

### **Management Letter**

### On the Financial Statements Audit of the Liberia Women Empowerment Project (LWEP)

For the Year Ended December 31, 2024



### **Promoting Accountability of Public Resources**

P. Garswa Jackson, Sr. FCCA, CFIP, CFC Auditor General, R. L.

**Monrovia, Liberia** May 2025

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### **Acronyms**

Acronyms/Abbreviations/Symbol	Meaning
AFP	Audit Focal Person
AG	Auditor General
APA	Assistant Project Accountant
BRS	Bank Reconciliation Statement
CBL	Central Bank of Liberia
FCCA	Fellow Member of the Association of Chartered Certified
	Accountants
CFC	Certified Financial Consultant
CFIP	Certified Forensic Investigation Professional
DSA	Daily Subsistence Allowance
FS	Financial Statements
GAC	General Auditing Commission
GoL	Government of Liberia
IA	Internal Auditor
IBRD	International Bank for Reconstruction and Development
IDA	International Development Association
INTOSAI	International Organization of Supreme Audit Institutions
IPSAS	International Public Sector Accounting Standards
ISSAI	International Standards of Supreme Audit Institutions
LRA	Liberia Revenue Authority
LWEP	Liberia Women Empowerment Project
PFMU	Project Financial Management Unit
PIM	Project Implementation Manual
PPC	Public Procurement and Concessions Act
PIU	Project Implementation Unit
SPA	Senior Project Accountant



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

June 26, 2025

Hon. Gbeme Horace Kollie

### Minister

Ministry of Gender, Children and Social Protection Ellen Johnson Sirleaf Ministerial Complex, Congo Town Monrovia, Liberia

Dear Hon. Kollie:

### RE: MANAGEMENT LETTER ON THE FINANCIAL STATEMENTS AUDIT OF THE LIBERIA WOMEN EMPOWERMENT PROJECT (LWEP) FOR THE YEAR ENDED DECEMBER 31, 2024.

The financial statements of the Liberia Women Empowerment Project (LWEP) for the year ended December 31, 2024 are subject to audit by the Auditor General (AG) consistent with the Auditor General's mandate as provided for under Section 2.1.3 of the GAC Act of 2014.

### INTRODUCTION

The audit of the LWEP financial statements for the year ended December 31, 2024 has been completed; the purpose of this letter is to bring to your attention the findings that were revealed during the conduct of the audit.

### SCOPE AND DETERMINATION OF RESPONSIBILITY

The audit was conducted in accordance with the International Standards of Supreme Audit Institutions (ISSAIs). These standards require that the audit is planned and performed so as to obtain reasonable assurance that, in all material respects, fair presentation is achieved in the annual financial statements.

### An audit includes:

- Examination on a test basis of evidence supporting the amounts and disclosures in the financial statements;
- Assessment of the accounting principles used and significant estimates made by management; and
- Evaluation of the overall financial statement presentation.

An audit also includes an examination, on a test basis, of evidence supporting compliance in all material respects with the relevant laws and regulations which came to our attention and are applicable to financial matters.

The matters mentioned in this letter are therefore those that were identified through tests considered necessary for the purpose of the audit and it is possible that there might be other matters and/or weaknesses that were not identified.



The financial statements, maintenance of effective control measures and compliance with laws and regulations are the responsibility of the Project Management. Our responsibility is to express our opinion on these financial statements.

**Key Management Personnel** 

No	Name	Position	Tenure
1	Hon. Gbeme Horace Kollie	Minister of Gender, Children & Social Protection	FY 2024 to Present
2.	Madame Margaret M. Nigba	Project Manager / LWEP (Former)	FY 2024 to Present
2	Atty. Evelyn F. Barry	Project Manager / LWEP	FY 2024 to Present
3	Mr. Isaac H. Attiogbe	Financial Manager	FY 2024 to Present
4	Teah D. Reeves	Procurement Specialist	January to December 2024

### **Appreciation**

We would like to express our appreciation for the courtesy extended and assistance rendered by the staff of LWEP Management during the audit.

Thank you as we strive to promote accountability, transparency, and good governance across the Government of Liberia

Sincerely,

Garswa Jackson, Sr. FCCA, CFIP, CFC

Auditor General, R. L.

Monrovia, Liberia

June 2025



### 1 DETAILED FINDINGS AND RECOMMENDATIONS

### 1.1 Governance

### 1.1.1 No Evidence of Project Steering Committee Meeting Minutes

### Criteria

1.1.1.1 Section I page 9 (1) of the Financing Agreement, states that "the National Steering Committee is Maintained, at all times during the implementation of the project, as the policy advisory and oversight body. The National Steering Committee shall be responsible, inter alia, for: (a) providing strategic and policy guidance on implementation of the project; (b)reviewing progress made towards achieving of project objectives and (c) facilitating coordination of project activities and removal of any obstacle(s) to the implementation of the project.

### Observation

1.1.1.2 During the audit, we observed no evidence of periodic Steering Committee meetings as required.

### Risk

- 1.1.1.3 The absence of a regular Steering Committee meetings may impair the strategic oversight activities of the committee.
- 1.1.1.4 Management may implement activities on a discretionary basis.

### Recommendation

- 1.1.1.5 Management should liaise with the relevant authorities of the Steering Committee to ensure that regular meetings are held.
- 1.1.1.6 The Steering Committee should be made functional evidence of the conduct of periodic meetings, approval of major strategic decisions of Management, deliberation on strategic matters involving the project and documentation of meeting minutes and periodic activities reports.
- 1.1.1.7 Evidence of minutes of meetings and periodic activities reports should be adequately documented and filed to facilitate future review.

### Management's Response

1.1.1.8 Management acknowledges the findings; however, we wish to indicate that there was a Steering Committee Meeting conducted during the period. Please see attached Exhibit I: Meeting Minutes.



### **Auditor General's Position**

1.1.1.9 We acknowledge Management's submission of a single meeting minutes of the Project Steering Committee after our audit execution. However, a single meeting minute does not authenticate a functional Steering Committee. Going forward, Management should liaise with the relevant authorities of the project Steering Committee to ensure that regular (at least quarterly) meetings are conducted. Evidence of periodic meeting minutes should be adequately documented and filed to facilitate future review.

### 1.2 Budged Management

### 1.2.1 No Evidence of Approval of Annual Workplan and Budget

### Criteria

1.2.1.1 Section 4.7 page 18 of the revised PFMU Financial Procedures Manual of 2020 states "the Annual Workplan/Budget shall be forwarded to the Donors (The World Bank Team Leader for the Project) by 1st May for review and concurrence.

### Observation

1.2.1.2 During the audit, we observed no evidence of No Objection or approval of the Annual Workplan and Budget for the period under audit.

### Risk

- 1.2.1.3 In the absence of an approved work plan and budget, Management may undertake activities that may not be aligned with the project objectives.
- 1.2.1.4 Project deliverables may not be achieved up to approved specifications and within approved timelines.
- 1.2.1.5 Value for money may not be achieved and project resources may be subjected to misappropriation.

### Recommendation

1.2.1.6 Going forward, Management should facilitate timely approval of the work plan and budget to ensure that project activities are executed consistent with approved budget and timeline for effective operations of projects. Evidence of an approved Workplan and Budget should be adequately documented and filed to facilitate future review.

### Management's Response

1.2.1.7 PFMU, as the fiduciary management arm of the project will not be inclined to proceed with processing transactions without an approved annual workplan and budget. Transactions are processed based on approved workplan and budget to ensure that project activities are executed accordingly. However, we are resubmitting the approved Annual Work Plan and Budget (AWPB) covering FY24 that indicates when the approval was given by the World Bank through its Task Team Leader (TTL), Audrey Sacks, on March 25, 2025. Please see attached Exhibit II: Approved Workplan and Budget and TTL's Approval



### **Auditor General's Position**

- 1.2.1.8 We acknowledge Management's subsequent submission of approval of Annual Workplan and Budget through an email communication after our audit execution. However, Management provision of documents after our review, does not guarantee Management effective control of document management.
- 1.2.1.9 Going forward, Management should ensure that requested documents for audit purposes are submitted in a timely manner.

### 1.2.2 Irregularities Associated with the Delay in Project Implementation

### Criteria

- 1.2.2.1 With support from the World Bank; the Liberia Women Empowerment project is geared towards enhancing women's empowerment by addressing social norms and improving access to livelihoods while building the capacity of national institutions. The LWE project was approved by the World Bank on June 22, 2022 with a credit and grant amount of USD 44.6 Million. The aims of the project are:
  - · To foster positive social norms and community mobilization;
  - Enhancing basic services in health and education;
  - Promoting resilient livelihoods through community-led approaches;
  - Strengthening public institutions to advance gender equality; and
  - Project management, monitoring and evaluation

### Observation

- 1.2.2.2 During the audit, we observed that the Liberia Women Empowerment Project (LWEP) was approved by the World Bank on June 22, 2022 with a credit and grant amount of USD 44.6 Million. We further observed the following irregularities associated with delay in the implementation of project deliverables:
  - No evidence that the project activities have been implemented according to schedule under the Liberia Women Empowerment Project (LWEP) for Component 1 and 2.
  - There was a significant variance between the approved annual budget and the
    actual expenditures incurred during the period under audit. See Table 1
    below for details.
  - No evidence that the Ministry of Gender Children and Social Protection (MGCSP)
    conducted training on Gender-Based Information Management System (GBIMS)
    and sex-disaggregated data collection for MGSCP, the Ministry of Agriculture
    and other Ministries.



Table 1: Irregularities Associated with the Delayed in Project Implementation

Activities	Project Allocation US\$ A	Approved Annual Amount US\$ B	Actual Expenditure US\$ C	Variance US\$ D=(B-C)
Fostering Positive				
Social Norms and				
Community				
Mobilization	8,000,000.00	3,015,336.00	0.00	3,015,336.00
Strengthening of				
Laboratory				
Capacity	5,400,000.00	1,573,100.00	0.00	1,573,100.00
Promoting Resilient				
Livelihoods				
through				
Community Led				
Approaches	23,600,000.00	0.00	0.00	0.00
Promoting Resilient				
Livelihoods				
through				
Community Led				
Approaches	4,000,000.00	1,714,000.00	511,245.00	1,202,755.00
Institutional				
Capacity Building				
Project				
Management,				
Coordination &				
Advocacy	3,600,000.00	961,791.00	766,763.00	195,028.00
Total	44,600,000.00	7,264,227.00	1,278,008.00	5,986,219.00

### Risk

- 1.2.2.3 Failure of project management to ensure that services paid for are delivered in a timely manner, may lead to non-achievement of project objectives.
- 1.2.2.4 Project deliverables may not be implemented within the approved timelines. This may lead to increased overhead costs and non-achievement of project objectives.
- 1.2.2.5 Payments may be made for service not performed and value for money may be impaired.
- 1.2.2.6 The absence of effective monitoring and evaluation during the project may impair the achievement of value for money and the implementation of project deliverables.

### Recommendation

1.2.2.7 Management should provide substantive justification why project deliverables have not been implemented consistent with approved specifications and timelines.



- 1.2.2.8 Management should assess the current status of the work performed, the contractor's capacity to complete the project components and deliverables and update the Office of the Auditor General as part of Management's response to this Management Letter.
- 1.2.2.9 Going forward, Management should develop, approve and operationalize a work plan to facilitate the smooth implementation of service for all contractors. The work plan should comprehensively catalog phases of deliverables and corresponding payments required to implement each phase of approved deliverables. The work plan should be discussed and agreed with the contractors and included as supplementary documentation to the approved contracts.
- 1.2.2.10 Management should facilitate periodic monitoring and evaluation of project activities to ensure that services paid for are performed in a timely manner consistent with approved work plans and contracts.
- 1.2.2.11 Evidence of approved work plans, contracts and periodic monitoring and evaluation reports should be adequately documented and filed to facilitate future review.

