity" column. Management will ensure that going forward, the Finance/Accounts Team reports all funds received and expended from GOL under the appropriate column ("receipts/payment controlled by entity").

Auditor General's Position

1.1.1.7 We acknowledge the Management's acceptance of our finding and recommendation. We will make a follow up on the implementation of Management's assertion during subsequent audit.

1.1.2 **Difference in Closing Cash Balance**

- 1.1.2.1 Regulation I.16 (1) of the PFM Act of 2009 states "At the close of business of the last working day of each month or financial year, whichever is applicable, the accounts shall be balanced off".
- 1.1.2.2 We observed a difference of US\$10,764.50 between the closing cash balance reported in the Financial Statements and the reconciled closing cash balance per the Ledger (cash book) for the fiscal period ended June 30, 2018. See Table 1 for details

Table 1: Closing cash balances per Financial Statements and ledger (Cash book); 2017/2018-**GOL Fund**

A. Closing Cash balance per Ledger (Cash Book) as at June 30, 2018										
		Cash B	Balances	L\$	Converted	Total Cash (US\$) G=(D+F)				
Bank/Cash A	Account# B	C C	US\$ D	convers ion Rate E	amount in US\$ (per financial statement) F					
LBDI-USD	001USD213				/					
	22298101	-	184,257.29	•		184,257.29				
LBDI-USD	001USD213									
	22298103	-	-	-	-	-				
LBDI-LD	001LRD213									
	22298102	4,874,873.27	-	106.20	45,902.76	45,902.76				
Petty Cash										
report (Closing	Nil									
Balance) as at	INII									
June 28, 2018		-	354.00	-	-	354.00				
Total-A 23										
B. Closing Cas	B. Closing Cash balance per Financial Statement as at June 30, 2018									
	Bank/Cash			Account#		Amount in US\$				

Closing Balance for GOL Fund	Nil	219,749.55
Total-B		219,749.55
Total-C (A-B)		10,764.50

1.1.2.3 The accuracy and completeness of the financial statement cannot be assured.

Recommendation

- 1.1.2.4 The Management of NPHIL should provide material justification for the differences indicated.
- 1.1.2.5 Going forward, Management should ensure that the closing cash balance reported in the financial statements corresponds with that of the general ledger at the end of the fiscal period.

Management's Response

1.1.2.6 During the conduct of the audit field activities, a meeting was held between the then NPHIL Management Team (former Deputy Director General for Administration, Comptroller and Chief Accountant) and the Deputy Auditor General for Audit and Engagement Supervisor. The discussion was on the accuracy and completeness of the financial report submitted and used at the time by the Audit Team. At the end of the meeting, it was agreed that NPHIL should submit a restated financial report along with accompanying notes for FY17-18. However, we observed that the restated financial report submitted was not used by the Audit Team. Emphasis provided, same as section 1.1.2, 1.1.3 above.

Auditor General's Position

1.1.2.7 Based on the adjusted financial statement presented by Management, we have modified our recommendation for Management to reconcile the variance of (US\$492,664.80) (**See Appendix 1**) between the closing cash balance reported in the financial statements and the general ledger. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

1.1.3 Payments without adequate supporting documents

- 1.1.3.1 Regulation P.9 (2) of the Public Finance Management (PFM) Act of 2009 states, "Payments except for statutory transfers and debt service shall be supported by invoices bills and other documents in addition to the payment vouchers".
- 1.1.3.2 Additionally, Regulation P.12 of the PFM Act states, "where the officer signing the payment voucher cannot himself check that the services, goods or works for which payment is being made have been received, he shall ensure that voucher is supported by original copies of supporting documents such as contract, local purchase order, goods received note, and a certificate or other endorsement such as an annotated rubber stamp signed by an officer who can attest to the correctness of the fact."



1.1.3.3 We observed that several payments in the amount of US\$24,246.60 and L\$3,449,897.00 for goods/services were not adequately supported by documents such as delivery notes and/or job completion certificate, cash invoices and other relevant documents to authenticate the transactions. See Appendix 2 for details. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

Risk

1.1.3.4 In the absence of adequate supporting documents, the validity, occurrence and accuracy of the payment cannot be assured. This could lead to misappropriation of the entity's funds.

Recommendation

- 1.1.3.5 The Management of NPHIL should provide all the necessary supporting documents to substantiate the transactions indicated.
- 1.1.3.6 Going forward, the Management should ensure that payments for goods and services are fully supported by all relevant documents for administrative and audit purposes.

Management's Response

1.1.3.7 Several outstanding supporting documents as stated in Appendix 2 are available and attached for your review. However, it must be stated here that the NPHIL was in its formative state for the period under review. The administrative structures were evolving so as to enable us have an organized documentation and reporting system for activities (including financial transactions). As of succeeding fiscal periods, Management ensured that to a reasonable extend, payments for goods and services were fully supported by all relevant documents for administrative and audit purposes.

Auditor General's Position

1.1.3.8 The Management did not provide the supporting documents as asserted. Therefore, Management should account for the unsupported payments. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

1.1.4 **Outstanding Payment Documents**

- 1.1.4.1 Regulation A.3 (1) of the PFM regulation states that "Any public officer concerned with the conduct of financial matters of the Government of Liberia, or the receipt, custody and disbursement of public and trust moneys, or for the custody, care and use of government stores and inventories shall keep books of accounts and proper records of all transactions and shall produce the books of accounts and records of the transactions for inspection when called upon to do so by the Auditor- General, the Comptroller General, the relevant internal auditor or any officers authorized by them, by the Minister.
- 1.1.4.2 There was no evidence that Management maintained payment vouchers along with the necessary supporting documents for several transactions in the amount of US\$112,309.52 and L\$11,896,052.02 recorded in the ledger for GoL fund. Management did not provide



those documents during the conduct of the audit after several requests by the audit team. See Appendix 3 for details.

Risk

1.1.4.3 In the absence of those supporting documents, the validity, occurrence and accuracy of the payment cannot be assured. This could lead to misappropriation of the entity's funds.

Recommendation

- 1.1.4.4 The Management of NPHIL should provide the payment vouchers along with all necessary supporting documents to substantiate the transactions indicated.
- 1.1.4.5 Going forward, the Management should ensure that all relevant supporting documents for payments are maintained for administrative and audit purposes.

Management's Response

1.1.4.6 The payment vouchers and supporting documents as stated in Appendix 3 were submitted to the audit team during the field work and are attached for your review.

Auditor General's Position

1.1.4.7 Documents provided by the Management amounted to US\$71,598.12 and L\$6,909,416.52. Therefore, we have modified our recommendation for Management to account for US\$40,711.40 (112,309.52 - 71,598.12) and L\$4,986,635.50 (11,896,052.02 6,909,416.52) without supporting documents. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

1.1.5 **Unremitted Closing Cash Balance**

Observation

- 1.1.5.1 Section 27 (1 and 2) of the PFM Act of 2009 states, "(1) All un-allotted appropriations and all uncommitted allotments will lapse at the end of the fiscal year. (2) All balances of appropriations committed but not disbursed prior to the end of the fiscal year, shall be available for the settlement of those obligations within 90 days from the end of the preceding fiscal year. All such balances not disbursed after ninety (90) days following the end of the preceding fiscal year shall be moved to government Consolidated Account. The recording, accounting and reporting of such undisbursed balances shall be set out in accounting regulations to be issued under this Act and shall be consistent with the provisions of sections 33, 34 and 35 of this Act".
- 1.1.5.2 There was no evidence that Management remitted to the Consolidated Account in keeping with the PFM Act of 2009, the unspent/closing cash balance of US\$219,749.55 for GOL fund net of committed spending for the fiscal period ended June 30, 2018.

Risk

1.1.5.3 Failure to remit the unspent/closing cash balance for the fiscal period could lead to misapplication of the fund.



Recommendation

- 1.1.5.4 The Management of NPHIL should provide material justification for failure to remit the unspent/ closing cash balance to the government Consolidated Account as required by the PFM Act of 2009.
- 1.1.5.5 Going forward, management should ensure that unspent/closing cash balance as at the end of the fiscal period is remitted government Consolidated Account as required by the PFM Act of 2009.

Management's Response

1.1.5.6 This situation was necessitated due to NPHIL's line of service. NPHIL activities mainly involve public health related emergencies, i.e. responding to public health threats and disease outbreaks. We were responding to multiple outbreaks like Lassa Fever, Monkey Pox and Meningitis, etc. at the time. It would have caused serious health crisis to halt these ongoing activities to remit the closing cash balance to the Consolidated Account as at June 30, 2018 and then make a request for return of fund. This would have halted our operations in the Health Sector which is very critical. Going forward, management will work with the Comptroller General office to resolve this.

Auditor General's Position

1.1.5.7 Management's assertions do not adequately address the issue raised. Therefore, we maintain our finding and recommendation. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

1.1.6 Withholding and Remittance of Goods/Services Tax

Observation

- 1.1.6.1 Section 905(n) of the Revenue Code of 2011 states, "A government agency that makes a payment to a resident in circumstances other than those described in subsections (a) through (i) is required to withhold a portion of the payment as specified in regulations, but not more than 4%".
- 1.1.6.2 Additionally, Section 904(a2) of the Revenue Code of 2011 states, "(2) Income tax withheld on the payee's behalf on a payment or payments made by a person who has a tax withholding obligation under Section 905 is creditable against the payee's advance payments, provided that the payee supplies the payer with a Tax Identification Number, as defined in Section 53, at the time of or before the payment subject to withholding".
- 1.1.6.3 We observed that the Management of NPHIL made payments to various suppliers of taxable goods during the period under audit without evidence that taxes were withheld and remitted to GOL account on the suppliers' behalf as required.

Risk

1.1.6.4 The non-collection and remittance of tax deprives GOL of the much-needed revenue to implement its programs. This could lead to loss of government revenue.



Recommendation

- 1.1.6.5 The Management of NPHIL should provide material justification for the non-collection and remittance of the appropriate taxes.
- 1.1.6.6 Going forward, management should ensure that the relevant goods and services taxes are withheld and remitted on behalf of their suppliers in accordance with the amended Revenue Code of Liberia of 2011.

Management's Response

1.1.6.7 Going forward, Management will ensure that the relevant goods and services taxes are withheld and remitted on behalf of their suppliers in accordance with the amended Revenue Code of Liberia of 2011.

Auditor General's Position

1.1.6.8 We acknowledge Management's acceptance of our finding and recommendation. We will make a follow up on the implementation of Management's assertion during subsequent audit.

1.1.7 Tax Clearance Signed by Proxy

Observation

- 1.1.7.1 Regulation O.12 (1) of the PFM Act 2009 states, "No alterations shall be made to any Government Agency receipts, licenses or other accountable documents".
- 1.1.7.2 We observed that proxies signed the Business Income Tax Certificates/Clearances of several of the suppliers from which the Management procured goods/services in the amounts of US\$16,216.00 and L\$1,686,671.00. The proxies did not indicate their names on the certificates on behalf of both the Assistant Commissioner and Deputy Commissioner of the Domestic Tax Unit of the Liberia Revenue Authority. **See Appendix 4 for details**.

Risk

1.1.7.3 Business Income Tax Certificate/Clearance approved by proxy could be collusion to avoid the payment of tax by supplier. This may deprive GOL of the much-needed revenue to implement its programs.

Recommendation

- 1.1.7.4 The Management of NPHIL should provide material justification to proof that suppliers with which they conducted businesses were in full compliance with the Revenue law during the period.
- 1.1.7.5 Going forward, management should ensure that its supplier of goods/services holds valid Business Income Tax certificates/Clearances before conducting business with them.

Management's Response

1.1.7.6 Going forward, management will work with LRA in validating signatures on Business Income Tax certificates/clearances.



Auditor General's Position

1.1.7.7 We acknowledge Management's acceptance of our finding and recommendation. We will make a follow up on the implementation of Management's assertion during subsequent audit.

1.1.8 **Apparent Conflict of Interest**

Observation

- 1.1.8.1 Regulation A.15 of the PFM Act of 2009 states, "The head of government agency must exercise all reasonable care to prevent and detect unauthorized, irregular, fruitless and wasteful expenditure, and must for this purpose implement clearly defined business processes, identify risk associated with these processes and institute effective internal control to mitigate these risks".
- 1.1.8.2 We observed that Management made payments in the amount of L\$443,407.00 for fire extinguishers and other fire related activities based on recommendation following two inspections conducted by Liberia National Fire Service through its Fire Safety Teams of Inspectors. See Appendix 5 for details
- 1.1.8.3 We also observed that the August 18 Team of Inspectors recommended and provided the copy of quotation for Fire Protection System and Services, one of the suppliers. Further, payments to the suppliers were signed for and received by the Liberia National Fire Service Teams of Inspectors.

Risk

1.1.8.4 Interference of Liberia National Fire Service (LNFS) with the procurement and payment processes could lead to conflict of interest, misappropriation and deny the achievement of value for money.

Recommendation

1.1.8.5 The Management of NPHIL should provide material justification for making payments to the Liberia National Fire Service Teams of Inspectors instead of the service providers.

Management's Response

1.1.8.6 As clearly stated in the observations, checks were issued in the names of two vendors (Fire Safety Equipment Services Inc. and Fire Protection System/Services Inc.) and not inspectors from the Liberia National Fire Service. Going forward, management will conduct due diligence to avoid apparent conflict of interest.

Auditor General's Position

1.1.8.7 We acknowledge Management's assertion that it will conduct due diligence to avoid apparent conflict of interest henceforth. However, the act of delivering payments to the Liberia National Fire Service Teams of Inspectors for onward submission to the suppliers is inconsistent with the Public Finance Management Act of 2009. Therefore, we maintain our finding.



1.1.8.8 Going forward, the Management should ensure that all payments are made in the name of the beneficiaries or their authorized representatives. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

1.1.9 **Business transaction with employee**

Observation

- 1.1.9.1 54. (1) of the PPC Act of 2010 states "Quotations shall be requested for in writing from as many bidders as practicable, but from at least three (3) bidders".
- 1.1.9.2 We observed that Management made payment in the amount of L\$162,000.00 to an employee of NPHIL for catering services. See Table 2 for details

Table 2: Business Transaction with Staff of NPHIL

Date	Description	PV#	Check#	Name	Position	Amount(L\$)
	Payment for one					
	day catering at					
	LIBR facility for					
	nat'l laboratory					
	system policy					
11-Aug-17	review exercise	PV0169	00143652	Ruth Flomo	Janitor	162,000.00

Risk

1.1.9.3 Making business with employee casts doubt on the genuineness of the transaction and could lead to conflict of interest, misappropriation and deny the achievement of value for money

Recommendation

- 1.1.9.4 The Management of NPHIL should also provide material justification for doing business with an employee of NPHIL.
- 1.1.9.5 Going forward, Management should ensure that the PPC Act is adhered to at all times.

Management's Response

1.1.9.6 Due to the remote location of our Charlesville's facility, there is no PPCC approved vendor within the vicinity. Ms. Ruth Flomo, who serves as a cleaner to the Research Lab, operates a cook shop nearby. So we saw the need to use her service at the time.

Auditor General's Position

1.1.9.7 The Management did not adequately address the issue raised. The lack of PPCC approved vendor within any locality does not negate Management the responsibility to adhere to the PPC Act. Management should adhere to the PPC Act at all times. Therefore, we maintain our finding and recommendation. Further, Management is in breach of the PPC Act of 2005 as Amended and Restated 2010.



1.1.10 Settlement of ex-residents of the Land Designated to NPHIL

- 1.1.10.1 Regulation A.15 of the PFM Act of 2009 states, "The head of government agency must exercise all reasonable care to prevent and detect unauthorized, irregular, fruitless and wasteful expenditure, and must for this purpose implement clearly defined business processes, identify risk associated with these processes and institute effective internal control to mitigate these risks".
- 1.1.10.2 We observed that Management did not exercise due care in the disbursement and payment of fund received to settle ex-residents of the land designated for erecting the National Testing Laboratory as well as NPHIL's Headquarters. Our review of payments to settle the ex-residents revealed the following discrepancies:
 - For several payments, we observed variances in the amount of US\$5,334.30 between the amount paid by NPHIL Management and the appraised property value as indicated in the Resettlement Action Plan Assessment Report submitted by the Public Works (MPW) and Liberia Revenue Authority (LRA) Assessment Team. Additionally, the Ministry of Health as required did not approve several of the contracts between NPHIL and the properties owners. **See Appendix 6 for details**.
 - We observed that management made payments in the total amount of L\$183,283.04 to an individual whose name was not part of the enlisted owners of the valued properties. **See Appendix 7 for details**.
 - We observed that management made payments in the amount of US\$13,358.57 and L\$7,228,396.98 to purchase portion of the designated land from ex-residents who claimed to have legally owned the land. The Ministry of Health as required did not approve several of the contracts between NPHIL and the land sellers. However, there was no evidence that management invited the Liberia Land Authority to confirm ownership of the land by the ex-residents before making the payments. See Appendix 8 for details.
 - Several payments for workers in the amounts of **L\$36,000.00** were made in the name of staff of NPHIL for subsequent disbursements to laborers for demolition of structures located on the NPHIL designated land rather than make the payments directly to the workers or their authorized representatives. See Table 3 for details

Table 3: Payment for service Providers in the Names of NPHIL Employee; 2017/2018

Date	Description	PV#	Check #	Payee		Amount
Date	Description	F V ##	CHECK #	Name of Staff	Position	(L\$)
	payment of casual					
	labor fee for					
	demolition of					
	structures in the			Mercy Y.	Accounts	
4-Aug-17	proximity of TB-Annex	PV0136	00120164	Gonpue	Assistance/Cashier	36,000.00
Total						36,000.00



1.1.10.3 Failure to exercise due care over the management of fund for the settlement of ex-residents and rock suppliers could lead to misappropriation of fund.