### Management's Response

1.2.2.12 Management takes note of this recommendation. However, Management will like to state that the contract between the Lead Service Provider (LSP), PLAN INTERNATIONAL, was signed in September 2024 after which PLAN submitted its Inception Report three months later. Since then, implementation has been ongoing in keeping with PLAN's Work Plan. The delay in contract signing affected our overall budget planning. See Table Below.

Table 1: Irregularities Associated with the Delay in Project Implementation

Activities	Project Allocation US\$ A	Approved Annual Amount US\$ B	Actual Expenditur e US\$ C	Variance US\$ D=(B-C)	Management Response
Fostering Positive Social Norms and Community Mobilization	8,000,000.00	3,015,336.00	0.00	3,015,336.00	The variance as a result of delay in the signing of the contract with the Lead Service Provider (PLAN Int'l)
Strengthenin g of Laboratory Capacity	5,400,000.00	1,573,100.00	0.00	1,573,100.00	The variance as a result of delay in the signing of the contract with



Activities	Project Allocation US\$ A	Approved Annual Amount US\$ B	Actual Expenditur e US\$ C	Variance US\$ D=(B-C)	Management Response
					the Lead Service Provider (PLAN Int'l)
Promoting Resilient Livelihoods through Community Led Approaches	23,600,000.00	0.00	0.00	0.00	
Promoting Resilient Livelihoods through Community Led Approaches	4,000,000.00	1,714,000.00	511,245.00	1,202,755.00	Variance as a result of process leading to the signing of high value contract such as, Capacity Needs Assessment Contract, GBV Service Mapping and Mixed Method Agriculture Survey Contracts.
Institutional Capacity Building Project Management, Coordination & Advocacy	3,600,000.00	961,791.00	766,763.00	195,028.00	The difference is due to unspent salary payment for staff whose contracts were terminated and other operational expenses that were negotiated downward
Total	44,600,000.00	7,264,227.00	1,278,008.00	5,986,219.00	



1.2.2.13 Also, there were trainings conducted on Gender-Based Information Management System (GBIMS). Sex-disaggregated data and GBIMS Training from November 20-22 2024 that brought together 15 Gender County Coordinators and nine (9) days M & E System Assessment Trainings for Monitoring Evaluation Learning and Knowledge (MELK) Workshop that brought together 50 participants from the MOGCSP and MOA. Please see attached Exhibit III: Training Report (Link attached: https://lwepmilica.my.canva.site/).

### **Auditor General's Position**

1.2.2.14 We acknowledge Management's acceptance of our findings and recommendations. We will follow-up on the implementation of our recommendations during subsequent audit.

### 1.3 Financial Management

### 1.3.1 Non-Explanation of Material Variances

### Criteria

- 1.3.1.1 Part 1.7.8 of the Revised Cash Basis IPSAS (November 2017) provides that an entity that makes publicly available its approved budget(s) shall present a comparison of the budget amount for which it is held publicly accountable and actual amounts either as a separate additional financial statement of an additional budget columns in the statement of cash receipts and payments. The comparison of budget and actual amount shall present separately for each level of legislative oversight:
  - By way of note disclosure, an explanation of material variances between the budget for which the entity is held publicly accountable and actual amounts, unless such explanation is included in other public documents issued in conjunction with the financial statements, and cross reference to those documents is made in the notes.
- 1.3.1.2 Additionally, paragraph 1.7.12 of the Revised Cash Basis IPSAS (2017) provides that an explanation of the material differences between actual amounts and the budget amounts will assist users in understanding the reasons for material departure from the approved budget for which the entity is held accountable.

### Observation

1.3.1.3 During the audit, we observed that Management did not include explanatory notes to the financial statements on material variance between budget and actual amounts. **See Table 2 below for details.** 



Table 2: Non-Explanation of Material Variance between Approved Budget and Actual Expenditure

Component Activities	Amount Per Approved Annual US\$ Budget (A)	Amount Per Actual Expenditure US\$ (B)	Variance US\$ C=(A-B)
Project Management	7,264,227.00	1,278,008.00	5,986,219.00

### Risk

- 1.3.1.4 Failure to include notes or explanation for material variances between budgetary and actual amounts in the financial statements may deny users of the financial statements' information needed to make informed decisions.
- 1.3.1.5 Fair presentation and full disclosure may be impaired.

### Recommendation

- 1.3.1.6 Management should adjust the financial statements and include in the notes to the financial statements explanations for material variance(s) between the budget and actual amounts consistent with Part 1.7.8 of the Revised Cash Basis IPSAS (November 2017). The adjusted financial statements should be submitted to the Office of the Auditor General as part of Management's response to this Management Letter.
- 1.3.1.7 Going forward, Management should ensure that full and adequate disclosures are made for material variance(s) between the budget and actual amounts consistent with Part 1.7.8 of the Revised Cash Basis IPSAS (November 2017).

### Management's Response

1.3.1.8 The delay in contracts signing resulted to delay in payment to the LSP and other consultants which affected our overall budget planning and thus, the variances. **Please** see attached Exhibit IV: Revised Financial Statement with notes included.

### **Auditor General's Position**

1.3.1.9 We acknowledge Management's acceptance of our findings, recommendations and subsequent adjustment of the financial statements.

### 1.3.2 Variance between Drilldown / Ledger and Financial Statements

### Criteria

1.3.2.1 Section 36(1) of PFM Act of 2009 as amended and restated 2019 states that "it is a general responsibility under this Act for all government officials handling public financial transactions to ensure that financial information is reported in a timely, comprehensive, and accurate manner, in the manner prescribed in this Act, under its regulations, and in instruction issued by the Minister".



### Observation

1.3.2.2 During the audit, we observed that the total expenditure per the drilldown ledger amounted to US\$1,273,007.80, while total expenditure per the annual financial statements amounted to US\$1,278,008.00, resulting in a variance of US\$5,000.20. **See Table 3 below for details:** 

Table 3: Variance between Drilldown Ledger and Financial Statements

Component Activities	Total Amount Per Drilldown (B) US\$	Amount Per Financial Statement (Actual Expenditure) (A) US\$	Variance C=(A-B) US\$
Component Activities	1,273,007.80	1,278,008.00	(5,000.20)

### Risk

- 1.3.2.3 The completeness and accuracy of the financial statements may not be assured; therefore, the financial statements may be misstated. A misstated financial statement may facilitate fraudulent financial reporting and mislead the users of the financial statements.
- 1.3.2.4 Fair presentation and full disclosure of the financial statements may be impaired.

### Recommendation

- 1.3.2.5 Management should account for the variance identified between the general ledger/drilldown and the financial statements catalogued in Table 2 above, and adjust the financial statements accordingly. The adjusted financial statements should be submitted to the Office of the Auditor General, as part of Management's response to this Management Letter.
- 1.3.2.6 Going forward, Management should perform periodic reconciliation among the general ledger/drilldown, trial balance and the financial statements. Variances identified should be investigated and adjusted were applicable in a timely manner. Evidence of periodic reconciliation reports should be adequately documented and filed to facilitate future review.
- 1.3.2.7 An automated control should be established such that transactions (along with supporting documents) posted by a junior staff must be reviewed and approved by senior personnel before the transactions appear in the general ledger/drilldown. Subsequently, an automated linkage should be created among the general ledger, trial balance, and the financial statements to facilitate completeness and accuracy of the financial statements.

### Management's Response

1.3.2.8 Management acknowledges the Auditor's findings and have revise the drilldown. Please see attached Exhibit V: Revised Drilldown.



### **Auditor General's Position**

1.3.2.9 We acknowledge Management's acceptance of our findings, recommendations and subsequent adjustment of the financial statements.

### 1.4 Cash Management

### 1.4.1 Irregularities Associated with Petty Cash

### Criteria

1.4.1.1 safes or strong boxes provided for the safe custody of public moneys and valuables in a government agency's departments and offices in which such moneys or valuables are received and retained either temporarily or permanently, shall be fitted with two different locks, the keys or combinations of which shall be held by the head of government agency and the Controller".

### Observation

- 1.4.1.2 During the audit, we observed the following irregularities associated with petty cash of the policy:
  - No evidence of petty cash policy.
  - The facility in which the petty cash was domiciled was not protected by a metallic door
  - There was no restricted access to the facility in which the petty cash was kept.
  - There was no segregation of duties over those managing and those approving petty cash transactions.

### Risk

- 1.4.1.3 In the absence of petty cash policy, the nature, threshold, storage, request, approval and replenishment of petty cash may be performed on a discretionary basis.
- 1.4.1.4 Petty cash may be susceptible to theft if maintained in an unsafe facility or exposed to unauthorized personnel.
- 1.4.1.5 In the absence of segregation of duties over managing and approval of petty cash transactions, petty cash may be subjected to misapplication and misappropriation.

### Recommendation

- 1.4.1.6 Management should develop, approve and operationalize a petty cash policy to regulate the management of petty cash of the entity. The policy should include provisions for the following:
  - Nature of petty cash transactions
  - The size of the petty cash/imprest
  - The threshold of petty cash transactions
  - The custodian and safe of petty cash



- Activities over processing petty cash and disbursement of petty cash transactions
- Activities over replenishment of petty cash
- 1.4.1.7 Management should ensure that the facility used for storage of petty cash is protected by a metallic door and that petty cash should be maintained in a metallic safe. Management should also ensure that the facility is restricted to authorized persons at all times.
- 1.4.1.8 Management should facilitate segregation of duties over the storage, processing and approval of petty cash transactions. Petty cash transactions should be managed by an Accountant / Cashier, and approved by the Financial Manager.
- 1.4.1.9 Evidence of approved petty cash policy should be adequately documented and filed to facilitate future review.

### Management's Response

1.4.1.10 The Project Implementation Manual was presented to the auditor during the audit, with specific reference to pages 213-215 on petty cash handling policies. Management is again resubmitting a copy of the Project Implementation Manuel page 213-215 for your reference. Also, we would like to indicate that the petty cash is kept in a safe which is a requirement. We have also attached a picture of the safe. Please see attached Exhibit VI: Project Implementation Manual page 213-215 -Petty Cash Handing Policy and Photo of the Safe.

### **Auditor General's Position**

1.4.1.11 We reviewed the reference provided in Management's response for petty cash handling policy (pages 213-215). However, the reference provided relates to "Labor Influx and Working Condition (ESS2)" and not petty cash handling as asserted by Management. Therefore, we maintain our findings and recommendations. We will follow up on the implementation of our recommendation during subsequent audit.

### 1.5 Personnel Management

### 1.5.1 Non-remittance of Withholding Taxes

### Criteria

1.5.1.1 Section 905 (J) of the Revenue Code of Liberia Act of 2000 as amended in 2011 stipulates: "within 10 days after the last day of the month, payer described in (a) is required to remit to the tax authorities the total amount required to be withheld during the month", and (m) stipulates "a person who has a withholding obligation under this section and fails to withhold and remit the amount of tax required to be withheld is subject to Section 52 penalty for late payment and failure to pay".



1.5.1.2 Section 91. (a) of the revised Revenue Code of 2011 states that; A person required under the provisions of this Code or regulations hereunder to withhold, collect, segregate, account for, or pay over any tax or other revenues of the Republic addition to any other sanctions that may be provided by law, the person is subject to a fine of not more than US\$50,000.00, imprisonment for not more than one year, or both.