Recommendation

1.1.10.4 The Management of NPHIL should provide material justification for the discrepancies identified during the payment process.

Management's Response

- 1.1.10.5 The variances between the amount paid by NPHIL Management and the appraised property value mentioned are related to the fact that after negotiation with affected individuals, transportation costs for relocation was granted to all concerned. Meanwhile, for those having structures, an inflation buffer was put in place considering the time lag between the assessment and actual payment. This was calculated in proportion to the value of the structure cost.
- 1.1.10.6 The recipient in question Tenneh Gaye is the same as Tenneh Sackie. During the appraisal of properties, The name Tenneh Sackie was written by Abraham Sackie, the fiancé of Tenneh Gaye. Tenneh and Abraham were cohabitating. However, during the time of payment it was established that all legal documents for "Tenneh Sackie" were written in her legal name, Tenneh Gaye. Please see attached.
- 1.1.10.7 The payments summing to LD36,000.00 were for services to casual laborers and not material to raise individual checks as doing so would have resulted in multiple checks being raised for small amounts (less than US\$100 or equivalent in LRD). Hence, management saw it prudent at the time to raise the payment in the cashier's name (Mercy Y. Gonpue) and the beneficiaries subsequently signed for the amounts due them with appropriate identification.

Auditor General's Position

- 1.1.10.8 The documentation provided by Management addressed the issue relating to the excess of US\$5,334.30 between NPHIL and MPW/LRA amounts and the L\$183,283.04 paid to Tenneh Gaye.
- 1.1.10.9 However, there was no evidence that the Ministry of Health approved several of the contracts between NPHIL and the ex-residents and also, no evidence that NPHIL Management invited the Liberia Land Authority to confirm ownership of the land by the exresidents.
- 1.1.10.10 Going forward, Management should ensure that agreements between NPHIL and other parties are fully adhered to and where other agencies of government are involved, those agencies are fully represented and evidence of such representation maintain for administrative and audit purposes.
- 1.1.10.11 Additionally, with respect to the thirty-party issue, the Management should ensure that all payments are made in the name of the beneficiaries or their authorized representatives as required by the PFM Act of 2009.



1.1.11 **Movements in Payrolls**

- Regulation T.3 (1 d, e and f) of the PFM Act of 2009 states, "The head of every Management 1.1.11.1 Unit shall keep records of all Personnel Emolument of staff employed in his management unit, to ensure that: (d) authorized establishments or manpower ceilings are not exceeded; (e) the amount of salary and other allowances authorized for payment to each staff is not exceeded; and (f) payments are not made on the payment voucher to staff who do not belong to the Agency or unit."
- 1.1.11.2 We observed movements in the number of employees and value of the entity's payrolls for the fiscal period without the necessary documentation from the Human Resource Department to authenticate the changes.
- 1.1.11.3 In some instances, there were increments in the number of staff and value of payroll while in other cases the number of staff remained the same but payroll value increased.
- 1.1.11.4 Additionally, there was no evidence that Management maintained payroll for several months. See Table 4 for details.

Table 4: Movements/Records of navroll: 2017/2018

Table	Table 4: Movements/Records of payroll; 2017/2018										
No.	Month	Number of staff	Changes in number of staff	Payroll Value (Gross) US\$	Changes in payroll Value (US\$)	Comments					
						Number of staff					
	Beginning					brought forward from					
	Staff	4	0	0	0	June, 2017					
						Same number of staff					
1	July, 2017	16	12	30,769.35		and payroll value					
	August,					Same number of staff					
2	2017	16	0	30,770.00	(0.65)	and payroll value					
	September,			-							
3	2017	0	0		-	Payroll not provided					
	October,										
4	2017	189	0	216,849.00		Cannot be determined					
	November,					Increment in staff and					
5	2017	191	2	221,999.00	5,150.00	payroll value					
	December,					Increment in staff and					
6	2017	192	1	222,699.00	700.00	payroll value					
						Same number of staff					
	January,					but payroll value					
7	2018	192	0	222,849.00	150.00	increased					
	February,										
8	2018	0	0	-	-	Payroll not provided					
	March,										
9	2018	0	0	-	-	Payroll not provided					
10	April, 2018	196	0	231,449.00	-	Cannot be determined					



Table 4: Movements/Records of payroll; 2017/2018

No.	Month	Number of staff	Changes in number of staff	Payroll Value (Gross) US\$	Changes in payroll Value (US\$)	Comments
11	May, 2018	0	0	-	-	Payroll not provided
12	June, 2018	195	0	232,649.00	-	Cannot be determined

- 1.1.11.5 Movements in payrolls without documentary justification could lead to fraud and corruption.
- 1.1.11.6 Failure to maintain payroll for each month undermines accountability and transparency and could lead misappropriation.

Recommendation

- 1.1.11.7 The NPHIL Management should provide material justification for the movement in the payrolls as indicated. Management should also provide the payroll along the necessary supporting documents for the outstanding payroll indicated.
- 1.1.11.8 Going forward, the NPHIL Management should ensure that changes in the quantity and value of payroll are authenticated by the necessary supporting documentation for administrative and audit purposes.
- 1.1.11.9 Further, payroll should be reconciled monthly to ensure that accurate records of employee wages, withholdings, and other key pieces of tax information are recorded in the general ledger for internal and external reviews.

Management's Response

1.1.11.10 This was due to the fact that we were in the formative stage and staff were being hired and added to the payroll after we completed with their HR process. Salaries were adjusted and applied according to roles and responsibilities.

Auditor General's Position

1.1.11.11 The Management did not adequately address the issue raised. There was no evidence that the fluctuation was supported by the necessary documents. Therefore, we maintain our finding and recommendation. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

1.1.12 Re-allocation of Budgeted Funds

Observation

Regulation E.8 (1) of the PFM Act of 2009 clarifies that where circumstances arise for 1.1.12.1 rearrangement of budget provision, savings under one classification may be utilized to provide for extra expenditure under another without affecting the total funds to be disbursed from the head.



- 1.1.12.2 Additionally, Regulation E.8 (2 and 3) of the PFM Act of 2009 requires Government entities to seek approval from the Deputy Minister for Budget to reallocate from one budgeted code to another. The Deputy Minister for Budget may delegate the power to authorize reallocations to head of government agency, stating clearly the terms and extent of such delegation.
- 1.1.12.3 We observed that the Management of NPHIL rearranged/reallocated funds in the amount of US\$7,377.34 from one budget line item to another during the fiscal period without evidence that the reallocation was based on excess funds realized from those budget line item prior to incurring the expenditure under the budget lines with shortfall.
- 1.1.12.4 Additionally, there was no evidence that reallocation during the period was approved by the Deputy Minister for Budget as requires. **See Table 5 for details.**

Table 5: Expenditure reallocated from one budget item to another; 2017/2018

No.	Date	Description	Payee	PV#	Check#	Amount (US\$)	Comment
	11-May- 18	Payment of 4pcs of	City Builders				From laboratory Consumable for
		complete					Furniture and
		Panic exit					Fixture expenses
		door lock to		PVUSD0077	00091537		
		facilitate the					
		Audit 					
1		requirement of NRL				1 400 00	
1	15-May-	Payment for	Eagle			1,400.00	From laboratory
	18 11ay	plumbing	Electrical				Consumable for
		material for	Corporatio				Furniture and
		the	n .	PVUSD0082	00091543		Fixture expenses
		renovation of					
		the NRL at					
2		Charlesville				1,608.50	
	25-Jul-	60%-part	Cyril S.			/	From Non-
	17	payment to survey LIBR	Banya	PV0118	00120155		Residential for Furniture and
3		property				1,572.62	Fixture expenses
<u> </u>	10-Jan-	Payment for	ECOGREEN			1,372.02	From Non-
	17	the conduct of	Group of				Residential for
		the	Consultant				Furniture and
		environmental	s Inc.				Fixture expenses
		impact					
		assessment of		PV0454	00050379		
		the NRLRL					
		project in Phebe Bong					
		County. Part-					
4		Payment				2,366.22	



Table 5: Expenditure reallocated from one budget item to another; 2017/2018

No.	Date	Description	Payee	PV#	Check#	Amount (US\$)	Comment
	11-May-	Payment for	Auto King				From Fuel and
	18	servicing of					Lubricant for
		NPHIL		pvUSD0076	'00091536		Repairs and
		Generator			00091536		maintenance
5						430.00	expenses
Total						7,377.34	

- 1.1.12.5 Incurring extra expenditure under a budget line item without evidence of excess funds could lead to over/under statement of expenditure in the budget line item.
- 1.1.12.6 Effecting transactions without evidence of approval from the appropriate authority could result to misappropriation of funds.

Recommendation

- 1.1.12.7 The Management of NPHIL should provide proof of authorization for fund reallocated from one budget line item to another as well as provide evidence that the reallocation was based on excess funds realized from those budget line items prior to incurring the expenditure under the budget line with a shortfall.
- 1.1.12.8 Going forward, the Management should maintain records of authorization to transfer funds from one budget line to another as well as records of excess of ten percent of funds realized from those budget line items prior to incurring the expenditure under the budget line with shortfall.

Management's Response

1.1.12.9 Management acknowledges the observations and will ensure that, going forward, it maintains records of authorization to transfer funds from one budget line to another as well as records of excess of ten percent of funds realized from those budget line items prior to incurring the expenditure under the budget line with shortfall.

Auditor General's Position

1.1.12.10 We acknowledge Management's acceptance of our finding and recommendation. We will make a follow up on the implementation during subsequent audit. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

1.1.13 **Operational Expenses**

Observation

1.1.13.1 Regulation A.15 of the PFM Act of 2009 states, "The head of government agency must exercise all reasonable care to prevent and detect unauthorized, irregular, fruitless and wasteful expenditure, and must for this purpose implement clearly defined business processes, identify risk associated with these processes and institute effective internal control to mitigate these risks".



- 1.1.13.2 We observed that NPHIL Management expended the amount of US\$170,804.85 under a budget line item called "Operational Expenses". Expenditures under this line item covered various items including fuel/gasoline, repairs & maintenance of assets/equipment, food & catering services and daily sustenance allowance which already exist in the budget as separate line items or placed under other related line items and disbursed as such.
- 1.1.13.3 Additionally, we observed that the approved amount for the line item per the 2017/2018 National Budget was US\$135,097.00 and the actual expenditure was US\$170,804.85 thus, leaving an excess of US\$35,707.85 over budgeted amount.

- 1.1.13.4 Making payments under a budget line item for expenditures that are designated under other expenditure line items could lead to duplication and wasteful expenditure.
- 1.1.13.5 Variance between the budget and actual amounts could lead to overspending.

Recommendation

- 1.1.13.6 The NPHIL Management should provide material justification for using multiple budget and expenditure line items to budget and expend fund for the same expenditure items within the fiscal year. Management should also provide material justification for the excess spending indicated above.
- 1.1.13.7 Going forward, Management should reclassify expenditure lumped under "Operational Expenses" to the appropriate budget categories and ensure that expenditures are not duplicated in any form.

Management's Response

1.1.13.8 Management acknowledges and will ensure that, going forward, expenditures lumped under "Operational Expenses" are reclassified to the appropriate budget categories.

Auditor General's Position

1.1.13.9 We acknowledge Management's acceptance of our finding and recommendation. We will make a follow up on the implementation during subsequent audit. However, Management should adhere to the budget law at all times to avoid excess budgetary expending. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

1.1.14 Procurement procedures

Observation

1.1.14.1 Sections 48(1) and 53(1 a-c) of the Public Procurement and Concessions Act (PPC) state: 48(1), "except as provided in subsection (2) of this Section, in procurement proceedings in which the Procuring Entity decides that only domestic suppliers or contractors are likely to be interested in submitting bids, the Procuring Entity shall employ national open competitive bidding procedures for procurements in which the estimated contract price of the procurement does not exceed the ceiling Threshold applicable to national open competitive



bidding". And 53(1 a-c), "the request for quotations method may be used for the procurement of goods, works and services: (a) When the procurement is for readily available commercially standard goods, not specially manufactured to the particular specifications of the Procuring Entity and the estimated contract price does not exceed the applicable Threshold; (b) When the procurement is for small works and the estimated contract price does not exceed the applicable Threshold; or (c) When the procurement is for services and the estimated contract price does not exceed the applicable Threshold".

1.1.14.2 We observed that the Management did not apply the required procurement method for the procurement of various good and services in the amounts of US\$36,028.00 and L\$6,260,552.00. An analysis of the procurement plan reveals that the purchases required the National Competitive Bidding (NCB), Restricted Bidding Methods, etc. See Appendix 9 for details

Risk

1.1.14.3 Failure to apply the appropriate procurement procedures could undermine value for money.

Recommendation

- 1.1.14.4 The NPHIL Management should provide material justification for failure to apply the appropriate procurement procedures.
- 1.1.14.5 Going forward, the NPHIL Management should ensure that the provisions of the PFM Regulation of 2009, the Amended and Restated PPC Act of 2010 and the accompanying regulations are adhered to unconditionally.

Management's Response

1.1.14.6 As provided in Appendix 9, all of the transactions stated are below the thresholds for National Competitive Bidding (NCB) and Restricted Bidding Methods. The procurement transactions stated meet the threshold for Shopping (Request for Quotation) Method as provided for in the Public Procurement & Concession Laws (Restated Act of 2010 and Regulations of 2014) Threshold Schedule. Management was committed to the application of the PPCC Laws in the processing of procurement transactions. Procurement documents are available for your review.

Auditor General's Position

1.1.14.7 The Management did not adequately address the issue raised. The procurement plan reveals the required methods and there was no evidence that those methods were adhered to for the indicated purchases during the period. Therefore, we maintain our finding and recommendation. Further, Management is in breach of the PPC Act of 2005 as Amended and Restated 2010.

1.1.15 **Adherence to Travel Ordinance**

Observation

The GoL revised Travel Ordinance of 2016/2017 provides Annexure II (Travel Settlement 1.1.15.1



Form) for both foreign and domestic travels and requires that the form be filled by the traveler and submitted to the Financial Regulations Unit of the Ministry of Finance and Development Planning within fourteen (14) upon return from a trip. Copy of the certificates for workshop, seminars, etc. used ticket stubs and passport in the case of foreign travel should be attached.

1.1.15.2 We observed that the NPHIL Management paid daily sustenance allowance (DSA) in the amount of L\$3,086,120.00 to staff who traveled during the fiscal period without ensuring that the staff filled the Travel Settlement Form for submission to the Financial Regulations Unit of the Ministry of Finance and Development Planning as required. Further, were no adequate supporting documents like report/result of trip, etc. authenticate the travel. **See** Appendix 10 for details.

Risk

- 1.1.15.3 The non-settlement of travel advances undermines the objective of the Travel Ordinance.
- 1.1.15.4 In the absence of adequate supporting documents such as the invitation, report/result of trip, copies of passport, Boeing Passes, and ticket, etc. the validity of the travel cannot be assured.

Recommendation

1.1.15.5 Going forward, the Management should ensure that staff returning from trip completes the appropriate travel settlement form as requires and attach all the relevant supporting documents for administrative and audit purposes.

Management's Response

Management acknowledges and will ensure that going forward, staffs returning from trip 1.1.15.6 will complete the appropriate travel settlement forms as required.

Auditor General's Position

1.1.15.7 We acknowledge Management's acceptance of our finding and recommendation. We will make a follow up on the implementation during subsequent audit.

1.1.16 **Petty Cash Management**

- 1.1.16.1 Regulation B.33 (2) and (4) of the PFM Act 2009 states, "(2) Names and titles of designated officers and amounts to be held in cash at specific periods and designated posts shall be communicated to and have the prior written approval of the Comptroller-General. (4)In terms of this regulation, the maximum amount that may be held as petty cash in any one calendar month is the equivalent of United Sates Dollars Two Hundred".
- 1.1.16.2 We observed that the Comptroller-General and the Management of NPHIL did not approve the Petty Cash Policy in force at the entity.



- 1.1.16.3 Additionally, our physical count of petty cash on hand as at June 12, 2019 and an analysis of the closing petty cash balance for the period ended June 30, 2018 revealed a difference of US\$380. See Table 6 below.
- 1.1.16.4 Further, we observed the following issues during our review of the Petty Cash Management System and an analysis of petty cash payment transactions:
 - Petty cash payment transactions in the amount of US\$565 and L\$66,400.00 were not supported by receipts/cash invoices to authenticate the transactions. See Appendix 11 for details.
 - The policy established a ceiling of US\$2,000.00 and a floor of US\$500.00 to be held for petty cash as well as a spending limit up to US\$200.00 contrary to the requirements of the PFM Regulations of 2009.
 - The procedure of maintaining a petty cash balance of US\$500.00 before replenishment of petty cash fund was not fully adhered to. In some instances, the petty cash balance at the time of replenishment was US\$630.79 while in other instances cash balance was down to US\$178.2, 109.28, etc. before replenishment.
 - Several of the petty cash usage reports submitted for replenishment were not reviewed by the appropriate senior personnel as required by the policy.
 - There is no provision in the policy about regular petty cash count and there was no evidence that independent senior personnel conducted regular count of petty cash during the period to ensure check and balances in the management of petty cash.

Table 6: Variance between Petty Cash Closing Balance and Physical Cash on Hand

Description	Amount US\$
Petty cash balance as at June 28, 2018 (Petty Cash Report)	354.00
Add: Petty cash received/replenished subsequently up to June12, 2019 (Date of auditor's verification)	1,646.00
Less: Petty Cash disbursed/used subsequently up to June 12, 2019 (Date of auditor's verification)	1,620.00
Expected petty Cash balance on hand as at June 12, 2019 (Date of auditor's verification)	380.00
less: Petty cash physically verified by auditor as at June 12, 2019	-
Difference between Expected Cash balance on hand and Cash verified by auditor	380.00

- 1.1.16.5 In the absence of supporting documents, the validity, occurrence and accuracy of the payment cannot be assured. This could lead to misappropriation of the entity's funds.
- 1.1.16.6 Failure to ensure proper management of petty cash could lead to the untimely detection and corrections of irregularity that may exist over the control of petty cash.