### Observation

1.5.1.3 During the audit, we observed that Management did not remit the total amount of US\$39,000.00 as withholding taxes from vendors and contractors to the General Revenue Account. **See Appendices 1 for details.** 

### Risk

- 1.5.1.4 Failure to remit taxes withheld, may deny GoL of much needed tax revenue.
- 1.5.1.5 Management may be non-compliant with Section 905 (J) of the Revenue Code of Liberia Act of 2000 as amended in 2011 which may result in to penalties for late payment and failure to pay.
- 1.5.1.6 Non-remittance of withholding taxes may lead to an overstatement of the cash book and subsequently the financial statements.

### Recommendation

- 1.5.1.7 Management should provide substantive justification for not remitting withholding taxes to the General Revenue Account.
- 1.5.1.8 Going forward, Management should facilitate full remittance of withholding taxes to the General Revenue Account in keeping with Sections 91 and 905 (J) of the Revenue Code of Liberia Act of 2000 as amended in 2011. Evidence of remittance of withholding taxes including original copies of flag receipts and all other relevant supporting records should be adequately documented and filed to facilitate future review.

### Management's Response

1.5.1.9 The assertion made by the auditor is misleading. During the audit, the auditor did not request for these tax payments but decided to report that Management did not remit withholding taxes from vendors and contractors to the General Revenue. Please see attached all taxes remitted to the Liberia Revenue Authority for the period under review.

Please see attached Exhibit VII: Liberia Revenue Authority Receipts and Bill of Taxes Remitted.

### **Auditor General's Position**

1.5.1.10 We reviewed the documents subsequently submitted by Management, after our audit execution. Therefore, we have adjusted the withholding tax transactions without supporting documents to (US\$39,000.00 – US\$19,166.67) US\$19,833.33 to be



accounted for by Management. Please see Appendix 1 for details. We therefore maintain our recommendation.

1.5.1.11 Further, Management should submit to the Office of the Auditor General, the outstanding supporting documentation for the withholding tax transactions catalogued in Appendix 1 below. The outstanding supporting records should be submitted to the Office of the Auditor General for validation within one (1) month upon the issuance of the Auditor General's Report to the National Legislature.

### 1.6 Procurement Management

### 1.6.1 Irregularities Associated with Procurement Management

### Criteria

- 1.6.1.1 Section 30 (1 and 2) of the Public Procurement and Concessions Act of 2005 as amended and restated in 2010 states: "(1) Each Procurement Committee shall constitute a Bid Evaluation Panel with the required expertise as and when required to evaluate bids solicited by the Procuring Entity. (2) A Bid Evaluation Panel shall be responsible for the evaluation of bids in accordance with the predetermined and Published evaluation criteria as outlined to bidders in the bid documents in accordance with this Act and shall prepare and submit evaluation reports and recommendations for award for the consideration of the Procurement Committee or the Head of the Procuring Entity as provided in the Schedule".
- Section 32 (1, 2 and 3) of the Public Procurement and Concessions Act of 2005 as 1.6.1.2 amended and restated in 2010 states: (1) "In order to participate in procurement proceedings, a bidder must qualify by meeting the criteria set by the Procuring Entity, which will normally include evidence of: (a) Professional and technical qualifications; (b) Equipment availability, where applicable; (c) Past performance; (d) After-sales service, where applicable; (e) Spare parts availability; (f) Legal capacity; (g) Financial resources and condition; and (h) Verification by the internal revenue authority of payment of taxes and social security contributions when due. (2) The qualification criteria set forth in subsection (1) of this Section shall be applied by examining, through investigation and collaboration with other relevant agencies, to ascertain whether or not the bidder meets the minimum qualification criteria established for the bid and not by using a point system for comparing the relative level of qualifications of participating bidders. (3) The Procuring Entity shall be entitled to demand qualification documentation from potential bidders in formal prequalification proceedings, or as a required component of a bid submission".

### Observation

1.6.1.3 During the audit, we observe the following irregularities associated with the procurement system:



- No evidence of annual procurement plan updated and approved by the Bank.
- There was no evidence of periodic (quarterly and annual) procurement activities reports.

### Risk

- 1.6.1.4 The absence of approved Procurement Plan may lead to discretionary expenditure, waste and impair value for money.
- 1.6.1.5 In the absence of quarterly and annual procurement activities reports, Management may be noncompliant with the PPC Act of 2005 as amended and restated in 2010.
- 1.6.1.6 Management may not adequately account for its procurement activities and impair effective monitoring of its procurement activities by the PPCC.

### Recommendation

- 1.6.1.7 Management should facilitate the approval of annual procurement plan by the Bank. All unplanned procurement activities should be subsequently submitted to the Bank for approval before execution.
- 1.6.1.8 Management should facilitate the preparation and submission of quarterly and annual procurement activities reports as required by the PPC Act of 2005 as amended and restated in 2010.
- 1.6.1.9 Management should ensure that for all transaction involving procurement of goods and services, valid Business Registration Certificate and valid Tax Clearance should be obtained as required by Part U.9. (4) of the Public Financial Management (PFM)Regulation of 2010 and Part V Section 62 (2) of the Public Procurement and Concession (PPC) Act of 2005 amended and restated in 2010.
- 1.6.1.10 Evidence of approved annual procurement plan, quarterly and annual procurement activities reports, and all relevant supporting procurement records should be adequately documented and filed to facilitate future review.

### Management's Response

1.6.1.11 Management takes note of your recommendation. However, management would state that the relevant procurement documents were provided via email to the auditor. Kindly reference a copy of an email sent to gsdavid@gac.gov.lr on April 23, 2025 on the subject: FY24 Procurement Plan – LWEP and an update of LWEP procurement activities dated December 3, 2024. Notwithstanding, are again re-submitting the aforementioned documents for the auditor's review. Please see attached Exhibit VIII a: Procurement Plan and Procurement Update VIII b.



### **Auditor General's Position**

1.6.1.12 The initial procurement plan submitted by Management during our audit execution as referenced in Management's response displayed no evidence of approval by the Procurement Specialist, Project Coordinator, the Minister of Gender, Children and Social Protection and the Bank as required. The procurement plan submitted in response to our draft Management Letter displayed no evidence of approval / no objection by the Bank. Therefore, we maintain our findings and recommendations. We will follow-up on the implementation of our recommendations during subsequent audit.

### 1.7 Expenditure Management

### 1.7.1 Expenditure without Evidence of Adequate Supporting Documents

### Criteria

1.7.1.1 Regulation P.9 (2) of the Public Financial Management Act of 2009 as amended and restated 2019 states that "Payments except for statutory transfers and debt service shall be supported by invoices, bills and other documents in addition to the payment vouchers."

### Observation

1.7.1.2 During the audit, we observed no evidence of adequate supporting documents such as: receipts, delivery notes, goods received notes, etc. for expenditures totaling US\$36,560.00. **See Appendix 2 for details.** 

### Risk

- 1.7.1.3 Payments may be made for goods not delivered or services not performed. Goods delivered or services performed may not meet the approved specifications.
- 1.7.1.4 In the absence of adequate supporting documents, the validity, occurrence, and accuracy of payments may not be assured. This may lead to misappropriation of the project's funds.
- 1.7.1.5 The absence of adequate supporting documentation for transactions may also lead to fraudulent financial management practices, through the processing and disbursement of illegitimate transactions.
- 1.7.1.6 Management may override the procurement processes by completing disbursement without utilizing the required procurement methods.

### Recommendation

1.7.1.7 Management should fully account for expenditure made without adequate supporting documents.



- 1.7.1.8 Going forward, Management should ensure all transactions are supported by the requisite supporting documents consistent with the financial management regulations. Documentation such as contracts, invoices, delivery notes, goods received notes, purchase orders, payment vouchers etc. should be prepared and approved for the procurement of goods and services where applicable. All relevant supporting records should be adequately documented and filed to facilitate future review.
- 1.7.1.9 Additionally, Management should facilitate the operationalization of the electronic document management system by ensuring that all relevant source and supporting documents are scanned, attached to the transaction (in the accounting software for financial transactions), archived and maintained to facilitate future review.

### Management's Response

1.7.1.10 The auditor's assertion that the aforementioned payments were made without adequate supporting documents is incorrect. All the aforementioned payments were made with all the requisite supporting documents. At no time are payments authorized or executed without proper verification and documentation, which include payment vouchers, invoices, delivery notes, and any other relevant supporting documents. It is possible that the documents were not readily accessible during the time of audit fieldwork due to filing or retrieval delays. The supporting documents are available at the PFMU and with the PIU; and, we are herewith attaching them for the auditor's review. Please see attached Exhibit IX: Box File with Payment Vouchers.

### **Auditor General's Position**

- 1.7.1.11 We acknowledged Management's subsequent submission of liquidation reports for transactions without supporting documents amounting to US\$36,560.00 after our audit execution. However, Management provision of documents after our review, does not guarantee Management effective control of expenditure liquidation and document management.
- 1.7.1.12 Going forward, Management should ensure that requested documents for audit purposes are submitted in a timely manner. Management should also ensure that vouchers are adequately documented and filed to facilitate future review.

### 1.7.2 Unretired Travel Advances

### Criteria

1.7.2.1 Section 29 of the GoL Revised Travel Ordinance 2016/2017 states that "Upon return from abroad, officials are required to submit to the Financial Regulations Unit of the Ministry of Finance and Development Planning, a Travel Settlement Form as per Annexure II and copy of certificates for workshops, seminars, etc., used ticket stubs, copy of passport within 14 days from the date of return from tour or before date of next journey, whichever is earlier. In very exceptional cases where the second granted with



the specific written approval of the official concerned, explaining the reasons thereof".

### Observation

1.7.2.2 During the audit, we observed no evidence of liquidation reports for foreign travel expenditures amounting to US\$13,023.00. See Appendix 3 for details.

### Risk

- 1.7.2.3 Travel expenditures not appropriately retired/accounted for may lead to misappropriation of the project's funds.
- 1.7.2.4 In the absence of travel activities reports, travel expenditure may be utilized for unapproved activities.

### Recommendation

- 1.7.2.5 Management should account for travel expenditures comprehensively catalogued in Appendix 3 below, as part of Management's response to this Management Letter.
- 1.7.2.6 Going forward, all incidental allowances should be duly retired/accounted for through the filling and subsequent approval of the travel settlement form. The form should be accompanied by original copies of receipts and travel activities reports to justify the regularity of the transactions.
- 1.7.2.7 Evidence of all travel expenditures records including travel settlement forms, original copies of receipts and travel activities reports should be adequately documented and filed to facilitate future review.

### Management's Response

1.7.2.8 All adequate supporting documents are attached to the payment vouchers that were submitted to the audit team; however, we have resubmitted the payment vouchers with all supporting documents. Please see attached Exhibit X: Payment Vouchers.

### **Auditor General's Position**

- 1.7.2.9 We acknowledged Management's subsequent submission of liquidation reports for travel expenses amounting to US\$13,023.00 after our audit execution. However, Management provision of documents after our review, does not guarantee Management effective control of expenditure liquidation and document management.
- 1.7.2.10 Going forward, Management should ensure that requested documents for audit purposes are submitted in a timely manner. Management should also ensure that vouchers are adequately documented and filed to facilitate future review.