1.1.16.7 The lack of regular petty cash count provides opportunity for diversion of cash to personal use and creates inaccurate balances, which could lead to misstatement of the financial statements.

Recommendation

- 1.1.16.8 The Management of NPHIL should provide the necessary supporting documents for petty cash expended without adequate documents as well as material justification for the weaknesses identified in the management of petty cash.
- 1.1.16.9 Going forward, Management should ensure that petty cash expended is full supported by all relevant documents and copies maintain for administrative and audit purposes. Management should conduct regular cash count to ensure that cash on hand for the purpose of petty spending tallies with the petty cash record at all times and as well ensure that petty cash policy is in compliance with the PFM Act of 2009 and its accompanying Regulations.

Management's Response

1.1.16.10 The budget for the formation and operations of the Institute (NPHIL) was approved by the Ministry of Finance and Development Planning. The budget had a line item for operational fund of which petty cash/imprest fund was a part. Based on this, the Petty Cash Policy was prepared and approved by management, and copy is available for your review. The Approved Petty Cash Policy has provisions for thresholds of single transaction, float and minimum balance before replenishment. Petty cash voucher numbers are provided in Appendix 11 as recorded in the Draft Report.

Auditor General's Position

1.1.16.11 The Management did not adequately address the issues raised. Therefore, Management should account for the US\$565 and L\$66,400.00 without supporting documents. With respect to the remaining issues for petty cash, we maintain our findings and recommendation. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

1.1.17 Deficiencies in the preparation of bank reconciliation

- 1.1.17.1 Regulation R3 of the PFM Act 2009 provides that "the balance of every bank account as shown in a bank statement shall be reconciled with the corresponding cashbook balance at least once every month; and the reconciliation statement shall be filed or recorded in the cash book or the reference to the date and number thereof."
- 1.1.17.2 We observed the following issues during our review of the bank reconciliation record:
 - Bank reconciliations finalized and reviewed were not dated to determine the timeliness of the preparation and review processes.
 - Checks and other reconciling items reconciled during the reconciliation process did not contain reference number for easy verification and tracing to source documents.



 Several checks and other payment authorization issued for payment were considered as reconciling items for more than six (6) months before withdrawals were made. This is contrary to the requirement of Regulation R.6 of the PFM Act of 2009, which states "checks issued by the Republic of Liberia shall be valid for a period of six months from the date of issue".

Risk

1.1.17.3 Failure to appropriately prepare and review bank reconciliation and properly reconcile transactions could lead to the untimely detection and correction of errors or omissions.

Recommendation

- 1.1.17.4 The NPHIL Management should provide material justification for the deficiencies noted in the preparation of bank reconciliation during the period.
- 1.1.17.5 Going forward, Management should ensure that bank reconciliation statements for all bank accounts are properly prepared and adequately reviewed to detect and correct errors and omissions, which may exist.

Management's Response

1.1.17.6 Management acknowledges and will ensure that going forward, bank reconciliation statements for all bank accounts are properly referenced. Please see attached signed and approved copies of bank reconciliation statements.

Auditor General's Position

1.1.17.7 Management did not provide signed and approved copies of bank reconciliation statements as asserted. However, we acknowledge Management's acceptance of our finding and recommendation. We will make a follow up on the implementation during subsequent audit. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

1.2 Donor Related Issues

1.2.1 Payments without adequate supporting documents

- 1.2.1.1 Regulation P.9 (2) of the Public Finance Management (PFM) Act of 2009 states, "Payments except for statutory transfers and debt service shall be supported by invoices bills and other documents in addition to the payment vouchers".
- 1.2.1.2 Additionally, Regulation P.12 of the PFM Act states, "where the officer signing the payment voucher cannot himself check that the services, goods or works for which payment is being made have been received, he shall ensure that voucher is supported by original copies of supporting documents such as contract, local purchase order, goods received note, and a certificate or other endorsement such as an annotated rubber stamp signed by an officer who can attest to the correctness of the fact."



1.2.1.3 We observed that several payments for goods/services in the amounts of US\$2,659.00 and US\$13,660.00 expended from funds provided by UNICEF and WHO respectively were not adequately supported by documents such job completion certificate to authenticate the transactions for donor payments. See Appendix 12 for details.

Risk

1.2.1.4 In the absence of adequate supporting documents, the validity, occurrence and accuracy of the payment cannot be assured. This could lead to misappropriation of the entity's funds.

Recommendation

- 1.2.1.5 The Management of NPHIL should provide all the necessary supporting documents to substantiate the transactions indicated.
- 1.2.1.6 Going forward, the Management should ensure that payments for goods and services are fully supported by all relevant documents for administrative and audit purposes.

Management's Response

1.2.1.7 The outstanding supporting documents as stated in Appendix 12 are available and attached to this document for your review.

Auditor General's Position

1.2.1.8 The Management did not provide the supporting documents as asserted. Therefore, Management should account for the unsupported payments. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

1.2.2 **Outstanding Payment Documents**

Observation

- 1.2.2.1 Regulation A.3 (1) of the PFM regulation states that "Any public officer concerned with the conduct of financial matters of the Government of Liberia, or the receipt, custody and disbursement of public and trust moneys, or for the custody, care and use of government stores and inventories shall keep books of accounts and proper records of all transactions and shall produce the books of accounts and records of the transactions for inspection when called upon to do so by the Auditor- General, the Comptroller General, the relevant internal auditor or any officers authorized by them, by the Minister.
- 1.2.2.2 There was no evidence that Management maintained payment vouchers along with the necessary supporting documents for several transactions in the amount of US\$354,611.25 recorded in the ledgers for WHO Fund. Management did not provide those documents during the conduct of the audit after several requests by the audit team. See Appendix 13 for details.

Risk

1.2.2.3 In the absence of those supporting documents, the validity, occurrence and accuracy of the payment cannot be assured. This could lead to misappropriation of the entity's funds.



Recommendation

- 1.2.2.4 The Management of NPHIL should provide the payment vouchers along with all necessary supporting documents to substantiate the transactions indicated.
- 1.2.2.5 Going forward, the Management should ensure that all relevant supporting documents for payments are maintained for administrative and audit purposes.

Management's Response

1.2.2.6 The outstanding supporting documents as stated in Appendix 13 are available and attached to this document for your review.

Auditor General's Position

1.2.2.7 The Management did not provide the supporting documents as asserted. Therefore, Management should account for the unsupported payments. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

1.2.3 **Weaknesses in the Management of WHO Fund**

Observation

- 1.2.3.1 Regulation A.15(1) of the PFM Act 2009 provides that "the head of government agency must exercise all reasonable care to prevent and detect unauthorized, irregular, fruitless and wasteful expenditure, and must for this purpose implement clearly defined business processes, identify risk associated with these processes and institute effective internal control to mitigate these risks".
- 1.2.3.2 Several inflows of funds totaling US\$102,475.52 were made to the WHO ledger and account from other sources including donor projects' accounts to support NPHIL. This appears to be co-mingling of funds and inter-account borrowings without authorization. There were no supporting documents to authenticate the transactions. See Appendix 14 for details.
- 1.2.3.3 Further, we observed that the expenditure of funds in the amount of US\$76,161.05 from other sources included in WHO ledger and account were reported as part of WHO's project fund for the fiscal period. See Appendix 15 for details

Risk

- 1.2.3.4 Inflows of funds within the project's account without adequate supporting documents could lead to diversion and misappropriation of the project's fund.
- 1.2.3.5 Expending funds from other sources as part of WHO's project fund could lead to over/under statement of expenditure for the donor and could deny the achievement of the project's objective.

Recommendation

1.2.3.6 The Management of NPHIL should provide all the necessary documents for inflows of funds from other sources to the project's account.



- 1.2.3.7 Management should provide material justification for co-mingling and inter-accounts borrowings of projects' funds.
- 1.2.3.8 Going forward, the Management should ensure that fund provided by donor is properly managed and the act of co-mingling and inter-accounts borrowings is discontinued.

Management's Response

1.2.3.9 Management disagrees with the assertions of "weaknesses in managing donor funds". During the period under review, NPHIL maintained two USD accounts at ECOBANK dedicated to the management of donor funds. The two accounts mentioned were specifically opened to manage WHO and UNICEF funds. During the management of these accounts, the Institute was engaged to implement several smaller projects whose inflows didn't warrant the opening of separate accounts, as doing so would have led to the operation of multiple, if not tons of accounts. WHO account was the perennial account and the first to be opened in March 2017 as the lead project account. Therefore, funds from other donor partners not substantial as compared to funds received from WHO and did not require the opening of separate accounts by donors were pooled into the WHO account. In 2018, management, having realized the frequent inflow of funds from several donors for smaller projects, saw the need to open a Special Project account.

Auditor General's Position

- 1.2.3.10 Management did not address the issue of the US\$76,161.05 from other sources included in WHO ledger. However, we acknowledge Management's assertion of opening separate accounts for project's fund and will make a follow up on the implementation during subsequent audit.
- 1.2.3.11 Therefore Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

1.2.4 **Memorandum of Understanding for Donor Fund**

- 1.2.4.1 Regulation A.3 (1) of the PFM regulation states that "Any public officer concerned with the conduct of financial matters of the Government of Liberia, or the receipt, custody and disbursement of public and trust moneys, or for the custody, care and use of government stores and inventories shall keep books of accounts and proper records of all transactions and shall produce the books of accounts and records of the transactions for inspection when called upon to do so by the Auditor- General, the Comptroller General, the relevant internal auditor or any officers authorized by them, by the Minister.
- 1.2.4.2 There was no evidence that management developed a detailed budget for the funds provided by the (UNICEF) and World Health Organization (WHO).
- 1.2.4.3 Additionally, Management did not provide the Memorandums of Understanding (MoU) between NPHIL/ GOL and WHO and UNICEF, which established the funding framework.



1.2.4.4 The lack of the MoU and detailed budget could lead to discretionary spending and thus, undermine the achievement of the projects' objectives.

Recommendation

- 1.2.4.5 The Management of NPHIL should provide the MoU along with the detailed budgets, which served as the basis of implementation of the donors' projects.
- 1.2.4.6 Going forward, the Management should ensure that all relevant documents including the MoU and detailed budgets for all funds provided by donors are maintained for administrative and audit purposes.

Management's Response

1.2.4.7 Management acknowledges and will ensure, going forward, that all relevant documents including MoUs are maintained for administrative and audit purposes.

Auditor General's Position

1.2.4.8 We acknowledge Management's acceptance of our finding and recommendation. We will make a follow up on the implementation during subsequent audit.

1.2.5 Preparation of bank reconciliation

Observation

- Regulation R3 of the PFM Act 2009 provides that "the balance of every bank account as 1.2.5.1 shown in a bank statement shall be reconciled with the corresponding cashbook balance at least once every month; and the reconciliation statement shall be filed or recorded in the cash book or the reference to the date and number thereof."
- 1.2.5.2 We observed that bank reconciliations prepared for all the months during the fiscal period for the three donors accounts domicile at Ecobank were submitted to the Audit Team in soft copy without evidence that those reconciliations were reviewed and approved.

Risk

1.2.5.3 Failure to appropriately prepare and review bank reconciliation could lead to the untimely detection and correction of errors or omissions.

Recommendation

- 1.2.5.4 The NPHIL Management should provide for not ensuring that the bank reconciliation for the donor accounts were printed reviewed and filed for administrative and audit purposes.
- 1.2.5.5 Going forward, Management should ensure that bank reconciliation statements for all bank accounts are properly prepared and adequately reviewed to detect and correct errors and omissions, which may exist.

Management's Response

1.2.5.6 Please see attached signed and approved copies of bank reconciliation statements.



Auditor General's Position

1.2.5.7 The bank reconciliation statements presented by Management were not adequately reviewed and approved. Therefore, we maintain our finding and recommendation. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

1.2.6 **Adherence to Travel Ordinance**

Observation

- 1.2.6.1 The GoL revised Travel Ordinance of 2016/2017 provides Annexure II (Travel Settlement Form) for both foreign and domestic travels and requires that the form be filled by the traveler and submitted to the Financial Regulations Unit of the Ministry of Finance and Development Planning within fourteen (14) upon return from a trip. Copy of the certificates for workshop, seminars, etc. used ticket stubs and passport in the case of foreign travel should be attached.
- 1.2.6.2 We observed that Management made payments of daily sustenance allowance (DSA) to various project staff amounting to US\$86,000.00 from WHO Fund without ensuring that the staff filled the Travel Settlement Form for accountability and transparency as required by the Travel Ordinance. Further, there were no adequate supporting documents like report/result of trip, etc. to authenticate the travel. See Appendix 16 for details.

Risk

- 1.2.6.3 The non-settlement of travel advances undermines the objective of the Travel Ordinance.
- 1.2.6.4 In the absence of adequate supporting documents such as the report/result of trip, the validity of the travel cannot be assured.

Recommendation

1.2.6.5 Going forward, the Management should ensure that staff returning from trip completes the appropriate travel settlement form as requires and attach all the relevant supporting documents for administrative and audit purposes.

Management's Response

1.2.6.6 Management acknowledges and will ensure that, going forward, staffs returning from trips complete the appropriate travel settlement forms as required.

Auditor General's Position

1.2.6.7 We acknowledge Management's acceptance of our finding and recommendation. We will make a follow up on the implementation during subsequent audit.

1.2.7 Fuel/Gasoline and Scratch Card Management System

Observation

1.2.7.1 Regulation A.15(1) of the PFM Act 2009 provides that "the head of government agency must exercise all reasonable care to prevent and detect unauthorized, irregular, fruitless and



wasteful expenditure, and must for this purpose implement clearly defined business processes, identify risk associated with these processes and institute effective internal control to mitigate these risks".

- 1.2.7.2 We observed that Management made payments for fuel/gasoline and scratch card in the amounts of US\$2,221.80 and US\$129,887.55 from UNICEF and WHO Funds respectively without evidence of distribution to the end users during the period under audit. There was no fuel/gasoline and scratch card distribution schedule (log) signed/acknowledged by staff entitled to fuel/gasoline and/or scratch card to validate the transactions. **See Appendix 17 for details**.
- 1.2.7.3 Additionally, we observed there was no guidance on the procedures for distributing gasoline & scratch cards to staff of the project.

Risk

- 1.2.7.4 In absence of distribution schedule for fuel/gasoline and scratch card the completeness of the transactions cannot be assured. This may lead to diversion of supplies intended for the operations of the entity.
- 1.2.7.5 The lack of policy to regulate the distribution and usage of fuel/gasoline and scratch card undermines transparency and accountability and could lead to misappropriation of donor funds.

Recommendation

- 1.2.7.6 The Management of NPHIL should provide the necessary supporting documents to substantiate the validity of the transactions indicated above.
- 1.2.7.7 Going forward, the Management should ensure that fuel/gasoline and scratch card for operations are distributed to the end users and the necessary documents retain for administrative and audit purposes.
- 1.2.7.8 Additionally, Management should develop policies for the management of fuel/gasoline and scratch card to promote transparency and accountability.

Management's Response

1.2.7.9 Please see attached copies of vouchers, supporting documents and liquidation reports.

Auditor General's Position

1.2.7.10 Management did not provide the supporting documents as asserted. Therefore, we maintain our finding and recommendation. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009

1.2.8 Payments to Third Party

Observation

1.2.8.1 Regulation B. 28 of the PFM Act of 2009 states, "A payment shall be made only to the person



or persons named on the payment voucher or to their representatives duly and legally authorized in writing to receive the payment".

1.2.8.2 We observed that several payments for goods and services in the amounts of US\$7,400.00 and US\$110,398.20 for UNICEF and WHO Funds respectively were made in the names of employees of NPHIL for subsequent disbursements to the services provided/beneficiary rather than make the payments directly to the provided/beneficiary or their authorized representatives. See Appendix 18 for details.

Risk

1.2.8.3 Payments in the names of employees for procurement of goods and services could be diverted to personal use thus leading to misappropriation of funds.

Recommendation

- 1.2.8.4 The NPHIL Management should provide material justification for authorizing payments in the names of the employees of NPHIL instead of the service providers.
- 1.2.8.5 Going forward, all payments for goods and services should be made directly to the service providers/vendors or the authorized legal representative.

Management's Response

1.2.8.6 The payments mentioned was for DSAs, transportation, and other items/expenses for project field works in the counties. The payments were raised in the Cashier's name (Mercy Y. Gonpue) and two other staffs from Accounts. However, going forward, all payments for goods and services should be made directly to the service providers/vendors or the authorized legal representative.

Auditor General's Position

1.2.8.7 We acknowledge Management's acceptance of our finding. However, the practice of making payments in the name of the Cashier for onward payment to other employees is inconsistent with the Public Finance Management Act of 2009. Therefore, we maintain our finding and recommendation. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

1.3 **Internal Control Related Issues - GOL**

1.3.1 **Deficiencies in the Management of Fixed Asset**

- 1.3.1.1 Regulation V.1 (2a) of the PFM Act 2009 states," The Head of Government Agency must take full responsibility of assets assigned to him by the General Services Agency and ensure that proper control systems exist for assets and that: (a) preventive mechanisms are in place to eliminate theft, losses, wastage and misuse;"
- 1.3.1.2 Additionally, Regulation V.4 (1 and 2) of the PFM Act 2009 states, "(1) Furniture, and equipment issued for Government quarters or offices or vehicle and other fixed asset shall



be brought on a master inventory of the Government Agency. (2) The master inventory shall record under each category of item:

- (a) the date and other details of the voucher or other document on which the items were received or issued;
- (b) their serial numbers where appropriate; and
- (c) their distribution to individual locations and the total quantity held".
- 1.3.1.3 We observed the following during our examination of the entity's fixed assets:
 - The fixed asset register does not include the cost, code and acquisition date of some assets
 - The fixed asset register does not include references of source documents on which assets were acquired
 - The fixed asset register has various assets classified as damaged but not written-off and disposed.
- 1.3.1.4 Further, there was no evidence that physical assets count was conducted during the period to validate the existence of the entity's assets as required by the Fixed Asset Management Policy.

Risk

1.3.1.5 Weaknesses in the management of fixed assets could lead to theft, losses, wastage and misuse of the entity's assets.

Recommendation

- 1.3.1.6 The NPHIL Management should ensure that the asset register is updated with all the appropriate information in accordance with the PFM Act 2009 and ensure that regular asset count is conducted to validate the existence of the entity's assets.
- 1.3.1.7 Further, management should assess the assets designated as damaged or out of use to determine whether they could be repaired or disposed. Should assets be disposed, Management must liaise with the General Service Agency and the Ministry of Finance and Development Planning to dispose the assets.

Management's Response

1.3.1.8 Management acknowledges the recommendations and will ensure that its fixed assets system is improved upon and reflective of fixed assets owned and under its custody.

Auditor General's Position

1.3.1.9 We acknowledge Management's acceptance of our finding and recommendation. We will make a follow up on the implementation during subsequent audit. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.



1.3.2 Fuel/Gasoline and Scratch Card Management System

Observation

- 1.3.2.1 Regulation A.15(1) of the PFM Act 2009 provides that "the head of government agency must exercise all reasonable care to prevent and detect unauthorized, irregular, fruitless and wasteful expenditure, and must for this purpose implement clearly defined business processes, identify risk associated with these processes and institute effective internal control to mitigate these risks".
- 1.3.2.2 We observed that Management made payments in the amount of US\$19,171.20 and L\$7,199,458.95 for fuel/gasoline and scratch card without evidence of distribution to the end users during the period under audit. There was no fuel/gasoline and scratch card distribution schedule (log) signed/acknowledged by staff entitled to fuel/gasoline and/or scratch card to validate the transactions. See Appendix 19 for details.
- 1.3.2.3 Additionally, Management did not develop policy to regulate the distribution and usage of fuel/gasoline and scratch card during the period.

Risk

- 1.3.2.4 In absence of distribution schedule for fuel/gasoline and scratch card the completeness of the transactions cannot be assured. This may lead to diversion of supplies intended for the operations of the entity.
- 1.3.2.5 The lack of policy to regulate the distribution and usage of fuel/gasoline and scratch card undermines transparency and accountability and could lead to misappropriation of funds allotted to the line items.

Recommendation

- 1.3.2.6 The Management of NPHIL should provide the necessary supporting documents to substantiate the validity of the transactions indicated above.
- 1.3.2.7 Going forward, the Management should ensure that fuel/gasoline and scratch card for operations are distributed to the end users and the necessary documents retain for administrative and audit purposes.
- 1.3.2.8 Additionally, Management should develop policies for the management of fuel/gasoline and scratch card to promote transparency and accountability.

Management's Response

1.3.2.9 Please see attached copies of vouchers, supporting documents and liquidation reports.

Auditor General's Position

1.3.2.10 Management did not provide the supporting documents as asserted. Therefore, we maintain our finding and recommendation. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009



1.3.3 **Payments to Third Party**

Observation

- 1.3.3.1 Regulation B. 28 of the PFM Act of 2009 states, "A payment shall be made only to the person or persons named on the payment voucher or to their representatives duly and legally authorized in writing to receive the payment".
- 1.3.3.2 We observed that the NPHIL Management made several payments for goods and services in the amount of US\$15,342.00 and L\$11,323,740.00 in the names of employees of NPHIL for subsequent disbursements to the services provided/beneficiary rather than make the payments directly to the provided/beneficiary or their authorized representatives. See Appendix 20 for details.

Risk

1.3.3.3 Payments in the names of employees for procurement of goods and services could be diverted to personal use thus leading to misappropriation of funds.

Recommendation

- 1.3.3.4 The NPHIL Management should provide material justification for authorizing payments in the names of the employees of NPHIL instead of the service providers.
- 1.3.3.5 Going forward, all payments for goods and services should be made directly to the service providers/vendors or the authorized legal representative.

Management's Response

1.3.3.6 The payments mentioned was for DSAs, transportation, and other items/expenses for project field works in the counties and operational expenditures. The payments were raised in the Cashier's name (Mercy Y. Gonpue), another staff of Accounts and Head of Logistics (for Christmas Decoration). However, going forward, management will ensure that payments for goods and services are be made directly to the service providers/vendors or the authorized legal representative.

Auditor General's Position

1.3.3.7 We acknowledge the Management's acceptance of our finding. However, the practice of making payments in the name of the Cashier for onward payment to other employees is inconsistent with the Public Finance Management Act of 2009. Therefore, we maintain our finding and recommendation. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009.

1.3.4 **Human Resource Review/Approval of Payroll**

Observation

1.3.4.1 Regulation T.3 (1) of the PFM Act of 2009 states, "The head of every Management Unit shall keep records of all Personnel Emolument of staff employed in his management unit, to ensure that: (a) payments are made as and when due; (b) overpayments are not made; (c)



all required deductions are made at the correct time; (d) authorised establishments or manpower ceilings are not exceeded; (e) the amount of salary and other allowances authorised for payment to each staff is not exceeded; and (f) payments are not made on the payment voucher to staff who do not belong to the Agency or unit."

1.3.4.2 We observed that Management made payments for salaries without HR Department/Section review and approval to authenticate that salaries were paid only to deserving employees.

Risk

1.3.4.3 In the absence of an approved payroll by HR Department, salaries could be paid to undeserving personnel.

Recommendation

- 1.3.4.4 The NPHIL Management should provide material justification for paying salaries without the HR Department approval.
- 1.3.4.5 Going forward, NPHIL Management should ensure that monthly payroll is reviewed and approved by the HR Department before payment are made.

Management's Response

The Human Resource Division of the Institute was established in June 2018 with the 1.3.4.6 recruitment of the Human Resource Director. Prior to the setting up of the Human Resource Division, a Human Resource Management Company, State Name, was hired to provide services to the Formation Team.

Auditor General's Position

- 1.3.4.7 Management's assertion is not materially supported. The human resource function enables the growth of the organization through employee management. Therefore, it should have been an integral part of the formation of NPHIL.
- 1.3.4.8 There should have been an independent staff to review and approve the listing of staff to avoid any irregularity before salaries were paid. Therefore, we maintain our recommendation. Further, Management is in breach of financial discipline in line with Regulation A.20 of the PFM Act of 2009

1.3.5 Quarterly reports not prepared and submitted to PPCC

Observation

- Section 43.9 of the PPCA of 2005 as amended in 2010 requires that "procuring entity shall 1.3.5.1 forward to the Public Procurement & Concessions Commission (PPCC) on a quarterly basis a report for monitoring and evaluation purposes of the contracts awarded during the preceding quarter".
- 1.3.5.2 There was no evidence that the NPHIL Management prepared and submitted to the PPCC, quarterly reports of contracts awarded during the fiscal period to enable the PPCC conduct monitoring and evaluation on the contracts awarded during the period.



Risk

1.3.5.3 The lack of monitoring and evaluation report could lead to inefficiency in the monitoring of contracts by PPCC thus, undermining accountability and transparency.

Recommendation

1.3.5.4 The NPHIL Management should ensure that quarterly reports for contracts awarded during the fiscal period are prepared and submitted to PPCC as required.

Management's Response

1.3.5.5 Management acknowledges and will ensure that, going forward, quarterly reports for contracts awarded during the fiscal period are prepared and submitted to PPCC as required.

Auditor General's Position

1.3.5.6 We acknowledge Management's acceptance of our finding and recommendation. We will make a follow up on the implementation during subsequent audit. Further, Management is in breach of the PPC Act of 2005 as Amended and Restated 2010.

1.4 **Governance Related Issues**

1.4.1 **Lack of Audit Committee**

Observation

- 1.4.1.1 Regulation K.10 of the PFM Act of 2009 provides that, A Head of government agency or government organization shall in consultation with the Internal Audit Governance Board establish and maintain an audit committee for the government agency or organization for which he/she is responsible.
- 1.4.1.2 We observed that there was no audit committee established at the NHPIL to monitor and address audit matters at the institution.

Risk

1.4.1.3 Audit issues and lapses identified in the entity's internal control system may not be appropriately monitored and addressed due to the lack of audit committee.

Recommendation

1.4.1.4 Going forward, Management should ensure that the audit committee is established and meets on quarterly basis as described in regulation K.13 of the PFM regulation of 2009.

Management's Response

1.4.1.5 Management acknowledges and will ensure that, going forward, the audit committee is established and meets on quarterly basis as described in regulation K.13 of the PFM regulation of 2009. Management will work with the Internal Auditor to ensure that this is done.



Auditor General's Position

1.4.1.6 We acknowledge Management's acceptance of our finding and recommendation. We will make a follow up on the implementation during subsequent audit.

1.4.2 Strategic Plan

Observation

- 1.4.2.1 In terms of COSO Internal Control Integrated framework, Organization should set entity level objectives that align with the entity's mission and value proposition. These high-level objectives, which are a key part of Strategic Planning, reflect management's choice of how the organization will seek to create, preserve, and realize value for its stakeholders. This guide will ensure that Management operations are ethical, orderly, economical, efficient and effective.
- 1.4.2.2 We observed that the NPHIL Management did not finalize and approve its Strategic Plan to serve as a basis on which resources were allocated.

Risk

1.4.2.3 The lack of a Strategic Plan could cause NPHIL Management to misdirect and non-prioritize its resources to areas that may best achieve the entity's objectives.

Recommendation

- 1.4.2.4 The NPHIL Management should provide material justification for the non-preparation of Strategic Plan to direct its operation.
- 1.4.2.5 Going forward, Management should ensure the finalization and approval of the Strategic Plan in order to conduct its operations in an ethical, orderly, economical, efficient and effective manner.

Management's Response

1.4.2.6 The strategic plan for the NPHIL is attached for your review.

Auditor General's Position

1.4.2.7 We acknowledge Management's acceptance of our finding and recommendation. We will make a follow up on the implementation during subsequent audit.



1.5 **SUMMARY OF IDENTIFIED AND UNCORRECTED MISSTATEMENTS**

Table 7: Below is the summary of identified and uncorrected misstatements that formed the basis of our opinion.

Dawa	Description	Amo	ount
Paragraph#	Description	US\$	L\$
Misstatemen	t related to GOL Fund		
Pay	ments without adequate supporting documents		
1.1.3	Transactions not supported by documents such as delivery notes and/or job completion certificate and cash invoices.	24,246.60	3,449,897.00
1.1.4	Transactions for which payment vouchers along with other relevant supporting documents were not provided (Outstanding transactions)	40,711.40	4,986,635.50
Total		64,958.00	8,436,532.50
			Others
1.1.2	Difference between the closing cash balance reported in the Financial Statements and that of the general Ledger	(492,664.80)	-
Misstatemen	t related to Donor Fund		
Pa	yments without adequate supporting documents		
1.2.1	UNICEF Fund: Transactions for not supported by documents such as delivery notes and/or job completion certificate and cash invoices.	2,659.00	-
1.2.1	WHO Fund: Transactions not supported by documents such as delivery notes and/or job completion certificate and cash invoices.	13,660.00	/ -
1.2.2	WHO Fund: Transactions for which payment vouchers along with other relevant supporting documents were not provided (Outstanding transactions)	354,611.25	/ -
Total		370,930.25	-



APPENDIX

Appendix 1: Closing cash balances per Financial Statements and ledger (Cash book); 2017/2018-**GOL Fund - Adjustment after Management Letter**

A. . Closing Cash balance per Ledger (Cash Book) as at June 30, 2018

		e per zeuger (eus						
Bank/C		Cash Ba	alances	L\$	Converted	Total Cash		
ash	Account#	L\$	US\$	conversi	amount in	(US\$)		
		-4	004	on Rate	US\$	(354)		
LBDI-	001USD2132							
USD	2298101	-	184,257.29	-	-	184,257.29		
LBDI-	001USD2132							
USD	2298103	-	-	-	-	-		
LBDI-	001LRD2132							
LD	2298102	4,874,873.27	-	106.20	45,902.76	45,902.76		
Petty								
Cash								
report(C								
losing	Nil							
Balance	INII							
) as at								
June 28,								
2018		-	354.00	-	ı	354.00		
					Total-A	230,514.05		
B. Closi	ng Cash balance	e per Financial Sta	tement as at June	30, 2018				
	Bank/Cas	sh	Account#			Amount in US\$		
	locing Palance for	· COL Fund		Nil				
	Closing Balance for				723,178.85			
Total-B						723,178.85		
Total-C (otal-C (A-B)							

Management Letter on the Financial Statements Audit of the National Public Health Institute of Liberia For the Fiscal Year Ended June 30, 2018

Appendix 2: Transactions Without Adequate Supporting Documents; 2017/2018- GOL Fund

No	Date	Description	Payee	PV#	Check#	Amou	unt	Comment
-	Date	Description	Payee	PV#	Check#	L\$	US\$	Comment
1	27-Apr-18	Payment for incidental allowance to facilitate travel to Nepal for 8 days training in health care waste management.	Stephen B. Henah	PVUSD0050	00091509	_	280.00	No receipt for incidental used
2	5-Jul-17	Payment of incidental allowance for four months public health emergency management training at US-CDC in Atlants, USA (July 10 - November 5, 2018	Lily Sanvee-Blebo	PV0071	00080058	_	350.00	No receipt for incidental used
3	20-Sep-17	Incidental allowance for training visit to IANPHI at Emory University in Atlanta	Lar-yome Z Gobah	PV0071	00080038		280.00	No receipt for incidental used
4	5-Jul-17	Payment of incidental allowance for four months public health emergency management training at US-CDC in Atlants, USA (July 10 - November 5, 2017	Abraham Nyenswah	PV0070	00080057	_	350.00	No receipt for incidental used
5	5-Oct-17	payment of incidental allowaance for travel to Niamey, Niger to attend the Joint Annual Meeting of HNIS Managers	Trokon O. Yeabah	PV0245	00083132	_	280.00	No receipt for incidental used
6	25-Jul-17	Payment of incidental allowance for public health emergency workshop in Dar Es Salaam, Tanzania	Amos Gborie	PV0094	00083132	_	280.00	No receipt for incidental used



Appendix 2: Transactions Without Adequate Supporting Documents; 2017/2018- GOL Fund

No	Date	Description	Payee	PV#	Check#	Amou	unt	Comment
	Date	Description	Payee	PV#	Clieck#	L\$	US\$	Comment
		Payment of incidental allowance for						No receipt for incidental
		public health emergency workshop						used
7	25-Jul-17	in Dar Es Salaam, Tanzania	Jaygbah Mulbah	PV0093	00083095	-	280.00	
		Payment of Incidental Allowance						No receipt for incidental
		for travel to Pretoria, South Africa						used
		to attend a Pan African Rabies						
		Control Network (PARACON)	Roseline N.					
8	8-Sep-17	meeting	George	PV0200	00083125	-	280.00	
		Payment for incidental allowance to						No receipt for incidental
		facilitate travel to Nepal for 8 days						used
		training in health care waste	E. Jefferson					
9	27-Apr-18	management.	Dahnlo	PVUSD0049	00091508	-	280.00	
		Payment of incidental Allowance to						No receipt for incidental
10	4-Dec-17	Dakar, Senegal	Thomas K. Nagbe	PV0365	00086954	-	280.00	used
		Payment of DSA to attend a						No receipt for incidental
		training workshop on Monitoring						used
		programme and network design for						
		surface water bodies in Nairobi,						
11	30-Nov-17	Kenya	Morris Gono Jr.	PV0354	00086952	-	280.00	
		Payment for 31.5 packs of scratch	Dynamic					
12	17-Aug-17	cards for operations.	Marketing Inc.	PV0176	00143657	177,720.00	-	No delivery note
								No Job Completion
								Certificate and
		Environmental assessment of	ECOGREEN Group					Assessment Report from
13	2-Oct-17	property to host NPHIL HQ.	f Consultants Inc.	PV0241	00124427	336,000.00		consultant



Appendix 2: Transactions Without Adequate Supporting Documents; 2017/2018- GOL Fund

No	Date	Description	Payee	PV#	Check#	Amou	ınt	Comment
	Date	Description	Payee	PV#	CHECK#	L\$	US\$	Comment
		Payment for the Purchase of 7						
		(seven) fire extinguishers and						
		refilling of 13 fire extinguishers.						
		Payment was to be made in United						No Job Completion
		States Dollars but will be paid in	Fire Protection					Certificate for refilling and
		Liberia Dollars at the rate of 120 in	System/Services					No delivery note for items
14	17-Oct-17	figures of 1,795.00USD.	Inc.	PV0260	00124437	215,400.00	-	purchased
		Payment of balance 30% for						No Job Completion
		conducting environmental impact						Certificate and
		assessment on property for	Ecogreen Group,					Assessment Report from
15	16-Oct-17	construction of NPHIL HQ	Inc.	PV0255	00083135	-	1,200.00	consultant
		Payment for the relocation of						
		4(four) containers from the ELWA						
		11 to Disco Hill in Margibi Co. for						
		Storage of IPC materials. The						
		amount is 1,000.00USD but						
		payment will be made in LRD at						No Job Completion
16	1-Mar-18	130.	Renweeko, Inc.	PV0512	00050432	130,000.00		Certificate
		Payment for Assorted Material to						
		service Toyota Land cruiser Plate						
		#: LB-1139, NPHIL Vehicle. Items;						
		5 tyres,1 Brake shoe, 1 brake pad,						
		1 Oil filter, 1 Air filter, 1 fuel filter,						· ·
		1 car battery, 2U-liter dot. 3 brake						
		fluid and 3 Engine oil. Amount is						
	20.14	1,900 USD but payment will be	Thunder Bird	D) (05.10	00150150	260 200 22		No Job Completion
17	29-Mar-18	made in LRD at 137 rate.	Corp.	PV0549	00159159	260,300.00	<i>F</i>	Certificate