### 1.8 Fixed Assets Management

### 1.8.1 Irregularities Associated with Fixed Asset Management

### Criteria

- 1.8.1.1 Regulations V.4 (2) of the PFM Act of 2009 as amended and restated 2019 states that, "The master inventory shall record under each category of item:
  - date and other details of the voucher or other document on which the items were received or issued;
  - their serial numbers where appropriate; and
  - their distribution to individual locations and the total quantity held."

### Observation

- 1.8.1.2 During the audit, we observed the following irregularities associated with the LWEP Fixed Assets Management System:
  - The fixed assets register was not regularly updated.
  - The fixed assets register did not contain all the relevant columns
  - No evidence of periodic fixed assets verification by Management.
  - · Some fixed assets were not coded.
  - Fixed assets in the given vicinity were not displayed as required by the PFM Act.
  - There was no evidence of movement of assets form.
  - Five vehicles purchased for the Ministry of Genders were not provided for audit verification.
  - Four Motor Bikes purchased for the Ministry of Genders were not provided for audit verification. See Appendix 4 for details.

### Risk

- 1.8.1.3 Fixed assets register may be misstated (Over/understated).
- 1.8.1.4 Fixed assets may be damaged or impaired but their values are still on the books.
- 1.8.1.5 Fixed assets may be removed from the entity's premises without authorization, misappropriated, subjected to personal use or theft.
- 1.8.1.6 The lack of asset movement log may make it difficult to keep track of assigned or transferred assets, which may lead to misuse, loss or theft of assets without being noticed.
- 1.8.1.7 Failure to properly account for fixed assets may lead to theft and misapplication of equipment/materials. This may result in the non-achievement of project objectives.
- 1.8.1.8 Fixed assets not coded may be susceptible to theft or diverted to personal use.



### Recommendation

- 1.8.1.9 Management should account for fixed assets not made available for verification during our physical verification exercise catalogued in Appendix 4 below.
- 1.8.1.10 Going forward, Management should ensure that all assets are recorded and maintained in the register consistent with the fixed assets policy.
- 1.8.1.11 Management should ensure that the fixed assets register is updated to reflect the following; description, source of purchase, date of purchase, class, code, assignee, location, condition, original cost, depreciation expense, accumulated depreciation and net book value of the asset.
- 1.8.1.12 Management should conduct periodic fixed assets count and /or verification to determine the current condition and location of the assets. Evidence of physical verification should be adequately documented and filed to facilitate future review.
- 1.8.1.13 The Fixed Assets Register should be updated periodically to reflect all project's assets.
- 1.8.1.14 Fixed assets within a particular vicinity should be clearly displayed as required by the PFM Act.
- 1.8.1.15 Management should initiate/enforce a systematic fixed assets coding system to ensure all fixed assets are uniquely identified. This control will facilitate the efficient and effective periodic fixed asset verification exercises. Discrepancies in coding identified during verification should be updated in a timely manner.
- 1.8.1.16 A Movement of Asset Form should be filled and authorized before assets are moved from one location to another. The Fixed Asset Register should be updated to reflect the change in location of asset

### Management's Response

- 1.8.1.17 Management notes your recommendation. However, please see below management response relative to your observation:
- 1.8.1.18 No evidence of periodic fixed assets verification by Management. This recommendation is noted.
- 1.8.1.19 Some fixed assets were not coded. Those ones were procured in March 2025 which is beyond the audit period, and are being coded currently.
- 1.8.1.20 Fixed assets in the given vicinity were not displayed as required by the PFM Act Agreed, there were instances where a particular office desk and chairs were relocated from one office to another in the same PMU. Example, movement of the office chairs from the procurement and technical department to the conference room. Another example is movement of the M&E desk to the Social Specialist office.



- 1.8.1.21 There was no evidence of movement of assets form. This recommendation is noted.
- 1.8.1.22 Five vehicles purchased for the Ministry of Genders were not provided for audit verification.
  - Two of the five vehicles assigned to the PMU were verified by the audit team. The FMO accompanied the auditor during the verification. However, the remaining three vehicles assigned to the MOGCSP were out in the field during the time of verification.
- 1.8.1.23 Four Motor Bikes purchased for the Ministry of Gender were not provided for audit verification. These four motorbikes were procured and donated to the MOGCSP for use by the county team. The audit verification was done at the Central Office at the Ministry of Gender while the motorbikes are stationed in the counties.

### **Auditor General's Position**

- 1.8.1.24 Management's assertions did not adequately address the issues raised. Management did not account for fixed assets not made available for verification during our physical verification exercise catalogued in Appendix 4 below.
  - Therefore, we maintain our findings and recommendations. We will follow-up on the implementation of our recommendations during subsequent audit.
- 1.8.1.25 Further, Management should facilitate the conduct of physical verification for the assets not made available during our physical verification exercise. The report from the proposed physical verification should be submitted to the Office of the Auditor General for validation within three (3) months upon the issuance of the Auditor General's Report to the National Legislature.



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

## 1.9 STATUS OF PRIOR YEAR RECOMMENDATIONS (LWEP- 2023)

Auditee: LWEP		Impleme	Implementation Level of Prior Year Audit Recommendations	idations	
Paragraph #	Issues	Responsible Party	Recommendations	Level of Implementation by Auditee	Work Done
1.1.1	Expenditure without Evidence of Adequate Supporting Documents	LWEP Project Management	Management should fully account for expenditure made without adequate supporting documents.  Going forward, Management should ensure all transactions are supported by the requisite supporting documents consistent with the financial management regulations.  Documentation such as contracts, invoices, delivery notes, goods received notes, purchase orders, payment vouchers etc. should be prepared and approved for the procurement of goods and services where applicable. All relevant supporting records should be adequately documented and filed to facilitate future review.	Resolved	We review the project financial statements and observed the issue was resolved.



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

Auditee: LWEP		Impleme	Implementation Level of Prior Year Audit Recommendations	dations	
Paragraph #	Issues	Responsible Party	Recommendations	Level of Implementation by Auditee	Work Done
1.1.2	Non-Explanation of Material Variance	LWEP Project Management	Management should adjust the financial statements to account for the material variance between the budget and actual expenditure catalogued in table 1 above. The adjusted financial statements should be submitted to the Office of the Auditor General as part of Management's response to this Management Letter.  Going forward, Management should ensure that full and adequate disclosures are made for material variance(s) between the budget and actual amounts consistent with Part 1.7.8 of the Revised Cash Basis IPSAS (November 2017).	Resolved	We review the project financial statements and observed the issue was resolved.
1.1.3	Non-remittance of Withholding Taxes	LWEP Project Management	Management should provide substantive justification for not remitting withholding taxes to the LRA.  Going forward, Management should facilitate full remittance of withholding taxes to the LRA in keeping with Sections 91 and 905 (J) of the Revenue Code of Liberia Act of 2000 as amended in 2011. Evidence of remittance of withholding taxes including original copies of	Resolved	We review the project financial statements and observed the issue was resolved.



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

Auditee: LWEP		Implem	Implementation Level of Prior Year Audit Recommendations	idations	
Paragraph #	Issues	Responsible Party	Recommendations	Level of Implementation by Auditee	Work Done
			flag receipts and all other relevant supporting records should be adequately documented and filed to facilitate future review.		
1.8.2	Delayed in Project Implementation	LWEP Project Management	Management should facilitate timely commencement and execution of project activities consistent with the approved PFA and work plan.  Management should facilitate adequate coordination, monitoring and evaluation of project activities to ensure project deliverables	Unresolved	We review the project financial statements and observed the issue was unresolved.
			are implemented in a timely manner.		



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

### **APPENDICES**

Appendix 1: Non-remittance of withholding Taxes

Payee	Consultant's Position	Monthly Gross Salaries US\$	10% / 15%withholding amount US\$	# of Months(A)	Monthly Tax (B)	Annual Withholding Taxes C = (A*B) US\$
Margaret Muna						
Nigba	Project Coordinator	4,000.00	400.00	10	400.00	4,000.00
Isaac Hne Attiogbe	Financial Management Officer	3,000.00	300.00	12	300.00	3,600.00
Teah D. Reeves	Procurement Specialist	2,500.00	250.00	10	250.00	2,500.00
	Capacity Building Technical					
Cerue Konah Garlo	Consultant	1,333.33	133.33		133.33	133.33
	Capacity Building Technical					
Cerue Konah Garlo	Consultant	4,000.00	400.00	3	400.00	1,200.00
Jutomue Stanford						
Flomo	Social Specialist	1,066.66	106.67	H	106.67	106.67
Jutomue Stanford						
Flomo	Social Specialist	3,200.00	320.00	3	320.00	00.096
	Communication & Engagement					
Lisa T. Disay	officer	2,600.00	260.00	12	260.00	3,120.00
Edward P. Borloh	M & E Specialist	3,200.00	320.00	12	320.00	3,840.00
Oliver M. Lavelah	Livelihood Specialist	3,200.00	320.00	10	320.00	3,200.00
Evelyn F. Barry	Gender Specialist	3,200.00	320.00	10	320.00	3,200.00
Winitee Anderson	Administrative Assistance	1,200.00	120.00	10	120.00	1,200.00
Boakai Z. Sonnie	Driver	550.00	22.00	10	55.00	550.00
James J. Kpleh	Driver	250.00	22.00	10	55.00	550.00
D. Enoch Foday	Environmental Specialist	3,200.00	320.00	10	320.00	3,200.00
Jeraline Newton	Procurement Assistant	800.00	80.00	1	80.00	80.00
Jeraline Newton	Procurement Assistant	1,200.00	120.00	3	120.00	360.00
Milica Radivajevie	PR Beog/M&E Technical Consultant	8,000.00	1,200.00	9	1,200.00	7,200.00
	THE RESERVE OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN COL		PARTITION OF STREET, S			



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

Payee Consultant's Position Salaries US\$ am	10% / # of amount US\$	Monthly Tax (B)	Annual Withholding Taxes C = (A*B) US\$
	25.000 St. 000		

# Appendix 2: Expenditure without Evidence of Adequate Supporting Document

Transaction Date	Journal No.	Transaction Reference	Vendors / Payees	Description	Amount US\$
5/30/2024	120	2024/053	Trans: Evelyn Barry	Operating Costs	750.00
10/16/2024	214	2024/115	trans-Isaac Attiogbe	Operating Costs	120.00
10/16/2024	216	2024/116	trans-Isaac Attiogbe	Operating Costs	1,590.00
10/16/2024	215	2024/117	trans-Isaac Attiogbe	Operating Costs	2,536.00
12/9/2024	270	2024/175	DSA-Wiinitee Anderson	Operating Costs	5,824.00
12/11/2024	255	2024/176	Part Trans-I. Attiogbe	Operating Costs	3,940.00
7/2/2024	163	LWE/008	Unspent Trans: I. Attiogbe	Operating Costs	6,000.00
5/28/2024	119	2024/051	Trans,hall etc:1 Attiogbe	Operating Costs	1,600.00
5/28/2024	119	2024/051	Trans,hall etc:I Attiogbe	Operating Costs	12,000.00
5/28/2024	119	2024/051	Trans,hall etc:1 Attiogbe	Operating Costs	200.00
5/28/2024	119	2024/051	Trans, hall etc: I Attiogbe	Operating Costs	2,000.00
Total					36,560.00

### Appendix 3: Unretired Travel Advances

No.	Description	Payee	Transaction Date	Voucher No.	Check No.	Expenditure Code	Amount US\$
	Payment as air ticket for one round trip air ticket to Cape						
	Town, South Africa to attend the SVRI forum 2024 from	Safe					
	October 19-28, 2024 as per documents attached under	Travel &					
-	the LWEP	Tours	Oct. 30, 2024	LWEP/2024/125	300884	410	2,673.00
2	Payment for three air tickets for 6 participants on a study Safe	Safe	Dec. 10, 2024	LWEP/2024/167	300927	520	8,370.00



Management Letter on the Financial Statement Project (LWEP) For the Year Ended December 31, 2024

2	i i i i i i i i i i i i i i i i i i i	-	Transaction		Check	Expenditure	Amount
	Describrion	rayee	Date	Voucner No.	No.	Code	\$SN
	visit to Rwanda to depart on Nov. 16th and return 23rd	Travel &					
	Nov. 2024 as per documents attached under the LWEP	Tours					
	Payment as air ticket for two participants attending the						
	Sustainable Public Procurement Training (SPP) at GIMPA,	Safe					
	Accra, Ghana from September 9-13, 2024 as per	Travel &					
3	documents attached under the LWEP	Tours	Sept. 18, 2024	LWEP/2024/102	189838	410	1,980.00
Total							13.023.00

Appendix 4: Irregularities Associated with Fixed Asset Management

		The state of the s	The second of th	Service common experience and the	The state of the s	Section .						
NO.	ASSET BARCODE	SERIAL	MODEL	PURCH ASE PRICE	PRUCHA SE DATE	ASSET	BRAND	AUTOBAR	CONSTOD	ASSET	VEND	CONDITI
	GSA-											
	MOGCSP-		Executive				Executive					
	LWEP-ED-	Executive	Office Desk -			Executive	Office					
T	420-8	Office Desk	160 CM	N/A	N/A	Office Set	Desk	No	Unassigned	Furniture	N/A	New
	GSA-											
	MOGCSP-					Executive						
	LWEP-EC-	Executive	Executive			Office						
2	420-14	Chair	Chair	N/A	N/A	Chair	N/A	No	Unassigned	Furniture	N/A	New
	GSA-											
	MOGCSP-											
	LWEP-RC-					Visitor						
က	420-8	Visitor Chair	Visitor Chair	N/A	N/A	Chair	N/A	No	Unassigned	Furniture	N/A	New
	GSA-											
	MOGCSP-											
	LWEP-FC-	SKU:	Metal			Metal				Equipmen		
4	420-6	ZFMETCUP	Cupboard	N/A	N/A	Cupboard	Planet PC	No	Unassigned	t.	N/A	New
	GSA-									Machiner		
2	MOGCSP-	23D6840416	RFR-120S-1	N/A	N/A	Ice Box	Roch	No	Unassigned	>	N/A	New
		The second secon		The second secon								



Promoting Accountability of Public Resources

Management Letter on the Financial Statement Studit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

ON	ASSET BARCODE	SERIAL	MODEL	PURCH ASE PRICE	PRUCHA SE DATE	ASSET	BRAND	AUTOBAR	CONSTOD	ASSET	VEND	CONDITI
	LWEP-IBSS- 740-2											
9	GSA- MOGCSP- LWEP-CM- 600-1	CNBRR64107	SHNGC- 1601-02	N/A	N/A	Mini-Color Printer	Canon	ON.	Unassigned	Equipmen t	N/A	New
7	GSA- MOGCSP- LWEP-SP- 600-2	SN: 0002376	GM-15C	N/A	N/A	Shredder	Master Plus	ON.	Unassigned	Equipmen t	N/A	New
8	GSA- MOGCSP- LWEP-AC- 031-7	1KK00901GJ NP- 0A6DJJ30304	AS09CA 1200BTU	N/A	N/A	Air Conditione r	Hisense	ON.	PMU Office	Equipmen t	N/A	New
6	GSA- MOGCSP- LWEP-MLT- 297-5	PF-4AGRPS	P/N:SL11H77 345	N/A	N/A	Computer	ThinkPad (Lenovo Slovakla)	N	Unassigned	Hardware	N/A	New
10	MGCSP/LWEP -VCLE/01	MHFDX8FX8P 0129865	2023 - Black Fortuner	N/A	N/A	Vehicle	TOYOTA- FORTUNE R	ON	Unassigned	Machiner y	N/A	New
11	GSA- MOGCSP- LWEP-ED- 420-3	Executive Office Desk	Executive Office Desk - 140 CM	N/A	N/A	Simi- Executive office set	Executive Office Desk	ON.	Isaac Hne Attiogbe	Furniture	N/A	New
12	GSA- MOGCSP- LWEP-EC- 420-3	Semi- Executive Chair	Semi- Executive Chair	N/A	N/A	Semi Executive Office Chair	N/A	o <sub>N</sub>	Isaac Hne Attiogbe	Furniture	N/A	New



Management Letter on the Financial Statement Project (LWEP) For the Year Ended December 31, 2024

CONDITI	New	New	New	New	New	New	New
VEND	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ASSET	Furniture	Equipmen t	Equipmen t	Hardware	Hardware	Equipmen t	Equipmen t
CONSTOD	Isaac Hne Attiogbe	Isaac Hne Attiogbe	Isaac Hne Attiogbe	Isaac Hne Attiogbe	Isaac Hne Attiogbe	Isaac Hne Attiogbe	Isaac Hne Attiogbe
AUTOBAR	N N	No	No	No	N	N	No
BRAND	N/A	Planet PC	Hisense	ThinkPad (Lenovo Slovakla)	Н	Master	
ASSET	Visitor Chair	Metal Cupboard	Air Conditione r	Computer	Computer Extension Screen	Shredder	Mini-Safe
PRUCHA SE DATE	N/A	N/A	N/A	N/A	N/A	N/A	N/A
PURCH ASE PRICE	N/A	N/A	N/A	N/A	N/A	N/A	N/A
MODEL	Visitor Chair	Metal Cupboard	AS09CA 9000BTU	P/N:SL11H77 345	HP M24f FHD	GM-15C	Office Safe
SERIAL NUMBER	Visitor Chair	SKU: ZFMETCUP	1KK00901GJ NP- 0A6DJJ30122	PF-4AGWS9	ЗСM22826Н М	SN: 0002265	Office Safe
ASSET BARCODE	GSA- MOGCSP- LWEP-RC- 420-4	GSA- MOGCSP- LWEP-FC- 420-3	GSA- MOGCSP- LWEP-AC- 031-3	GSA- MOGCSP- LWEP-MLT- 297-3	GSA- MOGCSP- LWEP-MLCD- 297-2	GSA- MOGCSP- LWEP-SP- 600-1	GSA- MOGCSP- LWEP-S-420- 1
NO.	13	14	15	16	17	18	19



Management Letter on the Financial Statement Project (LWEP) For the Year Ended December 31, 2024

NO. BARR GSA- MOGCS LWEP-I 20 297-1 GSA- MOGCS LWEP-I 21 420-1 GSA- MOGCS LWEP-I 22 420-1 GSA- MOGCS MOGCS LWEP-I GSA- MOGCS LWEP-I GSA- MOGCS LWEP-I GSA- MOGCS LWEP-I GSA-												
	ASSET BARCODE	SERIAL NUMBER	MODEL	PURCH ASE PRICE	PRUCHA SE DATE	ASSET	BRAND	AUTOBAR	CONSTOD	ASSET	VEND	CONDITI
	GSA- MOGCSP- LWEP-UPS- 297-1	SN:21102209 00382	LW-UPS1250	N/A	N/A	Alternative Power Supply (UPS)	UPS	N	Isaac Hne Attiogbe	Equipmen t	N/A	New
	GSA- MOGCSP- LWEP-ED- 420-1	Executive Office Desk	Executive Office Desk - 140 CM	N/A	N/A	Simi- Executive office set	Executive Office Desk	No	Unassigned	Furniture	N/A	New
GSA- MOGC LWEP	GSA- MOGCSP- LWEP-EC- 420-1	Visitor Chair	Visitor Chair	N/A	N/A	Visitor Chair	N/A	No	Unassigned	Furniture	N/A	New
23 420-1	GSA- MOGCSP- LWEP-RC- 420-1	Semi- Executive Chair	Semi- Executive Chair	N/A	N/A	Semi Executive Office Chair	N/A	N	Unassigned	Furniture	N/A	New
GSA- MOGC LWEP- 24 420-1	GSA- MOGCSP- LWEP-FC- 420-1	SKU: ZFMETCUP	Metal Cupboard	N/A	N/A	Metal Cupboard	Planet PC	ON.	Unassigned	Equipmen t	N/A	New
GSA- MOGC LWEP- 25 031-1	GSA- MOGCSP- LWEP-AC- 031-1	1KK00901GJ NP- 0A6DJJ30621	AS09CA 9000BTU	N/A	N/A	Air Conditione r	Hisense	N <sub>O</sub>	Unassigned	Equipmen t	N/A	New
GSA- MOGC LWEP- 26 297-1	GSA- MOGCSP- LWEP-MLT- 297-1	PF4AGVHP	Lenovo ThinkPad E16	N/A	N/A	Computer	ThinkPad (Lenovo Slovakla)	No	Unassigned	Hardware	N/A	New



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

Marie alem							
CONDITI	New	New	New	New	New	New	New
VEND	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ASSET	Hardware	Equipmen t	Hardware	Furniture	Furniture	Furniture	Equipmen t
CONSTOD	Unassigned	PMU Office	Winitee /Administra tive Assistant	Winitee /Administra tive Assistant	Winitee /Administra tive Assistant	Winitee /Administra tive Assistant	Winitee /Administra tive Assistant
AUTOBAR	No	N <sub>O</sub>	N	Yes	N <sub>O</sub>	No	No
BRAND	HP computer extension	UPS	ThinkPad (Lenovo Slovakla)	Executive Office Desk	N/A	Executive Office Desk	Hisense
ASSET	Computer Extension Screen	Alternative Power Supply (UPS)	Computer	Work Station	Semi Executive Office Chair	Work Station	Air Conditione r
PRUCHA SE DATE	N/A	N/A	N/A	N/A	N/A	N/A	N/A
PURCH ASE PRICE	N/A	N/A	N/A	N/A	N/A	N/A	N/A
MODEL	HP M24f FHD	LW-UPS1250	Lenovo ThinkPad E16	Work Station	Semi- Executive Chair	Work Station	AS09CA 9000BTU
SERIAL	3CM228239X	SN:21102209 00352	PF-4HL4FK	Work Station	Semi- Executive Chair	Work Station	1KK00901GJ NP- 0A6DJJ30585
ASSET BARCODE	GSA- MOGCSP- LWEP-MLCD- 297-1	MGCSP/LWEP /APC-UPS/04	GSA- MOGCSP- LWEP-MLCD- 297-11	GSA- MOGCSP- LWEP-WS- 420-2	GSA- MOGCSP- LWEP-EC- 420-16	GSA- MOGCSP- LWEP-WS- 420-1	GSA- MOGCSP- LWEP-AC- 031-8
NO.	27	28	29	30	31	32	33