Appendix 2: Transactions Without Adequate Supporting Documents; 2017/2018- GOL Fund

No	Date	Description	Payoo	PV#	Check#	Amou	ınt	Comment
	Date	Description	Payee	PV#	CHECK#	L\$	US\$	Comment
		Payment to purchase Christmas						
		decoration for NPHIL. Amount is						
		2,000(Two thousand) USD. But						
		payment will be made in LRD at	Theresa S.					
18	15-Nov-17	the rate of 125.	Thomas	PV0316	00133458	250,000.00		No delivery Note
		Payment for trainning national	Fire Safety					
		reference lab staff for adequate fire	Equipment					No job completion
19	19-Feb-18	safety for the laboratory staff	Services Inc.	PV0504	00050424	228,007.00	-	certificate
		Payment for assorted medical drug						
		(Nemscab Ointment) to facilitate						
		the tretment of the recent Scabies	Abeer					
20	12-Jan-18	outbreak	Pharmaceuticals	PV0459	00050384	42,420.00	-	No delivery note
		Payment for catering service to						
		facilitate the development of SOP						
		and Materials for the Liberia One	Nyonnee Catering					No cash receipt and job
21	20-Feb-18	health Platform	Services	PV0507	00050427	136,500.00	-	completion certificate
		Payment for one day caterin at						
		LIBR facility for nat'l laboratory						No cash receipt and job
22	11-Aug-17	system policy review exercise	Ruth Flomo	PV0169	00143652	162,000.00	-	completion certificate
		Payment for the rewiring of NPHIL						No Cash receipt and job
23	8-Jun-18	Head Quarter	City Builders	PVUSD0123	0009582	-	8,196.00	completion certificate
		Payment for assorted goods						
		supplied at NPHIL office in DISCO						/
24	15-Nov-17	hIll	Gro Green	PV0314	00133456	144,940.00	-	No delivery note
		Payment for photo & video	Ansah Photo					No job completion
25	16-Oct-17	documentary on EVD Survivors	Studio	PV0078	00120133	209,300.00	<u>-</u> /	certificate



Appendix 2: Transactions Without Adequate Supporting Documents; 2017/2018- GOL Fund

No	Date	Description	Davas	PV#	Check#	Amou	ınt	Comment
-	Date	Description	Payee	PV#	Check#	L\$	US\$	Comment
								No receipts for L\$18,200
		Payment to facilitate scabies	Geraldine G.					out of L\$281,450.00
26	11-Jan-18	investigation and intervention	George	PV0456	00050381	18,200.00	-	expended
		Payment to support a 1-day						
		emergency training in lassa fever						
		case management and infection						No job completion
		prevention and control for staff at						certificate for catering
27	6-Mar-18	redemption Hopital	Mercy Y. Gonpue	PV0517	00050437	154,440.00	-	service & training report
		Payment of DSA to participants						
		from Redemption,SDA,						
		ELWA,ST.JOSEPH Hospitals to						
		participate in laboratory refresher						No disbursement listing of
28	12-Dec-17	training	Mercy Y. Gonpue	PV0393	00004179	500,000.00	-	DSA participants
		Payment for Catering service for						
		One Health coordination Platform	Catherine D.					
		(Validation) workshop in	Lawrence Catering					No job completion
29	15-Feb-18	Buchaanan	Service	PVUSD0022	00086976	-	6,570.00	certificate
								No evidence of
								disbursement of
		Payment to support phase one						L\$12,520.00 out of
		scabies response effort in						L\$1,140,000.00 withdrew
		Montserrado county, in preparation						for disbursement to
30	9-Feb-18	for country-wide scale up	Mercy Y. Gonpue	PV0497	00050420	12,520.00	-	participants
								No delivery note for drugs
		Payment to facilitate respnse						purchased in the amount
		efforts in Lofa county for						of L\$334,650.00 out of
31	5-Feb-18	meningococcal disease outbreak	Mercy Y. Gonpue	PV0488	00050406	472,150.00	/-	L\$472,150.00 expended



Appendix 2: Transactions Without Adequate Supporting Documents; 2017/2018- GOL Fund

No	Date	Description	Payoo	PV#	Check#	Amou	ınt	Comment
	Date	Description	Payee	PV#	CHECK#	L\$	US\$	Comment
		30%-part payment of DSA, Transportation Reimbursement and Lunch for participants and drivers for EOH Water Safety (WSP)						invalid receipt for US\$507.00 out of
32	14-Jul-17	development	Mercy Y. Gonpue	PV0083	00083089	-	507.00	US\$5,547.00 expended
33	9-Mar-18		Amos Gborie	PVUSD0028	00086984	-	2,453.60	No evidence that the amount was reimbused to NPHIL
34	5-Dec-17	Subscription fee for one month (Nov 18-Dec 17)	Orange Liberia	PV0367	00086955	-	1,000.00	No job completion certificate
35	31-May-18	Payment for assorted communication cards for the onth of June 2018	Termiziou Sons Business Center	PVUSD0105	00091563	-	1,100.00	No delivery note
Total			ı	1		3,449,897.00	24,246.60	

Appendix 3: Outstanding Payment Documents; 2017/2018- GOL Fund - Adjustment after Management Letter

No	Date	Description	Payee	PV#	Check#	Amou	unt
•	Date	Description		PV#	Clieck#	L\$	US\$
1	3/5/2018	Replenishment of Petty cash for NPHIL Operation for March 2018	Mercy Y. Gonpue	Pv0514	00050434	260,000.00	<u> </u>
2	4/16/2018	Payment for medical consumable to be distributed in 15 Counties as part of the upcoming activities covering the supportive Supervision	BioMedical Link	PVUSD0043	0	<i>-</i>	4,500.00
3	5-Oct-17	Payment of DSAs and logistical support for personnel verification exercise	Mercy Y. Gonpue	PV0246	00124430	644,000.00	-
4	7-Sep-17	Payment of DSA for follow up visit on the Director General Supportive Supervision to LIBR and the Regional Reference Lab	Mercy Y. Gonpue	PV0199	00143666	23,000.00	-



Appendix 3: Outstanding Payment Documents; 2017/2018- GOL Fund - Adjustment after Management Letter

No	Date	Description	Payee	PV#	Check#	Amou	unt
-	Date	Description	Payee	PV#	CHECK#	L\$	US\$
		in Gbarnga					
5	11/16/2017	Payment for fuel to be used on DIDE workshop in Buchanan	Super Petroleum Company	PV0326	00133469	595,627.00	-
6	9/28/2017	DSAs for response team for Meningitis case in Gd. Kru Co.	Mercy Y. Gonpue	PV0240	00124426	1,465,190.00	-
7	4/27/2018	Payment for catering service render doing the world bank redissi meeting held from April 22-27 2018 for 41 persons	Catherine D. Lawrence Catering Service	PV0596	00159202	332,100.00	-
8	11/14/2017	Payment for DSA for 9 days travel to the USA to continue negotiations between GOL and partners for management of Chimpanzees at LIBR	Tolbert G. Nyenswah	PV0305	00086948	-	2,808.00
9	5/28/2018	Payment for 860 of Diesel feul for the month of June NRL/LIBR Operation	Super Petroleum Company	PVUSD0097	00091558	-	3,130.00
10	6/4/2018	Payment for DSA fro both Team 1/2 Grand cape Mount and Margibi Counties to help facilitate prevention of various outbreak fo Lassa fever	Quaqua Pewee	PVUSD0111	00091569	-	11,910.00
11	12-Sep-17	Payment of settlement and relocation expenses for property owner in the proximity of TB Annex	John Momo	PV0207	00143669	99,200.00	/-
12	4-Aug-17	payment of casual labor fee for demolition of structures in the proximity of TB-Annex	Mercy Y. Gonpue	PV0136	00120164	36,000.00	/ -
13	29-Aug-17	Purchase of 1965 gls of Fuel (Coupons) for Office Generator	Super Petroleum Company	pv0190	'000143662	707,203.50	- -
14	6-Nov-17	Payment for the pationing of the emergency workpool on the first floor of NPHIL building to accommodate 5 offices	Premium Inc.	PV0299	00086946		15,863.40
15	11-Dec-17	Payment for 245 pcs of scratch cards for NPHIL Operations for the Period November to December 2017	Termiziou Son Business Center	PV0379	00004168	150,000.00	-



Appendix 3: Outstanding Payment Documents; 2017/2018- GOL Fund - Adjustment after Management Letter

No	Date	Description	Payee	PV#	Check#	Amou	ınt
•	Date	Description	rayee		CHECK#	L\$	US\$
1.0	15-Sep-17	Payment for catering service for NPHIL Strategic & Operations	Nyonnee Catering	D) (024 C	001.12677	102.000.00	
16		plan review session	Services	PV0216	00143677	192,000.00	-
17	30-Aug-17	Facilitation/MFDP	Mercy Y. Gonpue	PV0193	00143663	150,000.00	-
18	25-Aug.17	Payment for servicing of DG official vehicle (Plate # LB 1004	GBK Motors	PVUSd0188	143661	100,800.00	-
19	28-May-18	Payment for the Editing and Printing of the 2017 Annual Report for NPHIL	Alley Printing Press	PVUSD0101	00091560	-	2,500.00
20	28-Dec-17	Payment for NPHIL season greeting and airing of messages	Renaissance Communication	PUSD0429	50357	84,500.00	-
21	6-Mar-18	Payment for assorted communication cards for NPHIL operation for the month of March 2018	Termiziou Son Business Center			147,015.00	
Total			•			4,986,635.50	40,711.40

Appendix 4: Transaction with Vendors Whose Tax Clearances were Signed by Proxy; 2017/2018

No.	Date	Description	Payee	PV#	Check#	Amou	nt
NO.	Date	Description	Payee	PV#	Check#	L\$	US\$
1		Payment for assorted scratch card for NPHIL	Termiziou Son Business				
1	15-Feb-18	operation for February 2018 (220pcs)	Center	PV0503	00050423	141,570.00	<u> </u>
2		To purchase wireless network cards for four		188-PC			
	Sept.4,2017	NPHIL Desktops	Lion Stationery Store	voucher	Nil	-	200.00
2		Payment for the purchase of one dozen heavy		521-PC			
	May 28,2018	duty chairs (LIBR/NRL) conference room use	Home Depot Stores	Voucher	Nil	/-	150.00
4		To purchase 100 evelops for newsletter		294-PC		/	
7	Nov.22,2017	distribution	Lion Stationery Store	Voucher	Nil	2,400.00	-
5	17-Aug-17	Payment for 31.5 packs of scratch cards for	Dynamic Marketing Inc.	PV0176	00143657	177,720.00	-



Appendix 4: Transaction with Vendors Whose Tax Clearances were Signed by Proxy; 2017/2018

No.	Date	Description	Payee	PV#	Check#	Amou	nt
NO.	Date	Description	Payee	PV#	CHECK#	L\$	US\$
		operations.					
		Payment for the relocation of 4(four)					
		containers from the ELWA 11 to Disco Hill in					
6		Margibi Co. for Storage of IPC materials. The					
		amount is 1,000.00USD but payment will be					
	1-Mar-18	made in LRD at 130.	Renweeko, Inc.	PV0512	00050432	130,000.00	-
		Payment for Assorted Material to service					
		Toyota Land cruiser Plate #: LB-1139, NPHIL					
		Vehicle. Items; 5 tyres,1 Brake shoe, 1 brake					
7		pad, 1 Oil filter, 1 Air filter, 1 fuel filter, 1 car					
		battery, 2U-liter dot. 3 brake fluid and 3 Engine					
		oil. Amount is 1,900 USD but payment will be					
	29-Mar-18	made in LRD at 137 rate.	Thunder Bird Corp.	PV0549	00159159	260,300.00	-
		Payment for trainning national reference lab					
8		staff for adequate fire safety for the laboratory	Fire Safety Equipment				
	19-Feb-18	staff	Services Inc.	PV0504	00050424	228,007.00	-
		Payment for assorted medical drug (Nemscab					/
9		Ointment) to facilitate the tretment of the					
	12-Jan-18	recent Scabies outbreak	Abeer Pharmaceuticals	PV0459	00050384	42,420.00	
10		Payment for the rewiring of NPHIL Head					
10	8-Jun-18	Quarter	City Builders	PVUSD0123	0009582	-	8,196.00
11		Payment for assorted goods supplied at NPHIL					
11	15-Nov-17	office in DISCO hIll	Gro Green	PV0314	00133456	144,940.00	-
		Payment for Catering service for One Health					
12		coordination Platform (Validation) workshop in	Catherine D. Lawrence				
	15-Feb-18	Buchaanan	Catering Service	PVUSD0022	00086976	-	6,570.00



Appendix 4: Transaction with Vendors Whose Tax Clearances were Signed by Proxy; 2017/2018

No.	Date	Description	Pavee	PV#	Check#	Amount		
NO.	Date	Description	rayee	P V #	CHECK#	L\$	US\$	
13		Payment for assorted communiation cards for	Termiziou Sons Business					
13	31-May-18	the onth of June 2018	Center	PVUSD0105	00091563	-	1,100.00	
14		Payment of stationary and toliteries for LIBR &						
17	15-Nov-17	NRL operational use	Lion Stationary Store	PV0310	00133452	559,314.00	-	
Tota	I					1,686,671.00	16,216.00	

Appendix 5: Payments Signed for and received by LNFS Teams of Inspectors; 2017/2018

No.	Date	Description	Payee	PV#	Check#	Amount (L\$)	Date and of Inspection	Comment
		Payment for trainning						Signed for and received
		national reference lab						by Maj. Kesselly O.
		staff for adequate fire	Fire Safety					Sumo, Chief of
		safety for the	Equipment					Operation/Head of
1	19-Feb-18	laboratory staff	Services Inc.	PV0504	00050424	228,007.00	November 15, 2017	Inspection Team
		Payment for the						
		Purchase of 7 (seven)						
		fire extinguishers and						
		refilling of 13 fire						
		extinguisher. Payment						
		was to be made in						
		United States Dollars						Signed for and received
		but will be paid in						by Col. C. Bioma
		Liberia Dollars at the	Fire Protection					Kromah, Senior Fire
		rate of 120 in figures of	System/Services					Inspector/Head of
2	17-Oct-17	1,795.00USD.	Inc.	PV0260	00124437	215,400.00	August 18, 2017	Inspection Team
Total						443,407.00		



Appendix 6: Variance between MPW Appraised and NPHIL Contract/Payment Value for Property

No.	Date B	Payee C	Kind of Structure D	PV# E	Check# F	NPHIL Amount (Contract/payment) US\$ G	MPW Final Appraised value for Property (US\$) H	Variance (Appraised and Payment Value for property) I=(G-H)
		Benjamin	Concrete		04174 &			
1	Dec. 14, 2017 & May 11, 2018	Karn	fence	pv0384/Pv0079	00091540	24,819.68	21,885.38	2,934.30
2	14-Dec-17	Deddeh saytarkon	concrete	PV0380	00004169	5,605.29	5,305.29	300.00
3	14-Dec-17	kolubor Kwekwe	concrete	PV0390	00004176	6,371.01	6,071.01	300.00
		Sebatine			143643 &			
4	Aug 10 2017 & July 25, 2017	Davies	Zinc frame	PV0158 & 0117	00120154	526.74	226.74	300.00
5	10-Aug-17	Samuel Kollie	Zinc frame	PV0152	143636	454.22	154.22	300.00
6	July 27 2017 & August 10, 2017	Alex Kemokai	Zinc frame	PV157 & PV116	143642/120153	1,132.18	832.18	300.00
7	Aug 11 2017 & July 25, 2017	Nowah Mulbah	Zinc frame	PV 0156 & PV0115	00143641 & 00120151	1,198.21	898.21	300.00
		Precelia			00143639 &			
8	Aug. 1, 2017	Mansour	Zinc frame	PV 154 & 113	00120149	1,537.50	1,237.50	300.00
				PV0153 &	00143637 &			
9	August 10, 2017 & July 25, 2017	Isata Kamara	Zinc frame	PV0112	00120148	1,809.64	1,509.64	300.00
Tota					43,454.47	38,120.17	5,334.30	

Appendix 7: Individual not part of the enlisted owners of the valued properties

No.	Date	Payee	Kind of Structure	PV#	Check#	Paid by NPHIL ucture (L\$)
1	9-Aug-17	Tenne Gaye	Zinc Frame	PV0155	143640	75,116.00
2	31-Jul-17	Tenne Gaye	Zinc Frame	PV0127	120160	108,167.04
Total					/	183,283.04



Appendix 8: Land Purchased from Ex-residents of NHPIL Designated Land; 2017/2018

No.	Date		Size of Land	PV#	Check#	Amour	nt	Comment
NO.	Date	Payee	(in lots)	PV#	Check#	L\$	US\$	Comment
	Dec. 14, 2017 &							100% payment for land and
1	May 11, 2018	Benjamin Karn	0.9	pv0384/Pv0079	04174 & 00091540	550,905.96	2,846.78	its related cost.
								100% payment for land and
	8/10/2017 & June	Sarah Jegbo and		Pv0541 &	00159152 &			its related cost. Contract not
2	27, 2018	Gabriel jegbo	1.5	PV0643	00159244	1,293,244.43	-	approved by MOH
								100% payment for land and
	July 31, 2017 &	Mardea Elaine		PV0126 &	00120158 &			its related cost. Contract not
3	August 14, 2017	Martin	1	Pv0147	00083112	370,800.00	2,060.00	approved by MOH
		Samuel						100% payment for land and
	Sept. 14 2017 &	Lansanaand		Pv0148 &	00083113 &			its related cost. Contract not
4	August 3, 2017	EtMonia Martin	1	PV0109	00120145	370,800.00	2,060.00	approved by MOH
								100% payment for land and
		Stephen Flomo						its related cost. Contract not
5	Aug. 1, 2017	and Ninnie Flomo	0.83	PV 0208	00143670	530,038.00	-	approved by MOH
								100% payment for land and
	August 9, 2017 &			PV0150 &	00143633 &			its related cost. Contract not
6	August 10, 2017	Moses Kollie	0.82	PV0108	00120144	515,206.00	-	approved by MOH
	, ,					,		
								100% payment for land and
_								its related cost. Contract not
7	25-Jul-17	Nyamah Kollie	1	PV0107	00120143	370,800.00	2,060.00	approved by MOH
								40% payment for land and
								its related cost. Contract not
8	9-Aug-17	Morris Kamara	0.5	PV0145	00143632	147,284.70		approved by MOH
								100% payment for land and
9	22-Sep-17	John M. Saar	0.98	PV0220	143679	656,402.68	-	its related cost.



Appendix 8: Land Purchased from Ex-residents of NHPIL Designated Land; 2017/2018

No.	Date	Payee	Size of Land	PV#	Check#	Amoun	it	Comment
140.	Date	Payee	(in lots)	PV#	Clieck#	L\$	US\$	Comment
10	1/25/2018 & May 15, 2018	Maron N. Morgan	3	PV0481 & Pv0078	00050404 & 00091539	1,619,160.00	3,090.00	100% payment for land and its related cost. Contract not approved by MOH
11	25-Jul-17	James Lawubah	0.87	PV0110	00120146	580,232.00	-	100% payment for land and its related cost. Contract not approved by MOH
12	31-Jul-17	Joe B. Lieway, III	0.5	PV0125	00120157	223,523.21	1,241.79	100% payment for land and its related cost. Contract not approved by MOH
Total						7,228,396.98	13,358.57	

						Amou	ınt	Required	Method
No.	Date	Description	Payee	PV #	Check #	L\$	US\$	Procurement Method (per Procurement Plan)	Used/Doc uments Available
		Payment for training national	Fire Safety					Request for	
		reference lab staff for adequate	Equipment					Quotation	
1	19-Feb-18	fire safety for the laboratory staff	Services Inc.	PV0504	00050424	228,007.00	-	(RFQ)	None
		Payment for catering service to							
		facilitate the development of SOP						National	
		and Materials for the Liberia One	Nyonnee					Competitive	
2	20-Feb-18	health Platform	Catering Services	PV0507	00050427	136,500.00	-	Bidding (NCB)	None
		Payment for one day catering at						National	
3	11-Aug-17	LIBR facility for nat'l laboratory	Ruth Flomo	PV0169	00143652	162,000.00	-	Competitive	None



						Amou	unt	Required	Method
No.	Date	Description	Payee	Payee PV # Check		L\$	US\$	Procurement Method (per Procurement Plan)	Used/Doc uments Available
		system policy review exercise						Bidding (NCB)	
4	5-Feb-18	Payment to facilitate response efforts in Lofa county for meningococcal disease outbreak	Mercy Y. Gonpue	PV0488	00050406	334,650.00	_	Restricted bidding	None
		Payment for 2 pcs of Air tickets (economic Class) for the travel of Mr. E Jefferson Dahnlo and Mr. Stehen B. Lavalah to and fro Nepal Including 300USD for	Jos Travel &					Restricted	
5	4-May-18	change in Date	Tours	PVUSD0056	00091515	-	4,056.00	bidding	None
6	14-Nov-17	Payment of DG Air ticket to travel Accra & Washington and back to Monrovia for a negotiation between	Jos Travel & Tours	PV0307	00086950	-	1,817.00	Restricted bidding	None
7	9-Aug-17	Payment for catering and conference hall for two days workshop on nat'l laboratory system policy revision	Golden Gate (Lib) Inc	PV0161	00143645	783,728.00		National Competitive Bidding (NCB)	None
	9-Aug-17	Payment for photo & video	Ansah Photo				-	Required Procurement Method (per Procurement	NOTIE
8	16-Oct-17	documentary on EVD Survivors	Studio	PV0078	00120133	209,300.00	- ,	Plan)	None



						Amou	unt	Required	Method
No.	Date	Description	Payee	PV #	Check #	L\$	US\$	Procurement Method (per Procurement Plan)	Used/Doc uments Available
		Payment to support a 1 day							
		emergency training in lassa fever							
		case management and infection						National	
		prevention and control for staff						Competitive	
9	6-Mar-18	at redemption Hopital	Mercy Y. Gonpue	PV0517	00050437	87,750.00	-	Bidding (NCB)	None
		Payment to catering services for	Catherine D.					National	
		150 persons at the Global one	Lawrence					Competitive	
10	3-Nov-17	health program	Catering Services	PV0290	00086960	-	3,750.00	Bidding (NCB)	None
		Payment for 337 pieces of	Termiziou Son					Restricted	
11	10-Jan-18	scratch cards supplied to NPHIL	Business Center	PV0452	00050377	214,643.00	-	bidding	None
		Payment for Catering service for							
		One Health coordination Platform	Catherine D.					National	
		(Validation) workshop in	Lawrence					Competitive	
12	15-Feb-18	Buchaanan	Catering Service	PVUSD0022	00086976	-	6,570.00	Bidding (NCB)	None
		Payment for assorted							
		communiation cards for the onth	Termiziou Sons					Restricted	
13	31-May-18	of June 2018	Business Center	PVUSD0105	00091563	-	1,100.00	bidding	None
		Printing of 300 copies of Redisse							
		Act for distribution to	Afrique Printing				-	Restricted	
14	26-Sep-17	stakeholders	Services	PV0233	00124420	292,800.00		bidding	RFQ
		Payment for printing of News						/	
		Letter, Brochures and					-	Restricted	
15	20-Nov-17	presentation folders	Magnet Printing	PV0340	00133495	890,750.00		bidding	RFQ
		Priting of 2017 Epidemiological	Alley Printing					Restricted	
16	6-Jun-18	report on intergrated disease	Press	PVUSD0119	00091577	-	8,100.00	bidding	RFQ



						Amou	unt	Required	Method
No.	Date	Description	Payee	PV #	Check #	L\$	US\$	Procurement Method (per Procurement Plan)	Used/Doc uments Available
		surveillance and response (IDSR)							
		Payment for HP Cartridge 63						National	
		(Black/White - 25 pcs each) for	Lion Stationery				-	Competitive	
17	29-Mar-18	NPHIL	Store	PV0548	00159158	216,125.00		Bidding (NCB)	RFQ
								National	
		Payment for assorted Cartridges					-	Competitive	
18	11-Apr-18	for printers	Prayer Enterprise	PV0567	00159177	361,125.00		Bidding (NCB)	RFQ
19	26-Mar-18	Payment for assorted office supplies for both research division and Diagnostic (NRL) for the next 3 months (March, April and May)	Diamond Enterprise	PV0538	00159149	1,086,410.00	-	National Competitive Bidding (NCB)	RFQ
19	20-1401-10	and may)	Litterprise	F V U J J U	00139149	1,000,710.00		National	ΝŲ
20	9-Jun-18	Purchase of stationeries and supplies	Diamond Enterprise	PVUSD0145	00091416	-	9,750.00	Competitive Bidding (NCB)	RFQ
21	14-Nov-17	Payment of HP Deskjet 2131 catridge for NPHIL General stationary supply use	Lion Stationery Store	PV0309	00133451	181,440.00	_	National Competitive Bidding (NCB)	RFQ
2.1	14-1104-17	Payment for one set of Laserjet	3.016	F V U 3 U 3	00133431	101,770.00		National	ΝQ
22	24-Jul-17	cartridge312A1*4 colors for DDGTS office	Lion Stationery Store	PVUSD0096	12038	70,800.00		Competitive	RFQ
22	2 4 -Jui-17	DDG13 office	United Office	PV03D0096	12036	70,800.00	<u>-</u>	Bidding (NCB)	RFQ
		Payment for one set of HP	Supplies & Equipment					National Competitive	
23	31-Jul-17	Cartridge 131A for DGA office	Company	PVUSD0123	12159	45,600.00	-	Bidding (NCB)	RFQ



						Amou	ınt	Required	Method
No.	Date	Description	Payee	PV #	Check #	L\$	US\$	Procurement Method (per Procurement Plan)	Used/Doc uments Available
								National	
		Payment for office supplies and	Lion Stationery					Competitive	
24	24-Oct-17	Accessories	Store	PVUSD0280		99,060.00	-	Bidding (NCB)	RFQ
								National	
		Payment for stationeries &	Lion Stationery					Competitive	
25	28-Dec-17	toileteries for Disco-Hill office	Store	PV0430		78,130.00	-	Bidding (NCB)	RFQ
			United Office						
		Payment for two sets of	Supplies &					National	
		cartridges HP Genuine 201 A	Equipment					Competitive	
26	28-Feb-18	Laserjet	Company	PV0510		118,300.00	-	Bidding (NCB)	RFQ
		Payment for two sets of						National	
		catridgees A131 HP 200 PRO	Diamond					Competitive	
27	29-Mar-18	color for DG	Enterprise	PV0545		104,120.00	-	Bidding (NCB)	None
		Payment for servicing &						National	
		Repairing two NPHIL vehicles	Master Trading					Competitive	
28	18Jun-18	(NRL Van 1328-Totota Hilux 1019	Center	PVUSD00149	91420	-	885.00	Bidding (NCB)	RFQ
		Payment of stationary and						National	
		toliteries for LIBR & NRL	Lion Stationary					Competitive	
29	15-Nov-17	operational use	Store	PV0310	00133452	559,314.00	-	Bidding (NCB)	RFQ
Total						6,260,552.00	36,028.00		

Appendix 10: Daily sustenance allowance; 2017/2018

Date	Description	Payee	PV#	Check#	Amount (L\$)	Comment
25-Aug-17	Payment of DSAs and logistical support for	Mercy Y. Gonpue	PV0186	00143660	176,300.00	settlement form, report/result



Appendix 10: Daily sustenance allowance; 2017/2018

Date	Description	Payee	PV#	Check#	Amount (L\$)	Comment
	phase II of assets verification to Gd. Bassa,					of trip, etc.
	Margibi, Bong, Lofa & Nimba Counties					
	DSAs for participant attending NPHIL Strategic					
	and Operations Plan review session in					settlement form, report/result
12-Sep-17	Buchanan	Mercy Y. Gonpue	PV0210	00143671	432,000.00	of trip, etc.
	Payment of DSA to facilitate the lassa fever					
	outbreak in montserrado, Lofa, Nimba and					
9-Apr-18	Margibi counties respectively	Mercy Y. Gonpue	PV0559	00159169	256,670.00	settlement form
						settlement form for L\$119,000
	Payment to facilitate respnse efforts in Lofa					used as DSA out of 100,
5-Feb-18	county for meningococcal disease outbreak	Mercy Y. Gonpue	PV0488	00050406	472,150.00	000.00 expended
	Payment of DSA and transportation					
	reinbursement to support the DEOH County					
20-Nov-17	level refresher workshop	Mercy Y. Gonpue	PV0333	00133477	1,196,000.00	settlement form
	Payment for CSO, DSO, CDO DSA and					settlement form for L\$85,000
	transportation reinbursement for suspected					used as DSA out of 100,
16-Nov-14	monkey pox case	Mercy Y. Gonpue	PV0321	00133464	85,000.00	000.00 expended
	Payment of DSA to Foya Lofa County to					
	conduct after action review of Meningococcal					
6-Mar-18	disease outbreak in Foya	Mercy Y. Gonpue	PV0513	00050433	468,000.00	settlement form
Total					3,086,120.00	

Appendix 11: Petty Cash Payment Without Receipt; 2017/2018

				Petty	Amount			
No.	Date	Description	Payee	Cash Voucher#	L\$	US\$	Comment	
		Payment of 12 casual worker for transportation of NRL				•	No evidence of receipt by	
1	August 11,2017	Las	Maxwell Freeman	149	-	50.00	workers	



Appendix 11: Petty Cash Payment Without Receipt; 2017/2018

	_			Petty	Amou	nt	
No.	Date	Description	Payee	Cash Voucher#	L\$	US\$	Comment
		Payment to expedite NPHIL two new vehicles document					
2	August 23,2017	at LRA	Justin Eric Miller	171	-	75.00	No Reciepts attached
		Payment for the cleaning of the National Public Health	Douglas				
3	June 8,2018	Institute of Liberia	Washington	549	-	75.00	No Reciepts attached
		Payment of DSA for 3 days for the distribution of					
		vibavirin injection and ringer lactete solution in six					
4	June 7,2018	counties (Bassa, Bong,Lofa,etc)	Dalington S. bah	538	-	150.00	No Reciepts attached
		Payment of DSA for 3 days for the distribution of					
		vibavirin injection and ringer lactete solution in six					
5	June 7,2018	counties (Bassa, Bong,Lofa,etc)	James Jumah	537	-	120.00	No Reciepts attached
		Payment for the servicing of air condition of 2 split unit					
6	June 12,2018	120 BTU in the the finance office	Wondel m. jones	561	-	40.00	No Reciepts attached
		Payment for the airing of public announcement on three					
		radios (ELBC,Truth FM, Fabric) regarding the ongoing	ELBC,Truth FM &				
7	June 12,2018	sceintific study	Fabric	555	-	55.00	No Reciepts attached
							No for receipt
			Magnet Printing				forL\$1,400.00 out of
8	Oct. 20,2017	Payment for 100 pieces of business cards	Press	243	1,400.00	-	L\$10,080.00 expended
			LRA Tax				
9	Nov.9,2017	Payment to process tax payment for July-Sept. Salaries	Consultant	273	24,000.00	-	No Reciepts attached
		Payment to process tax payment for Nov December	LRA Tax				
10	Dec. 1,2017	Salaries	consultant	311	3,000.00	-	No Reciepts attached
11	Dec. 1,2017	Payment to facilitate fees to expedite direct deposit	LBDI	310	6,000.00	-	No Reciepts attached
			ERA Supper				
12	Jan. 4,2018	To purchase snack and office supplies for DDGTS office	Market	345	12,000.00	-	No Reciepts attached
13	Mar. 8,2018	Payment for LEC Document processsing & Transformer	LEC	411	10,000.00	-/	No Reciepts attached



Appendix 11: Petty Cash Payment Without Receipt; 2017/2018

				Petty	Amou	nt	_
No.	Date	Description	Payee	Cash "			Comment
				Voucher#	L\$	US\$	
		Instilation					
							No for receipt
		Payment for dissemination of NPHIL experiences or					forL\$9,000.00 out of
14	Mar.7,2018	National Media	Lar-yome Gdoah	410	9,000.00	-	L\$10,000.00 expended
		Payment for maintenance of NPHIL vehicle plate					
15	Mar.7,2018	#(LB1328)	A.B Blanyon	409	1,000.00	-	No Reciepts attached
Tota	I		66,400.00	565.00			

Appendix 12: Transactions Without Adequate Supporting Documents; 2017/2018- Donor Fund

NO	Date	Description	Payee	PV #	CK #	Amount (US\$)	Comment
UNICE	F						
1	6-Feb-18	Payment for Catering servicing for 22 persons for four day for CLTS pilot monitoring in Montserrado County	Catherine D.Lawrence Catering servicing	VN0031	857924	1,320.00	No Job (Service) Completion Certificate
2	6-Feb-18	Payment for Catering servicing for 30 persons for a day for CLTS pilot monitoring in Montserrado County	Catherine D.Lawrence Catering servicing	VN0032	857925	450.00	No Job (Service) Completion Certificate
3	1-May-18	Payment for Catering servicing for CLTS pilot monitoring in Montserrado County	Catherine D.Lawrence Catering Service	VN0048	857937	525.00	No Job (Service) Completion Certificate
4	7-May-18	Payment for printing of Bill Board	Alley Printing Press	VN0046	857935	280.00	No Job (Service) Completion Certificate



Appendix 12: Transactions Without Adequate Supporting Documents; 2017/2018- Donor Fund

NO	Date	Description	Payee	PV #	CK #	Amount (US\$)	Comment			
5	7-May-	Payment for printing of T- Shirts	Alley Printing Press	VN0046	857935	84.00	No Job (Service) Completion Certificate			
Tota	I					2,659.00				
WHC	wнo									
1	12-Jul-17 Feeding for IDSR National ToT workshop		Catherine D. Lawrence Catering Service	PV027	00828876	1,500.00	No Job (Service) Completion Certificate			
2	5-Feb-18	Payment for services rendered by James McClain to his wife, Plenseh Diana Paye for water quality techincal services to the Environmental Health Division of NPHIL	Plenseh Diana Paye	VN0117	941856	2,700.00	No Job (Service) Completion Certificate			
3	20-Feb- 18	Payment for catering services for 107npersons @ US\$ 20.00 for three days and Hall rental	Hotel Buchanan	VN0124	941863	7,020.00	No Job (Service) Completion Certificate			
3	19-Mar-	Payment for catering services for supervisors Refresher Training for 61 persons for two days	Cathering D.Lawrance catering service	VN0132	941871	2,440.00	No Job (Service) Completion Certificate			
Tota	otal 13,660.00									