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

CONDITT	New	New	New	New	New	New	New
VEND	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ASSET	Furniture	Hardware	Furniture	Furniture	Furniture	Hardware	Equipmen t
CONSTOD	Winitee /Administra tive Assistant	Winitee /Administra tive Assistant	Oliver Lavelah	Oliver Lavelah	Oliver Lavelah	Oliver Lavelah	Oliver Lavelah
AUTOBAR	N ON	N N	<sub>o</sub> N	Ñ	N <sub>O</sub>	N <sub>O</sub>	N
BRAND	N/A	ThinkPad (Lenovo Slovakla)	Executive Office Desk	N/A	N/A	ThinkPad (Lenovo Slovakla)	Planet PC
ASSET	Semi Executive Office Chair	Computer	Simi- Executive office set	Semi Executive Office Chair	Visitor Chair	Computer	Metal Cupboard
PRUCHA SE DATE	N/A	N/A	N/A	N/A	N/A	N/A	N/A
PURCH ASE PRICE	N/A	N/A	N/A	N/A	N/A	N/A	N/A
MODEL	Semi- Executive Chair	Lenovo ThinkPad E16	Executive Office Desk - 140 CM	Semi- Executive Chair	Visitor Chair	Lenovo ThinkPad E16	Metal Cupboard
SERIAL	Semi- Executive Chair	PF4HWS5Z	Executive Office Desk	Semi- Executive Chair	Visitor Chair	PFHWYGL	SKU: ZFMETCUP
ASSET BARCODE	GSA- MOGCSP- LWEP-EC- 420-15	GSA- MOGCSP- LWEP-MLT- 297-8	GSA- MOGCSP- LWEP-ED- 420-7	GSA- MOGCSP- LWEP-EC- 420-13	GSA- MOGCSP- LWEP-RC- 420-6	GSA- MOGCSP- LWEP-MLT- 297-7	GSA- MOGCSP- LWEP-FC- 420-5
NO.	34	35	36	37	38	39	40



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

CONDITI	New	New	New	New	New	New	New	New
VEND	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ASSET	Furniture	Furniture	Furniture	Equipmen t	Hardware	Furniture	Furniture	Furniture
CONSTOD	D. Enoch Foday	D. Enoch Foday	D. Enoch Foday	D. Enoch Foday	D. Enoch Foday	P. Edward Borloh	P. Edward Borloh	P. Edward Borloh
AUTOBAR	N S	No	N	No	N	N N	N N	No
BRAND	Executive Office Desk	N/A	N/A	Hisense	ThinkPad (Lenovo Slovakla)	Executive Office Desk	N/A	N/A
ASSET	Simi- Executive office set	Semi Executive Office Chair	Visitor Chair	Air Conditione r	Computer	Simi- Executive office set	Semi Executive Office Chair	Visitor Chair
PRUCHA SE DATE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
PURCH ASE PRICE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
MODEL	Executive Office Desk - 140 CM	Semi- Executive Chair	Visitor Chair	AS09CA 9000BTU	Lenovo ThinkPad E16	Executive Office Desk - 140 CM	Semi- Executive Chair	Visitor Chair
SERIAL	Executive Office Desk	Semi- Executive Chair	Visitor Chair	1KK00901GJ NP- 0A6DJJ30525	PF4HWYDS	Executive Office Desk	Semi- Executive Chair	Visitor Chair
ASSET	GSA- MOGCSP- LWEP-ED- 420-5	GSA- MOGCSP- LWEP-EC- 420-11	GSA- MOGCSP- LWEP-RC- 420-7	GSA- MOGCSP- LWEP-AC- 031-6	GSA- MOGCSP- LWEP-MLT- 297-4	GSA- MOGCSP- LWEP-ED- 420-6	GSA- MOGCSP- LWEP-EC- 420-12	GSA- MOGCSP- LWEP-RC-
NO.	14	42	43	44	45	46	47	48



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

NO.	ASSET BARCODE	SERIAL	MODEL	PURCH ASE PRICE	PRUCHA SE DATE	ASSET	BRAND	AUTOBAR	CONSTOD	ASSET	VEND	CONDITI
	420-5											
49	GSA- MOGCSP- LWEP-MLT- 297-6	РЕЧННВ7Q	Lenovo ThinkPad E16	N/A	A/N	Computer	ThinkPad (Lenovo Slovakla)	ON.	P. Edward Borloh	Hardware	A/N	New
20	GSA- MOGCSP- LWEP-ED- 420-9	Executive Office Desk	Executive Office Desk - 140 CM	N/A	N/A	Simi- Executive office set	Executive Office Desk	o <sub>N</sub>	Everlyn Barry	Furniture	N/A	New
51	GSA- MOGCSP- LWEP-EC- 420-17	Semi- Executive Chair	Semi- Executive Chair	N/A	N/A	Semi Executive Office Chair	N/A	N <sub>O</sub>	Everlyn Barry	Furniture	N/A	New
52	GSA- MOGCSP- LWEP-RC- 420-9	Visitor Chair	Visitor Chair	N/A	N/A	Visitor Chair	N/A	No	Everlyn Barry	Furniture	N/A	New
53	GSA- MOGCSP- LWEP-AC- 031-9	1KK00901GJ NP- 0A6DJJ30316 5	AS09CA 9000BTU	N/A	N/A	Air Conditione r	Hisense	No	Everlyn Barry	Equipmen t	N/A	New
54	GSA- MOGCSP- LWEP-MLT- 297-8	PF4HWQRD	Lenovo ThinkPad E16	N/A	N/A	Computer	ThinkPad (Lenovo Slovakla)	No	Everlyn Barry	Hardware	N/A	New
55	GSA- MOGCSP- LWEP-ED- 420-2	Executive Office Desk	Executive Office Desk - 140 CM	N/A	N/A	Simi- Executive office set	Executive Office Desk	O <sub>N</sub>	Lisa Diasay	Furniture	N/A	New



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

CONDITI	New	New	New	New	New	New	New	New
VEND	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ASSET	Furniture	Furniture	Equipmen t	Equipmen t	Hardware	Furniture	Furniture	Furniture
CONSTOD	Lisa Diasay	TBA	TBA	TBA				
AUTOBAR	No	No	No	No	No	N	N <sub>O</sub>	No
BRAND	N/A	N/A	Planet PC	Hisense	ThinkPad (Lenovo Slovakla)	Executive Office Desk	N/A	N/A
ASSET	Semi Executive Office Chair	Visitor Chair	Metal Cupboard	Air Conditione r	Computer	Simi- Executive office set	Semi Executive Office Chair	Visitor Chair
PRUCHA SE DATE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
PURCH ASE PRICE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
MODEL	Semi- Executive Chair	Visitor Chair	Metal Cupboard	AS09CA 9000BTU	Lenovo ThinkPad E16	Executive Office Desk - 140 CM	Semi- Executive Chair	Visitor Chair
SERIAL	Semi- Executive Chair	Visitor Chair	SKU: ZFMETCUP	1KK00901GJ NP- 0A6DJJ30092	PF4HWQAR	Executive Office Desk	Semi- Executive Chair	Visitor Chair
ASSET	GSA- MOGCSP- LWEP-EC- 420-2	GSA- MOGCSP- LWEP-RC- 420-2	GSA- MOGCSP- LWEP-FC- 420-2	GSA- MOGCSP- LWEP-AC- 031-2	GSA- MOGCSP- LWEP-MLT- 297-2	GSA- MOGCSP- LWEP-ED- 420-4	GSA- MOGCSP- LWEP-EC- 420-4	GSA- MOGCSP- LWEP-RC-
NO.	26	57	58	59	09	61	62	63



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

NO.	ASSET BARCODE	SERIAL	MODEL	PURCH ASE PRICE	PRUCHA SE DATE	ASSET	BRAND	AUTOBAR	CONSTOD	ASSET	VEND	CONDITI
	420-3											
	GSA- MOGCSP-	1KK00901GJ				Air						
49	LWEP-AC- 031-5	NP- 0A6DJJ30142	AS09CA 9000BTU	N/A	N/A	Conditione r	Hisense	No	TBA	Equipmen t	N/A	New
	GSA- MOGCSP-											
65	LWEP-FC- 420-4	SKU: ZFMETCUP	Metal Cupboard	A/A	A/A	Metal Cupboard	Planet PC	o Z	TBA	Equipmen t	N/A	New
	GSA- MOGCSP-						ThinkPad					
99	LWEP-MLT-	PF4HXOGT	Lenovo ThinkPad E16	A/A	N/A	Computer	(Lenovo Slovakla)	o Z	TBA	Hardware	N/A	New
	GSA-											
	MOGCSP-	ě	9				Executive					
29	LWEP-ED- 420-2	Conference Table	Conference Table	N/A	N/A	Conferenc e Table	Office Desk	No	TBA	Furniture	N/A	New
	GSA-					Semi						
	MOGCSP-	Semi-	Semi-			Executive			Conference			
89	420-5	Chair	Chair	N/A	N/A	Chair	N/A	N	Room	Furniture	N/A	New
	GSA-					Semi						
	MOGCSP-	Semi-	Semi-			Executive						
5	LWEP-EC-	Executive	Executive	0/10	V/N	Office	V.N	Q Z	Conference	1	2	N
60	420-0	Clair	Clall	Z/N	Y/N	Clair	Y/N	0	ROOIII	בחווות	N/A	Mew
	GSA- MOGCSP-	Semi-	Semi-			Semi						
	LWEP-EC-	Executive	Executive			Office			Conference			
70	420-7	Chair	Chair	N/A	N/A	Chair	N/A	No	Room	Furniture	N/A	New



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

CONDITION	New	New	New	New	New	New	New	New
VEND	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ASSET	Furniture	Furniture	Furniture	Equipmen t	Equipmen t	Equipmen t	Machiner y	Machiner y
CONSTOD	Conference	Conference Room	Conference Room	Conference Room	PMU Office lobby	PMU Office lobby	PMU Office - Kitchen Room	PMU Office - Gen Room
AUTOBAR	o <sub>Z</sub>	ON.	N	N <sub>O</sub>	No	No	No	Yes
BRAND	N/A	N/A	N/A	China	Canon	UPS	Roch	Perkins
ASSET	Semi Executive Office Chair	Semi Executive Office Chair	Semi Executive Office Chair	Projector	Giant-Size Printer	Alternative Power Supply (UPS)	Ice Box	Generator
PRUCHA SE DATE	A/N	N/A	N/A	N/A	N/A	N/A	N/A	N/A
PURCH ASE PRICE	A/N	N/A	N/A	N/A	N/A	N/A	N/A	N/A
MODEL	Semi- Executive Chair	Semi- Executive Chair	Semi- Executive Chair	H973B	F281350	LW-UPS1250	RFR-1205-1	JP30
SERIAL	Semi- Executive Chair	Semi- Executive Chair	Semi- Executive Chair	X89E370015 0	LFBZ0000025 987	SN:21102209 00314	23D6840618	S/N: 3943700001 2
ASSET	GSA- MOGCSP- LWEP-EC- 420-8	GSA- MOGCSP- LWEP-EC- 420-9	GSA- MOGCSP- LWEP-EC- 420-10	GSA- MOGCSP- LWEP-PD-297	GSA- MOGCSP- LWEP-CM- 600-2	GSA- MOGCSP- LWEP-UPS- 297-3	GSA- MOGCSP- LWEP-IBSS- 740-1	GSA- MOGCSP- LWEP-GEN- 690-1
NO.	71	72	73	74	75	76	77	78



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Management Letter on the Financial Statement Statement Project (LWEP) For the Year Ended December 31, 2024

NO.	ASSET BARCODE	SERIAL	MODEL	PURCH ASE PRICE	PRUCHA SE DATE	ASSET	BRAND	AUTOBAR	CONSTOD	ASSET	VEND	CONDITI
62	GSA-MGCSP- 03-4	JTEEB71J70F 020979	2023-White- Land Cruiser	N/A	N/A	Vehicle	ТОУОТА	No	PMU Office - Utility	Machiner y	N/A	New
80	GSA- MOGCSP- MLT-297-3	N/A	N/A	N/A	N/A	THINKPAD	LENOVO	No	MIKE F. DAVID	Hardware	N/A	New
81	GSA- MOGCSP- MLT-297-2	N/A	N/A	N/A	N/A	THINKPAD	LENOVO	No	SYLIVA B. BROWN	Hardware	N/A	New
82	GSA- MOGCSP-	N/A	N/A	N/A	N/A	THINKPAD	LENOVO	No	STEVEN YEKEH	Hardware	N/A	New
83	GSA- MOGCSP-	N/A	N/A	N/A	N/A	THINKPAD	LENOVO	No	S. NAGBEH JARTEH	Hardware	N/A	New
84	GSA- MOGCSP-	N/A	N/A	N/A	N/A	THINKPAD	LENOVO	No	N/a	Hardware	N/A	New
85	GSA- MOGCSP- AUG-MLT- 297-1	N/A	N/A	N/A	N/A	THINKPAD	LENOVO	N	EDWINA M. T. BUCKETT	Hardware	N/A	New
98	GSA- MOGCSP- AUG-MLT- 297-7	N/A	N/A	N/A	N/A	THINKPAD	LENOVO	NO	BRANICE B. WOART	Hardware	N/A	New
87	GSA- MOGCSP- PRO-MLT- 297-1	N/A	N/A	N/A	N/A	THINKPAD	LENOVO	No	LANFIA M. WARRANTY	Hardware	N/A	New
88	GSA-MOGCSP	N/A	N/A	N/A	N/A	THINKPAD	LENOVO	No	KOKO	Hardware	N/A	New



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

	T .						1	T		
CONDITT	New	New	New	New	New	New	New	New	New	New
VEND	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ASSET	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware
CONSTOD	JESSIE M. JAMES	STEPHEN YEKEH	AMARA B. KANNEH	SAMUEL EKENEMAH	TOGAR TARPEH	EMMETTE KAYE	DAVID G. PAYEDOE	BRENDA BENSON	JOSIAH DOMAH	JERELINE NEWTON
AUTOBAR	Ñ	No	No	No	No	No	N	No	No	No
BRAND	LENOVO	LENOVO	LENOVO	LENOVO	LENOVO	LENOVO	LENOVO	LENOVO	LENOVO	LENOVO
ASSET	THINKPAD	THINKPAD	THINKPAD	THINKPAD	THINKPAD	THINKPAD	THINPAD	THINPAD	THINKPAD	THINKPAD
PRUCHA SE DATE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
PURCH ASE PRICE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
MODEL	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SERIAL	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ASSET	GSA- MOGCSP- WED-MLT- 297-2	GSA- MOGCSP WED-MLT- 297-1	GSA- MOGCSP-	GSA- MOGCSP-	GSA-MOGCSP	GSA- MOGCSP-	GSA- MOGCSP- CSD-MLT- 297-1	GSA- MOGCSP- DMA-MLT- 297-2	GSA- MOGCSP-	GSA- MOGCSP-
NO.	68	06	91	92	93	94	95	96	26	86



Management Letter on the Financial Statement Statement Project (LWEP) For the Year Ended December 31, 2024

nogia	TOGILA	TOGILO	TOGING	THE SECOND OF THE PROPERTY.				Calden and Arthurson				
ASSET SERIAL MODEL ASE SE DATE NAME PRICE	MODEL ASE SE DATE	ASE SE DATE	PRUCHA SE DATE		ASSE	<b>–</b>	BRAND	AUTOBAR	CONSTOD	ASSET	VEND	CONDITI
PRO-MLT- 297-3												
GSA- MOGCSP- AMG-MLT-									OPHELIA J. S.			
297-1 N/A N/A N/A THINKPAD	N/A N/A N/A	N/A N/A	N/A		THINKPA	۵	LENOVO	No	KENNEDY	Hardware	N/A	New
GSA- MOGCSP-												
AMA-MLI- 297-1 N/A N/A N/A THINKPAD	N/A N/A N/A	N/A N/A	N/A		THINKPA	_	LENOVO	No	M. GLAY	Hardware	N/A	New
GSA-MS-MLT- N/A N/A N/A N/A THINKPAD	N/A N/A N/A	N/A N/A	N/A		THINKPA	۵	LENOVO	No	N/a	Hardware	N/A	New
GSA- MOGCSP- DMG-MLT-	THINK	THINK	THINK	THINK	THINK				AUGUSTINE MASSAKOR			
297-2 N/A N/A N/A BOOK	N/A N/A N/A	N/A N/A	N/A		BOOK		LAPTOP	No	YON	Hardware	N/A	New
GSA- MOGCSP- DMG-MLT-	THINK	THINK	THINK	NIHL	THINK				LAURA			
N/A N/A N/A	N/A N/A N/A	N/A N/A	N/A		BOOK		LAPTOP	No	GOLAKEH	Hardware	N/A	New
GSA-MOGCSP N/A N/A N/A BOOK	N/A N/A N/A	N/A N/A	N/A		THINK		LAPTOP	No	BILL F. TAMBA	Hardware	N/A	New
GSA-MOGCSP N/A N/A N/A BOOK	N/A N/A N/A	N/A N/A	N/A		THINK		LAPTOP	No	FERDRICK S. COOPER	Hardware	N/A	New
GSA- MOGCSP-FIN- M-297-1 N/A N/A BOOK	N/A N/A N/A	N/A N/A	N/A		THINK		LAPTOP	N	HEZEKIAH T. LOGAN	Hardware	N/A	New
GSA- MOGCSP- N/A N/A N/A BOOK	N/A N/A N/A	N/A	N/A		THINK		LAPTOP	No	AGNES S.C. MARSHALL	Hardware	N/A	New



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

CONDITI		New	New	New	New	New	New	New	New	New
VEND		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ASSET		Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware
CONSTOD		ALEX DEVINE	EBENEZER ZONOE	D. WEBSTER CASSELL	CURTS V. DORLEY	ROBERT TAYLOR	CELESTINE C. WISSEH	GBEME HORACE	ANTHONY BORLAY	JIMMY TAMBA
AUTOBAR		No	No	No	No	No	No	No	No	No
BRAND		LAPTOP	LAPTOP	LAPTOP	LAPTOP	LAPTOP	LAPTOP	LAPTOP	LAPTOP	Desktop
ASSET		THINK BOOK	THINK BOOK	THINK BOOK	THINK	THINK BOOK	THINK BOOK	THINK BOOK	THINK	HP DESKTOP (CPU) & MONITOR
PRUCHA SE DATE		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
PURCH ASE PRICE		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
MODEL		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SERIAL		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ASSET	AMRPP-MLT- 297-1	GSA-MOGCSP	GSA-MOGCSP	GSA-MOGCSP	GSA-MOGCSP	GSA- MOGCSP- MLT-297-1	GSA- MOGCSP-HR- MLT-297-2	GSA- MOGCSP-M- MLT-297-1	GSA-MOGCSP	GSA- MOGCSP-HR- MLCD-297-1
NO.		108	109	110	111	112	113	114	115	116



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

		T					
CONDITION	New	New	New	New	New	New	New
VEND	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ASSET	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware
CONSTOD	LORPU F. STEVENS	BILL F. TAMBA	AUGUSTINE MASSALCO NYON	ROBERT	FRANCIS Z. KPAN	STEPHEN	STEPHEN YEKEH
AUTOBAR	No	No	No	No	No	No	ON
BRAND	Desktop	Desktop	Desktop	Desktop	Desktop	Desktop	Desktop
ASSET	HP DESKTOP (CPU) & MONITOR	HP DESKTOP (CPU) & MONITOR	HP DESKTOP (CPU) & MONITOR	HP DESKTOP (CPU) & MONITOR	HP DESKTOP (CPU) & MONITOR	HP DESKTOP (CPU) & MONITOR	HP DESKTOP (CPU) & MONITOR
PRUCHA SE DATE	N/A	N/A	N/A	N/A	N/A	N/A	N/A
PURCH ASE PRICE	N/A	N/A	N/A	N/A	N/A	N/A	N/A
MODEL	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SERIAL NUMBER	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ASSET BARCODE	GSA- MOGCSP-FIN- MLCD-297-3	GSA-MOGCSP	GSA- MOGCSP- DMG-ML-CD- 297-3	GSA- MOGCSP- M&E-MLCD- 2971	GSA- MOGCSP- PROC-MLCD- 297-1	GSA- MOGCSP- WED-MLT- CD-297-2	GSA- MOGCSP- WED-MLT- CD-297-1
NO.	117	118	119	120	121	122	123



Management Letter on the Financial Statement Statement Project (LWEP) For the Year Ended December 31, 2024

NO.	ASSET BARCODE	SERIAL NUMBER	MODEL	PURCH ASE PRICE	PRUCHA SE DATE	ASSET	BRAND	AUTOBAR	CONSTOD	ASSET	VEND	CONDITI
124	GSA- MOGCSP- AMG-MLCD- 297-1	N/A	N/A	N/A	N/A	HP DESKTOP (CPU) & MONITOR	Desktop	N	JOSPHINE D. DUGBO	Hardware	N/A	New
125	GSA-MOGCSP	N/A	N/A	N/A	N/A	HP DESKTOP (CPU) & MONITOR	Desktop	No	ROSE	Hardware	N/A	New
126	GSA-MOGCSP	N/A	N/A	N/A	N/A	HP DESKTOP (CPU) & MONITOR	Desktop	N	ALFREDA JACOBS	Hardware	N/A	New
127	GSA- MOGCSP-MS- MLCD-297-1	N/A	N/A	N/A	N/A	HP DESKTOP (CPU) & MONITOR	Desktop	ON.	SYLVIA B. PAYE	Hardware	N/A	New
128	GSA- MOGCSP- CSD-ML-CD- 297-2	N/A	N/A	N/A	N/A	HP DESKTOP (CPU) & MONITOR	Desktop	N	REBECCA M. BABA	Hardware	N/A	New
129	GSA- MOGCSP FIN-MLCD- 297-1	N/A	N/A	N/A	N/A	HP DESKTOP (CPU) & MONITOR	Desktop	No	Elizabeth Hne	Hardware	N/A	New
130	GSA-MOGCSP	N/A	N/A	N/A	N/A	HP DESKTOP (CPU) & MONITOR	Desktop	ON.	N/a	Hardware	N/A	New



Management Letter on the Financial Statement Statement Project (LWEP) For the Year Ended December 31, 2024

CONDITI	New	New	New	New	New	New	New	New	New
VEND	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ASSET	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware
CONSTOD	FRANCES	N/a	N/a	N/a	David Payedoe	Hezekiah Logan	N/a	Edwina Buckett	Wondaneh Lymas
AUTOBAR	N	N	N	No	No	No	N	No	No
BRAND	Desktop	Desktop	Desktop	Desktop	Printer	Printer	Printer	Printer	Printer
ASSET	HP DESKTOP (CPU) & MONITOR	HP DESKTOP (CPU) & MONITOR	HP DESKTOP (CPU) & MONITOR	HP DESKTOP (CPU) & MONITOR	CANON MF310	CANON MF310	CANON MF310	CANON MF310	CANON MF310
PRUCHA SE DATE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
PURCH ASE PRICE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
MODEL	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SERIAL	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ASSET	GSA- MOGCSP- POL/RE- MLCD-297-1	GSA- MOGCSP- PPRM-ML-CD- 2976	GSA- MOGCSP-P- MLT-CD-297- 1	GSA-MOGCSP	GSA -MGCSP- GSD-CM-6004	GSA -MGCSP- FIN-CM-600	GSA -MGCSP- WED-CM-600- 2	GSA -MGCSP- AGU-CM-600- 1	GSA -MGCSP- ADG-CM-600- 3
NO.	131	132	133	134	135	136	137	138	139