Appendix 13: Outstanding Payment Documents; 2017/2018 - Donor Fund

No	Date	Description	Payee	PV #	CK#	Amount (US\$)
WHO	O Transaction	ıs				
1	20-Apr-18	Payment of DSAs for Supportive Supervision	Mercy Y. Gonpue			7,761.00



Appendix 13: Outstanding Payment Documents; 2017/2018 - Donor Fund

No	Date	Description	Payee	PV #	CK#	Amount (US\$)
		Payment of DSA, feeding for DSOs & transportationre-				
		inbursement for CSOs to support the Eidsr monitorship and				
2	21-Dec-17	suppervision in Cape Mount and Margibi	Mercy Y. Gonpue	VN0096	881537	17,215.00
		Payment of DSA to four monitors and a driver to support				
3	3-Jan-18	Eidsr field monitoring.	Mercy Y. Gonpue	VN0102	881543	3,480.00
		Payment for DSA for participants, fuel for national level				
		guest, CHOs & CSOs, carpentry for larger projector screen				
4	19-Feb-18	and communication for annual review planning	Mercy Y. Mgonpue	VN0120	941859	19,100.00
		Payment of :1. DSAs for national coordinators,				
		supervisors,drivers,CSOs, county childsurvival focal person				
		and surveillance officer.2. District level fuel (DSO), national				
5	3/19/2018	intra-county fuel & vehicle maintenance	Mercy Y. Mgonpue	VN0134	941873	38,980.00
6	5/21/2018	Payment of DSA for EIDSR Training participants	Quaqua Pewee	VN0175	941899	10,959.00
		Payments for IDSR data reclassification, validation and				
7	27-Oct-17	harmonization for epidemilogy bulletin	Mercy Y. Gonpue	PV0092		10,000.00
		DSAs for Director General and Driver for supportive				
8	13-Jul-17	supervision	Mercy Y. Gonpue	PV032	00828882	1,190.00
		Vehicle maintenance for phase II of IDSR supportive				
9	18-Sep-17	supervision in 7 Counties	Mercy Y. Gonpue	PV0052	'00828869	700.00
		Payment of contingency budget for the NPHIL annual				
10	20-Feb-18	review 5%of 27,455.75	Mercy Y. Mgonpue	VN0123	941862	1,372.75
		Payment to facilitators to support the first annual Review				
		in Grand Bassa County for Directors, ministers Deputy				
11	20-Feb-18	directors,ministers ,surveillance officer	Mercy Y. Mgonpue	VN0125	941864	7,700.00
12	24-Mar-18	payment for vehicle repair and spare parts	Divine Destiny General spare parts	VN0147	941858	4,200.00
13	11-Apr-18	Payment for servicing of four vehicles	Divine Destiny General spare parts	VN0157	941894	2,000.00



Appendix 13: Outstanding Payment Documents; 2017/2018 - Donor Fund

No	Date	Description	Payee	PV #	CK#	Amount (US\$)
14	23-Mar-18	Payment for 280 gals. Of fuel,140gals. For CSO County level and 140 gals.for child survival focal persons IDSR suport team.	Mercy Y. Gonpue	VN0146	941883	1,400.00
15	12-Jul-17	Purchase of 203.49gls of fuel (coupons) for IDSR National ToT Workshop	Aminata & Sons Inc.	PV031	00828881	612.50
16	13-Mar-18	Payment for 3,500 gallons of fuel supplied to NPHIL @ US\$ 3.44	Super Petroleum	VN0131	941870	12,040.00
17	20-Mar-18	,	Super Petroleum	VN0141	941879	12,040.00
18	20-Mar-18	Payment for 3,500 gallons of fuel supplied to NPHIL @ US\$ 3.44 for the month of February 2018	Super Petroleum	VN0142	941880	12,040.00
19	3/23/2018	Payment for 280 gals. Of fuel,140gals. For CSO County level and 140 gals.for child survival focal persons IDSR suport team.	Mercy Y. Mgonpue	VN0146	941883	1,400.00
20	8-Jan-18	Payment of incidental allowance to the United States of America	Jaygbah J. Mulbah	VN0106	881547	350.00
21	11-Jan-18	Payment of incidental allowance to the United States of America	Victoria Smith Mulbah	VN0107	881549	350.00
22	11-Jan-18	Payment to facilitate Mr. Bestman study in India at the University of Punjab	Bannah M. Bestman	VN0108	881548	1,500.00
23	2/16/2018	Payment of incentive for the months of January and February 2018	ECOBANK	VN0115		56,810.80
24	26-Feb-18	Payment of incentive for January and February 2018	Laura Skrip	VN0126	941865	4,500.00
25	19-Mar-18	Payment fo staff incentive for the month of march 2018	Eco Bank	VN0135		25,205.00
26	20-Mar-18	Payment of March 2018 incentive	Mosoka P. Fallah	VN0144	941881	3,600.00
27	27-Mar-18	Payment of incentive for the month of march 2018	Laura Skrip	VN0148	941884	2,250.00
28	9-Apr-18	Payment of staff retroactive incentive for October 2017	Jackie McCay	VN0154	941891	1,800.00



Appendix 13: Outstanding Payment Documents; 2017/2018 - Donor Fund

No	Date	Description	Payee	PV #	CK#	Amount (US\$)
20	20 M 40	Payment of incentive for surveillance officer operational	SI W (CCC))/N/O4 42		0.600.00
29	20-Mar-18	support for January and February 2018	Staff (CSOs)	VN0143		9,600.00
		Payment of incentive for surveillance officer operational				
30	1-May-18	support for March 2018	Staff (CSOs)			5,100.00
		Payment of incentive for surveillance officer operational				
31	20-Mar-18	support for January and February 2018	Staff (DSOs)	VN0143		37,200.00
		Payment of incentive for surveillance officer operational				
32	20-Mar-18	support for January and February 2018	Staff (ZSOs)	VN0143		9,200.00
		Payment of incentive for surveillance officer operational				
33	1-May-18	support for March 2018	Staff (ZSOs)			4,400.00
34	25-Sep-17	Staff Net Salaries for September 2017	DBM Staffs			6,480.00
35	25-Sep-17	Staff Net Salaries for September 2017	Lab Staffs			3,395.70
36	25-Sep-17	Staff Net Salaries for September 2017	EMS Staffs			8,464.50
37	25-Sep-17	Staff Net Salaries for September 2017	Core Team			8,415.00
38	2-Jan-18	payment of 50% of staff net salary for October 2017	John B. Dogba	VN0101	881542	1,800.00
Tota	I			<u>.</u>		354,611.25

Appendix 14: Funds Inflowed, Co-Mingled and Borrowed; 2017/2018

P P			, , , , , , , , , , , , , , , , , , , ,									
NO	Date	Description	Source of Funding	Amount (US\$)								
1	2-Apr-18	Approved funds received for support to NPHIL	TEPHINET	28,742.38								
2	18-May-18	Funds received for support to Health Law Review	TEPHINET	10,884.06								
3	11-May-18	Funds received for sample testing	Research Triangle Institute	5,898.18								
4	10-May-18	Reimbursement of Payment that facilitated the first annual review (NPHIL) in Grand Bassa County for Directors/Mins/Deputies/Survillance officers/MOH/Parthers/Food and catering	GOL	7,700.00								
5	28-Jul-17	Transfer to support Cochraine Workshop	Cochraine Team (Nigeria)	3,850.00								
6	30-Nov-17	Cash Deposited to reimburse charge on transfer for Cochraine Workshop	Cochraine Team (Nigeria)	58.00								



Appendix 14: Funds Inflowed, Co-Mingled and Borrowed; 2017/2018

NO	Date	Description	Source of Funding	Amount (US\$)
		Transfer from Gol to pay WHO staff for the month of April 2018 and one		
7	18-Jun-18	staff for May 2018	GOL	31,650.30
8	28-May-18	Return of Staff salaries due to wrong account numbers	ECOBANK	3,000.00
9	28-Mar-18	Staff salary returned	ECOBANK	10,017.60
10	30-Nov-17	Staff salary returned	ECOBANK	675.00
Total				102,475.52

Appendix 15: Funds from other sources expended and reported as WHO's Project Fund; 2017/2018

NO	Date	Description	Payee	Funding Reference	PV #	CK #	Amount (US\$)
TEP	HINET Fund						
1	30-Mar-18	Payment of DSA for Law review (Teph)	Mercy Gonpue	Тер	VN0151	941888	12,820.00
2	30-Mar-18	Payment for 450gals of fuel (Teph)	Super Petroleum	Тер	VN0152	941889	1,575.00
3	30-Mar-18	Payment for 2pcs of internet moderns (Teph)	Orange Liberia	Тер	Nil	941890	108.00
4	11-Apr-18	Payment of 75 pcs. Of Orange scratch card to facilitate Law review workshop for five days in Bong county375.00	Termiziou Son Business Center	Тер	VN0155	941892	375.00
5	18-Apr-18	Payment for meal for 235 persons @ 35USD	Passion Hotel	Тер	VN0163	941898	8,225.00
6	2-May-18	Lodging of participants for Law review team in Bong County Balance Payment for lodging of participants of the Law	Passion Hotel	Тер	VN0173	1017809	5,724.10
7	28-May-18	review in Bong County	Passion Hotel	Тер	VN0179	1017811	9,525.90
Tota	ıl (A)						38,353.00
Cocl	nraine Team	(Nigeria) Fund					
1	28-Jul-17	Fee on Transfer	Ecobank	COC-3K	Nil	Nil	57.75
2	4-Aug-17	Transportation reimbursement & other fees for Cochraine workshop	Mercy Gonpue	COC-3K	Nil	Nil	830.00
3	8-Aug-17	Catering for Cochraine Workshop	Catherine D. Lawrence Catering Service	COC-3K	Nil	Nil	2,100.00



Appendix 15: Funds from other sources expended and reported as WHO's Project Fund; 2017/2018

NO	Date	Description	Payee	Funding Reference	PV #	CK #	Amount (US\$)	
		Accomodation fee for facilitators from Nigeria for						
4	10-Aug-17	Cochraine workshop	A La Lagune	COC-3K	Nil	Nil	800.00	
5	10-Aug-17	PA System Rental fee for hosting of Cochraine workshop	Graceland International Inc	COC-3K	Nil	Nil	120.00	
Total (B)								
Othe	ers/GOL Fur	nds						
1	12-Jun-18	Incentive for the month of April 2018	Mosoka Fallah	GOL-31K	VN0190	1017823	3,600.00	
2	15-Jun-18	Payment for staff incentives for the month of April 2018	Staff	GOL-31K	Nil	Nil	25,800.30	
3	19-Jun-18	Incentive for the month of May- June 2018	Laura Skrip	GOL-31K	VN0191	1017802	4,500.00	
Tota	Total (C)							
Grai	nd Total (A-	+B+C)					76,161.05	

Appendix 16: Daily sustenance allowance; 2017/2018- Donor Fund

Date	Description	Payee	PV #	CK#	Amount (US\$)	Comment
WHO Fund						
10-Jul-17	Payment of Drivers DSAs for quarterly supportive supervision	Mercy Y Gonpue	PV023	00828863	1,050.00	settlement form
13-Sep-17	DSAs payment for phase II of IDSR supportive supervision in 7 Counties	Mercy Y. Gonpue	PV0049	'00828899	28,440.00	settlement form, report/result of trip, etc.
2-Oct-17	DSA for IDSR Supportive Supervision	Totay Tanwin	PV0068	'00881509	800.00	settlement form, report/result of trip, etc.
29-Sep-17	DSAs for IDSR supplementary supervision	Wendell Jones	PV0065	'00881507	7,740.00	settlement form, report/result of trip, etc.
20-Dec-17	Payment of DSA (14 days) for supportive and supervision in three southern Counties (Grand Kru, Sinoe and River Gee)	Tolbert Nyenswah	VN0091	881532	1,680.00	settlement form, report/result of trip, etc.
20-Dec-17	Payment of DSA (14 days) for suportive and suppervision in three southern Counties (Grand Kru,	Henry A. Blake Jr.	VN0092	881533	1,400.00	settlement form, report/result of trip, etc.



Appendix 16: Daily sustenance allowance; 2017/2018- Donor Fund

Date	Description	Payee	PV #	CK#	Amount (US\$)	Comment
	Sinor River Gee)					
	D					
20 D 17	Payment of DSA (14 days) for suportive and	Ela ana ana Cha	\/NI0003	001534	700.00	
20-Dec-17	suppervision in three southern Counties (Grand Kru,	Ebenezer She	VN0093	881534	700.00	settlement form,
	Sinoe and River Gee)					report/result of trip, etc.
	Payment of DSA (14 days) for suportive and	.,		004-0-	=00.00	
20-Dec-17	suppervision in three southern Counties (Grand Kru,	Kennedy Gayflor	VN0094	881535	700.00	settlement form,
	Sinoe &River Gee)					report/result of trip, etc.
8-Mar-18	Payment of DSA for supervisary visit to the	Tolbert Nyenswah	VN0127	941866	1,200.00	settlement form,
0 1 101 10	Southeastern region of Liberia	Tolbert Hyeriswan	1110127	311000	1/200100	report/result of trip, etc.
8-Mar-18	Payment of DSA for supervisary visit to the	Ebenezer She	VN0129	941868	1,025.00	settlement form,
0-Mai-10	Southeastern region of Liberia 150 gallons of fuel	LDeriezer Srie	VIV0129	341000	1,023.00	report/result of trip, etc.
8-Mar-18	Payment of DSA for supervisary visit to the	Thomas Morris	VN0128	941867	600.00	settlement form,
0-14181-10	Southeastern region of Liberia	THOMAS MOITIS	VINU128	941007	000.00	report/result of trip, etc.
28-Mar-18	Payment of IRO DSA for 19 persons supervisors	Morey V. Maonnuo	VN0149	941886	17,175.00	settlement form,
20-14101-10	implementing supportive supervision in 15 counties	Mercy Y. Mgonpue	VINU149	941000	17,175.00	report/result of trip, etc.
	Payment of DSA to eIDSR Data quality assessment					
9-Mar-18	teams in Margibi and Grand Cape Mount Counties and	Mercy Y. Gonpue	VN0130	941869	23,490.00	settlement form,
	fuel					report/result of trip, etc.
Total		_			86,000.00	

	N						Amount
	0	Date	Description	Payee	PV#	CK#	(US\$)
I	UNICEF						
	1	7-May-18	Payment for 250 gals of fuel for national level CLTS Countu monitoring	Super Petroleum	VN00 44	857933	875.00
-	2	7-May-18	Payment for 130 gals of fuel for pilot CLTS countu monitoring	Super Petroleum	VN00	857934	125.00



N o	Date		Description		Payee	PV#	CK#		Amount (US\$)
•	Date		Description		Tuyee	45	CIC#		(054)
3	5-Feb	1- IX I	Payment of petroleum product in suport of the implementation of the CLTS pilot in Carrysburg, Montserrado County	Super	r Petroleum	VN03 0	857923		444.60
4	28-Mar	~1X I	Purchase of 130 gals. Of fuel to facilitate CLTS piloting in Carrysburg Montserrado county @3.44	Super Petroleum		VN00 38	857930		447.20
5	7-May	·-18	Payment for 130 gals of fuel for pilot CLTS countu monitoring	Super Petroleum		VN00 45	857934		330.00
Tot									2,221.80
WH				-			<u> </u>		
1	11-Jul- 17	Purch	hase of 3100gls of fuel for Monthly operations		Super Petroleum Company	PV02	5 008288	74	9,331.00
2	13-Jul- 17	Fuel 1	for DG supportive supervision		Super Petroleum Co.	PV03	3 008288	33	210.70
3	18-Sep- 17	Intra	-County fuel for phase II of IDSR supportive supervision in 7 Counties		Mercy Y. Gonpue	PV005	0 '0082890	00	3,430.00
4	18-Sep- 17	DSOs	s fuel for phase II of IDSR supportive supervision in 7 Counties		Mercy Y. Gonpue	PV005	1 '008288	56	1,610.00
5	25-Sep- 17	Paym	nent for 1,035gls of fuel (coupons) for phase II of IDSR National Quarterly supervis	sion	Super Petroleum Company	PV006	4 '0088150	06	3,218.85
6	12-Sep- 17	Paym	nent for 3500gls of fuel (coupons) for operations		Super Petroleum Company	PV004	8 '0082889	98	10,465.00
7	22-Sep- 17	Payment for 3500dis of fuel (colloons) for operations (1010/2011)		PV005	6 '0088150	01	10,535.00		
8	4-Oct- 17	Paym	nent for 120gls of fuel (coupons) IDSR Supportive supervision		Super Petroleum Company	PV006	9 8815	13	373.20
9	4-Oct- 17	Paym	nent for 3,500gls of fuel (coupons) for month (oct. 2017) operations		Super Petroleum Company	PV007	0 8815	10	10,885.00



N o	Date		Description		Payee	PV#	CK#	Amount (US\$)
10	16-Oct- 17	Payr	ment for Supportive Supervision (Response to active meningitis case in Grand Kru (Co.)	Super Petroleum Company	PV0076	00881518	746.40
11	27-Dec- 17	Payr	ment of fuel for NPHIL Operation (3,500 gals.)		Super Petroleum CO.	VN0097	881538	11,830.00
12	8-Jan- 18	Payr 2017	ment of 3,500 gals. Of petroleum product that was supplied for the month of Octob 7	oer	Super Petroleum CO.	VN0104	881545	11,830.00
13	8-Jan- 18	•	ment of 3,500 gals. Of petroleum product that was supplied for the month of rember 2017		Super Petroleum CO.	VN0105	881546	11,830.00
14	1-May- 18	Fuel	I for operation		Super Petroleum CO.			1,238.00
15	20-Mar- 18	Payr	ment for 655 gallons of fuel to facilitate Eidsr Quality Assessment @ 3.44		Super Petroleum CO.	VN0136	941874	2,253.20
16	18-Apr- 18	Payr	ment for 1,200 gallons of supplied to NPHIL for supportive supervision		Super Petroleum	VN0161	941896	4,128.00
17	28-Dec- 17	•	ment for 770 gals. Of petroleum product at the rate of US\$3.38 per gal.to facilitate E (eidsr monitorship and suppervision)	the	Super Petroleum CO.			2,602.60
18	20-Mar- 18	Payr	ment for 900 pcs of scratch card for the month of January 2018		Termiziou Son Business Center	VN0138	941876	4,455.00
19	20-Mar- 18	Payr	ment for 900 pcs of scratch card for the month of February 2018		Termiziou Son Business Center	VN0139	941877	4,455.00
20	20-Mar- 18	Payr	ment for 900 pcs of scratch card for the month of March 2018		Termiziou Son Business Center	VN0140	941878	4,455.00
21	11-Apr- 18	Payr	ment for 200 pcs.of scratch card for supportive supervision		Termiziou Son Business Center	VN0156	941893	992.00
22	24-Apr- 18	Scra	atch cards		Termiziou and Son INC			1,041.00
23	22-Sep- 17	Asso	orted scratch cards for phase II of IDSR supportive supervision in 7 Counties		Termiziou Son Business Center	PV0057	'00881502	1,788.50



N						Amount
0	Date	Description	Payee	PV#	CK#	(US\$)
24	16-Oct-	payment for 90pks of scratch cards	Termiziou Son	PV007	3 008815	15
	17	payment for Jopho or Scratch cards	Business Center	1 1007	3 000013	4,410.00
25	12-Sep-	Payment for 90pks of scratch cards	Termiziou Son	PV004	7 '008288	97
23	17	Tayment for Jopks of Scratch cards	Business Center	1 400 1	7 000200	4,500.00
26	5-Jul-	Purchase of scratch cards for quarterly supportive supervision	Harbel Supermarket	PV01	7 008288	65
20	17	Furchase of scratch cards for quarterly supportive supervision	Corp	F V 01	7 000200	1,030.00
27	18-		Termiziou and Son			
21	May-18	Payment for 250 pcs. of scratch card for CLTS pilot	Business	VN004	9 8579	38 500.00
28	18-		Termiziou and Son			
20	May-18	Payment for 250 pcs. of scratch card for CLTS pilot	Business	VN004	9 8579	38 737.50
29	19-Feb-	Payment for 200 gallons of fuel for the annual review program	Super Petroleum	VN012	1 9418	60
29	18	rayment for 200 gallons of fuel for the annual review program	Super retroleum	VINU12	1 3710	684.00
30	28-Mar-	Payment for 500 gals. Of fuel to support the IDSR/EPI joint monitorship at national	Super Petroleum	VN015	0 9418	87
30	18	level@3.44	Super retroleum	VINUIS	0 3710	1,720.00
31	28-Dec-	Payment for 770 gals. Of petroleum product at the rate of US\$3.38 per gal.to facilitate the	Super Petroleum CO.	VN009	8 8815	30
21	17	DIDE (eidsr monitorship and suppervision)	Super retroleum CO.	V11009	0013	2,602.60
Tota	al					129,887.55

Appendix 18: Payment for Goods and Services in the Names of Employees- 2017/2018- Donor Fund

			Check	Paye	Amount		
Date	Description	PV#	#	Name of Employee	Position	(US\$)	
UNICEF					*		
					Accounts		
4-May-	Payment of DSA for the conduct of National Post ODF monitoring in				Assistant/Off		
18	15 Counties	VN0041	857939	Quaqua Pewee	icer1	6,400.00	



N o	Date	Description		Payee	PV#	CK#		nount US\$)
4-May- 18		of DSA for the conduct of National Post ODF monitoring in	VN0041	857939	Quaqua Pewe	Acc Ass	ounts istant/Off	1,000.00
Total								7,400.00
WHO								
9-Mar- 18	•	of DSA to eIDSR Data quality assessment teams in nd Grand Cape Mount Counties and fuel	VN0130	941869	Mercy Y. Gon		ounts istant/Ca er	23,490.00
16-Oct- 17	•	for DSAs, Fuel, Stipend and Transportation for research nal mortality in Liberia	PV0072	008815 14	Mercy Y. Gon		ounts istant/Ca er	3,133.20
18- Sep-17	DSOs fue	for phase II of IDSR supportive supervision in 7 Counties	PV0051	'00828 866	Mercy Y. Gon		ounts istant/Ca er	1,610.00
29- Sep-17	DSAs for	IDSR supplementary supervision	PV0065	'00881 507	Wendell Jone	Gra Ass	nt istant	7,740.00
25- Sep-17	DSAs and Margibi	Transportation reimbursement for eIDSR training in	PV0062	'00881 504	Mercy Y. Gon		ounts istant/Ca er	8,795.00
10-Jul- 17	Payment	of Drivers DSAs for quarterly supportive supervision	PV023	008288 63	Mercy Y Gon		ounts istant/Ca er	1,050.00
12-Jul- 17	DSAs & T Workshop	ransportation reimbursement for IDSR National ToT	PV030	008288 79	Mercy Y. Gon		ounts istant/Ca er	13,925.00



Appendix 17: Fuel/gasoline and scratch card procured without evidence of distribution to end-users -Donor Fund

N o	Date	Description		Payee	PV#	CK#	Amount (US\$)
28- Mar-18	•	of IRO DSA for 19 persons supervisors implementing e supervision in 15 counties	VN0149		Mercy Y. Gon	Accou Assist	unts tant/Ca
18- Sep-17	Intra -Cou Counties	inty fuel for phase II of IDSR supportive supervision in 7	PV0050	'00828 900	Mercy Y. Gon	Accou oue Assist shier	tant/Ca 3.430.00
18- Sep-17	DSOs fuel	for phase II of IDSR supportive supervision in 7 Counties	PV0051	'00828 866	Mercy Y. Gon	Accou oue Assist shier	tant/Ca 1.610.00
13- Sep-17	DSAs pay Counties	ment for phase II of IDSR supportive supervision in 7	PV0049	'00828 899	Mercy Y. Gon	Accou oue Assist shier	tant/Ca 28,440.00
Total				<u>.</u>		•	110,398.20

Date	Description	Payee	PV#	Check#	Amount		
		1, 5			L\$	US\$	
	Fuel for Strategic and Ops plan review						
25-Sep-17	session in Buchanan, Gd. Bassa Co.	Super Petroleum Company	Pv230	124418	96,876.00	<u> </u>	
	Payment for 3100 gal of diesel feul for						
31-May-18	NPHIL operation for the month of June	Super Petroleum Company	pv0104	91562	-	11,284.00	
	Payment of fuel for NPHIL general						
6-Nov-17	Operations	Super Petroleum Company	pv0293	124456	1,431,105.00	-	
	Payment for 2,790 gal of feul Diesel for						
	NPHIL operation for March and Feul for						
6-Mar-18	Action Review meeting	Super Petroleum	pv 0515	50435	1,240,434.00	-	
28-Nov-17	Payment for 3500 gallons of fuell for	Super Petroleum Company	pv0350	133494		-	



Appendix 19: Fuel/gasoline and scratch card procured without evidence of distribution to end-users - GOL Fund

Date	Description	Payee	PV#	Check#	Amount		
Date	Description	rayee	F V #	CHECK#	L\$	US\$	
	NPHIL OPERATIONS for the month of				1,421,875.00		
	December 2017						
	Payment for 1286 gallons of diesel fuel						
15-Nov-17	coupon for NPHIL vehicles	Super Petroleum Company	pv0311	13346	492,000.00	-	
	Payment for 1460 gal of Diesel fuel for		pv0598				
27-Apr-18	NPHIL Generator (April)	Super Petroleum	T	'00159203	365,534.40	ı	
	Payment for 500 gal of feul for NPHIL						
22-May-18	generator for the Month of May 2018	Super Petroleum Company	pvusd0093	91555	-	1,820.00	
	Payment for 1,460 gal for NPHIL						
5-Feb-18	generator (January)	Super Petroleum	pv0491	'00050415	649,116.00	1	
	Payment of fuel for NPHIL Generator at						
	central office for the Month of Nov - Dec						
11-Nov-17	2017	Super Petroleum Company	pv0301	'00133453	307,407.75	-	
	Payment of 20% of U\$12,244.00 for 3,100						
25-Jun-18	gls of fuel Operations	Super Petroleum Company	Pv0648	159249	355,467.80	1	
	Payment IRO fuel purchase for used by						
	NPHIL generator for the month of					/	
6-Dec-17	November and December 2017	1,421,875.00	/ -				
	Payment for 337 pieces of scratch cards	Termiziou Son Business					
10-Jan-18	supplied to NPHIL	Center	PV0452	00050377	214,643.00		
	Payment of 1206 gals feul for CHs						
	verification, chemical inventory exercise,						
	todee tracking progress, DIDE Bikes (14)						
17-Jan-18	and Vehicle (9)	Super Petroleum	PV0465	00050389		3,903.80	
	Purchase of 500 gls of fuel in coupons for						
	implementation of water safety plan						
19-Jul-17	development sessions	Super Petroleum Company	PV0091	00083094	_	1,505.00	



Appendix 19: Fuel/gasoline and scratch card procured without evidence of distribution to end-users - GOL Fund

Date	Description	Payee	PV#	Check#	Amount		
	- 333 (.,			L\$	US\$	
40 May 40	Payment for 135pcs of assorted scratch card to support Clts Verification in todee, Chemical inventory exercise engagement for community environment, DIDE for	Termiziou Sons Business	DVI ICD0000	00001553		CEO 40	
18-May-18	unknown skin disease.	Center	PVUSD0090	00091552	-	658.40	
Total					7,199,458.95	19,171.20	

Appendix 20: Payment for Goods and Services in the Names of Employees- 2017/2018- GOL Fund

Data	Description	PV#	PV# Check# Payee Amount				t
Date	Description			Name of Employee	Position	L\$	US\$
	DSAs for participant attending						
	NPHIL Strategic and Operations				Accounts		
12-Sep-17	Plan review session in Buchanan	PV0210	00143671	Mercy Y. Gonpue	Assistant/Cashier	432,000.00	-
	Payment of DSAs and logistical						
	support for phase II of assets						
	verification to Gd. Bassa, Margibi,				Accounts		
25-Aug-17	Bong, Lofa & Nimba Counties	PV0186	00143660	Mercy Y. Gonpue	Assistant/Cashier	176,300.00	7
	Payment of DSA to facilitate the						
	lassa fever outbreak in						
	montserrado, Lofa, Nimba and				Accounts		
9-Apr-18	Margibi counties respectively	PV0559	00159169	Mercy Y. Gonpue	Assistant/Cashier	256,670.00	-
	Payment of DSA and						
	transportation reimbursement for						
	the facilitators and participants						
	attending the Dead body training				Accounts		
20-Nov-17	workshop	PV0329	00133472	Pewee T. Quaqua	Assistant/Officer1	214,000.00	-
5-Feb-18	Payment to facilitate respnse	PV0488	00050406	Mercy Y. Gonpue	Accounts	472,150.00	-



Date	Description		Payee		PV#		Check#	Amou	int
Date	Description		•	dycc	1 4 11		CHCCK#	L\$	US\$
	efforts in Lofa county for				А	Assistant	/Cashier		
	meningococcal disease outbreak								
	DSA for water quality technician								
	(13) to carry out water quality					Accounts			
9-May-18	analysis in 13 counties	PVUSD0066	00091526	Pewee T. Quaqua	Α	Assistant	/Cashier	-	1,410.00
	Payment of DSA support to								
	researchers to implement county								
	specific supportive supervision				A	Accounts			
12-Dec-17	(Gbapolu, G.Cape mount, NIMBA	PV0391	00004177	Mercy Y. Gonpue	A	Assistant	/Cashier	575,400.00	-
	Payment of DSA and								
	transportation reinbursement to								
	support the DEOH County level				Α	Accounts			
20-Nov-17	refresher workshop	PV0333	00133477	Mercy Y. Gonpue	А	Assistant	/Cashier	1,196,000.00	-
	Payment for Transportation								
	reimbursement for participants								
	attending the safety & quality								
	training for 33 water sachet				A	Accounts			
14-Dec-17	producers in Mont. Co.	PV0404	00004187	Mercy Y. Gonpue	A	Assistant	/Cashier	99,000.00	/-
	Payment for 24 days stappen for								
	Enviromentsl Health workers to								
	condut food safty inspection					Accounts			
20-Nov-17	exercises in Montserrado county	PV0334	00133480	Mercy Y. Gonpue	А	Assistant	/Cashier	539,400.00	
	Payment for CSO, DSO, CDO DSA							/	
	and transportation reinbursement				Α	Accounts			
16-Nov-14	for suspected monkey pox case	PV0321	00133464	Mercy Y. Gonpue	A	Assistant	/Cashier	100,000.00	-



Date	Description		Į.	Payee	PV:	#	Check#	Amou	ınt
Date	Description		•	ayee	FV.	TT	Clieck#	L\$	US\$
	30%-part payment of DSA,							·	
	Transportation Reimbursement								
	and Lunch for participants and								
	drivers for EOH Water Safety					Accour	nts		
14-Jul-17	(WSP) development	PV0083	00083089	Mercy Y. Gonpue		Assista	ant/Cashier	-	5,547.00
	Payment for lunch for assessment								
	tram & communication Officer to								
	facilitate DEOH septic tank					Accour	nts		
15-Dec-17	inspection in Mont. Co.	PV0405	00004188	Mercy Y. Gonpue		Assista	ant/Cashier	219,000.00	1
	Payment of DSAs, transportation								
	reimbursement for participants at								
	the nat'l laboratory system policy					Accour	nts		
9-Aug-17	revision workshop	PV0160	00143644	Mercy Y. Gonpue		Assista	nt/Cashier	1,442,000.00	-
	Payment to volunteers who								
	participated in the communities								
	scabe disease treatment, A								
	collaboration between NPHIL and					Accour	nts		
24-Jan-18	First Responders Liberia	PV0480	00050403	Mercy Y. Gonpue		Assista	nt/Cashier	825,000.00	/-
	Payment of DSA and lunch to								
	facilitate response to flooding in					Accour	nts		
19-Oct-17	Margibi County	PV0271	00124445	Mercy Y. Gonpue		Assista	nt/Cashier	375,000.00	-
	Payment of DSA and contingency								
	to support Lassa Fever outbreak					Accour	nts		
9-May-18	in Margibi County	PVUSD0064	00091523	Pewee T. Quaqua		Assista	nt/Officer1	/ -	8,385.00
	Payment of DSAs, transportation								
	reimbursement for DBM Team					Accour	nts		
12-Jul-17	Taining Workshop in Tubmanburg	PV0076	00120131	Mercy Y. Gonpue		Assista	nt/Cashier	1,084,380.00	-



Date	Description	Description		Payee	PV#		Check#	Amou	ınt
Date	Description		•	ayee	F V #		CHECK#	L\$	US\$
	Payment to support phase one								
	scabies response effort in								
	Montserrado county, in								
	preparation for country-wide scale					Accour			
9-Feb-18	up	PV0497	00050420	Mercy Y. Gonpue		Assista	nt/Cashier	1,140,000.00	
	Payment to support a 1-day								
	emergency training in lassa fever								
	case management and infection								
	prevention and control for staff at	f at Accounts							
6-Mar-18	redemption Hopital	PV0517	00050437	Mercy Y. Gonpue	Gonpue /		nt/Cashier	154,440.00	
	Payment of DSA for Director/NRL,								
	Rigional Lab coordinator and								
	Drivers for 10 days each to								
	support activities for inspection					Accour	nts		
21-Mar-18	and set up for regional labs	PV0529	00050446	Mercy Y. Gonpue		Assista	nt/Cashier	190,000.00	
	Payment to facilitate the								
	verification of reported scabies								
	cases in Gbarpolu, Bomi and					Accour	nts		
12-Jan-18	Grand cape mount	PV0457	00050382	Mercy Y. Gonpue		Assista	nt/Cashier	150,000.00	
	Payment of DSA to Foya Lofa								
	County to conduct after action								
	review of Meningococcal disease					Accour	nts		
6-Mar-18	outbreak in Foya	PV0513	00050433	Mercy Y. Gonpue		Assista	nt/Cashier	468,000.00	
	Payment of DSA to participants								
	from Redemption, SDA, ELWA,								
	ST. JOSEPH Hospitals to					Accour	nts		
12-Dec-17	participate in laboratory refresher	PV0393	00004179	Mercy Y. Gonpue		Assista	nt/Cashier	500,000.00	



Date		Description		F	Payee	PV:	PV# Check		Amou	nt
2000		5.00 p		-	-,				L\$	US\$
	training	g								
	Payme	nt of additional support to								
	ensure	enforcement of closure of								
	water o	companies with poor					Accour	nts		
3-Aug-17	hygien	e and sanitation standards	PV0130	00120163	Mercy Y. Gonpue		Assista	nt/Cashier	263,000.00	-
	Payme	nt of DSA and support to								
	DSOs a	and CSOs to travel to Bong					Accour	nts		
28-Nov-17	county	to investigate monkey pox	PV0349	00133493	Mercy Y. Gonpue		Assista	nt/Cashier	202,000.00	-
	Payme	nt to purchase Christmas								
	decora	tion for NPHIL. Amount is								
	2,000(Two thousand) USD. But								
	payme	nt will be made in LRD at								
15-Nov-17	the rat	e of 125.	PV0316	00133458	Theresa S. Thom	as	Head c	of Logistics	250,000.00	-
Total	•			•	•		•		11,323,740.00	15,342.00