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

CONDITT	New	New	New	New	New	New	New	New	New	New	MeN	
VEND	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	A/N	
ASSET	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	Hardware	
CONSTOD	Morris Dossii	Alfreda Jacobs	Augustine	Togar Tarpeh	Johnetta Harris	Elaine Scott	N/a	Webster Cassell	Louise	Barry Gray	Brenda	
AUTOBAR	No	No	No	No	No	N <sub>O</sub>	N <sub>O</sub>	No	No	No	Š	
BRAND	Printer	Printer	Printer	Printer	Printer	Printer	Printer	Printer	Printer	Printer	Printer	
ASSET	CANON MF310	CANON MF310	CANON MF310	CANON MF310	CANON MF310	CANON MF310	CANON MF310	CANON MF310	CANON MF310	CANON MF310	CANON MF310	
PRUCHA SE DATE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
PURCH ASE PRICE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1
MODEL	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	A/N	
SERIAL	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	A/N	1
ASSET BARCODE	GSA -MGCSP- PROC-CM- 600-1	GSA -MGCSP- DMCSP-CM- 600-1	GSA -MGCSP- DMG-CM-600- 1	GSA -MGCSP- PPRM-CM- 600-1	GSA -MGCSP- IAD-CM-	GSA -MGCSP- AMA-CM-600- 1	GSA -MGCSP	GSA -MGCSP- COM-CM-600- 1	GSA -MGCSP- M-CM-600-1	GSA -MGCSP- MS-CM-600-2	GSA -MGCSP- DMA-CM-600-	
NO.	140	141	142	143	144	145	146	147	148	149	150	



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

NO.         BARCODE BA													
GSA -MGCSP-         N/A         N/A <th< th=""><th>NO.</th><th>ASSET BARCODE</th><th>SERIAL</th><th>MODEL</th><th>ASE</th><th>PRUCHA SE DATE</th><th>ASSET</th><th>BRAND</th><th>AUTOBAR</th><th>CONSTOD</th><th>ASSET</th><th>VEND</th><th>CONDITT</th></th<>	NO.	ASSET BARCODE	SERIAL	MODEL	ASE	PRUCHA SE DATE	ASSET	BRAND	AUTOBAR	CONSTOD	ASSET	VEND	CONDITT
M&E-CM-600-         N/A         N/A         N/A         N/A         N/A         N/A         MF310         Printer         No         Kraku         Hardware           GSA -MGCSP-         N/A         N/A         N/A         N/A         N/A         N/A         MF310         Printer         No         Emmanuel         Hardware           GSA -MGCSP-         N/A         N/A         N/A         N/A         N/A         N/A         MF310         Printer         No         Zonoe         Hardware           GSA -MGCSP-         N/A         N/A </td <td>151</td> <td>GSA -MGCSP-</td> <td>N/A</td> <td>N/A</td> <td>N/A</td> <td>N/A</td> <td></td> <td></td> <td>No</td> <td></td> <td>Hardware</td> <td>N/A</td> <td>New</td>	151	GSA -MGCSP-	N/A	N/A	N/A	N/A			No		Hardware	N/A	New
GSA -MGCSP- M8E-CM- LD-P-297-1         N/A         N/A         N/A         N/A         N/A         MF310 MF310         Printer Printer         No         Ebenezer Ebenezer CANON         Hardware Hardware           GSA -MGCSP- HR-CM-600-1         N/A         N/A         N/A         N/A         N/A         N/A         Hardware MF310         Hardware Printer         Hardware No         Hardware MF310         Hardware No         Hardware MF310         Hardware No         N/A         Hardware No         Hardware No<	152	M&E-CM-600-	N/A	N/A	N/A	N/A	MF310	Printer	No	Rodney Kraku	Hardware	N/A	New
GSA -MGCSP-         N/A         N/A         N/A         N/A         N/A         N/A         M/A         M/A <th< td=""><td>153</td><td>GSA -MGCSP- M&amp;E-CM-</td><td>N/A</td><td>N/A</td><td>N/A</td><td>N/A</td><td>CANON MF310</td><td>Printer</td><td>8</td><td>Emmanuel Ballah</td><td>Hardware</td><td>N/A</td><td>New</td></th<>	153	GSA -MGCSP- M&E-CM-	N/A	N/A	N/A	N/A	CANON MF310	Printer	8	Emmanuel Ballah	Hardware	N/A	New
GSA -MGCSP-HR-CM-600-1         N/A         N/A         N/A         N/A         N/A         N/A         N/A         HR-1310         Printer         No         Wisseh         Hardware           GSA -MGCSP-HR-CM-600-1         N/A         N/A         N/A         N/A         N/A         N/A         Hardware         Hardware           GSA -MGCSP-MGCSP         N/A         N/A         N/A         N/A         N/A         N/A         Hardware         N/A         Hardware           GSA -MGCSP         N/A         N/A         N/A         N/A         N/A         N/A         Hardware           GSA -MGCSP         N/A         N/A         N/A         N/A         N/A         N/A         Hardware           GSA -MGCSP         N/A         N/A         N/A         N/A         N/A         Hardware	154	GSA -MGCSP- LD-P-297-1	N/A	N/A	N/A	N/A	CANON MF310	Printer	N <sub>O</sub>	Ebenezer Zonoe	Hardware	N/A	New
GSA -MGCSP-         N/A         N/A         N/A         N/A         N/A         N/A         Hardware         Hardware           HR-CM-600-1         N/A         N/A         N/A         N/A         N/A         N/A         Hardware           GSA -MGCSP         N/A         N/A         N/A         N/A         N/A         N/A         N/A         Hardware           GSA -MGCSP         N/A         N/A         N/A         N/A         N/A         N/A         Hardware           GSA -MGCSP         N/A         N/A         N/A         N/A         N/A         Hardware	155	GSA -MGCSP- HR-CM-600-1	N/A	N/A	N/A	N/A	CANON MF310	Printer	No	Celestine C. Wisseh	Hardware	N/A	New
GSA -MGCSP         N/A         N/A         N/A         N/A         N/A         MF310         Printer         N/A         Hardware           GSA -MGCSP         N/A         N/A         N/A         N/A         N/A         N/A         N/A         Hardware           GSA -MGCSP         N/A         N/A         N/A         N/A         N/A         N/A         N/A         Hardware	156	GSA -MGCSP- HR-CM-600-1	N/A	N/A	N/A	N/A	CANON MF310	Printer	No	Joyce	Hardware	N/A	New
GSA -MGCSP         N/A         N/A         N/A         MF310         Printer         N/a         Hardware           GSA -MGCSP         N/A         N/A         N/A         N/A         N/A         Hardware	157	GSA -MGCSP	N/A	N/A	N/A	N/A	CANON MF310	Printer	N <sub>O</sub>	N/a	Hardware	N/A	New
GSA -MGCSP N/A N/A N/A MF310 Printer No N/a Hardware	158	GSA -MGCSP	N/A	N/A	N/A	N/A	CANON MF310	Printer	No	N/a	Hardware	N/A	New
	159	GSA -MGCSP	N/A	N/A	N/A	N/A	CANON MF310	Printer	No	N/a	Hardware	N/A	New

Appendix 5: Unverified Vehicles donated to MGSCP

CONDITTO	
VENDO	
ASSE T TYPE	
CONSTODIA	
AUTOBARCOD	
BRAN	
ASSET	
PRUCHAS E DATE	
PURCHAS E PRICE US\$	
MODE	
SERIAL NUMBER	
ASSET BARCOD E	
<u>o</u> .	



Management Letter on the Financial Statement s Audit of the Liberia Women Empowerment Project (LWEP) For the Year Ended December 31, 2024

N/A
N/A   JIEEB710F020979   2023   48,853.00   Cot. 7,   Sub.
N/A   JTEEB710F022996   2023   48,853.00   C24.7,   Station   N/A   JTEB710F022996   SG,350.00   22-Feb.24   434   Wagon   N/A   JTEB710F020979   2023   46,000.00   22-Feb.24   434   Wagon   N/A   JTEB710F020979   2023   46,000.00   22-Feb.24   434   Wagon   N/A   JTEB710F020979   2023   46,000.00   22-Feb.24   434   Wagon   N/A   JTEB710F020979   2023   36,350.00   22-Feb.24   434   Wagon   N/A   JTEB710F020979   2023   36,350.00   22-Feb.24   434   Wagon   N/A   Wagon   Wagon   N/A   Wagon   N/A
ASSET         MODE         PURCHAS         PRUCHAS         PRUCHAS         PRUCHAS         PRUCHAS         PRUCHAS         ASSET         BRAN         AUTOBARCOD           N/A         JTEEB7110F02281         2023         48,853.00         2024         4X4         Wagon         No           N/A         JTEEB7110F22792         2023         48,853.00         2024         4X4         Wagon         No           N/A         JTEEB71130F01910         2023         48,853.00         2024         4X6         Wagon         No           N/A         JTEEB710F020979         2023         46,000.00         21-Feb-24         4X4         Wagon         No           N/A         JTEEB710F020979         2023         46,000.00         21-Feb-24         4X4         Wagon         No           N/A         JTEEB710F020979         2023
ASSET         SERIAL NUMBER         NODE         E PRICE         F DATE         NAME         DD           N/A         JTEEB71J10F02281         2023         48,853.00         202.4         4X4         Wagon           N/A         JTEEB71J10F22792         2023         48,853.00         202.4         4X4         Wagon           N/A         JTEEB71J10F22792         2023         48,853.00         202.4         4X5         Wagon           N/A         JTEEB71J30F01910         2023         48,853.00         202.4         4X5         Wagon           N/A         JTEEB71J30F01910         2023         48,853.00         202.4         4X6         Wagon           N/A         JTEEB71J30F01910         2023         48,853.00         202.4         4X6         Wagon           N/A         JTEEB71J0F02096         2023         46,000.00         21-Feb-24         4X4         Wagon           N/A         JTEEB710F020979         2023         46,000.00         21-Feb-24         4X4         Wagon           N/A         JTEEB710F020979         2023         50,3550.00         22-Feb-24         4X4         Wagon
ASSET         MODE         PURCHAS         PRUCHAS         ASSET           BARCOD         SERIAL NUMBER         L         US\$         FRUCHAS         ROL A           N/A         JTEEB71J10F02281         2023         48,853.00         2024         4X4           N/A         JTEEB71J10F22792         2023         48,853.00         2024         4X5           N/A         JTEEB71J30F01910         2023         48,853.00         2024         4X5           N/A         JTEEB71J30F01910         2023         48,853.00         2024         4X6           N/A         JTEEB71J0FX8S8P012986         2023         48,853.00         2024         4X6           N/A         JTEEB710F020979         2023         46,000.00         21-Feb-24         4X4           N/A         JTEEB710F020979         2023         50,350.00         22-Feb-24         4X4
N/A   JTEEB71J0F02281   2023   48,853.00   2024   2024   2023   48,853.00   2024   2024   2023   2023   48,853.00   2024   2024   2024   2023   2023   2024   2024   2023   2023   2024   2024   2023   2023   2024   2024   2023   2023   2024   2024   2023   2023   2024   2024   2023   2023   2024   2024   2023   2023   2023   2024   2024   2023   2023   2023   2024   2023   2023   2023   2024   2023   2023   2024   2023   2023   2024   2023   2023   2024   2023   2023   2024   2023   2023   2024   2023   2023   2023   2024   2023   2023   2024   2023   2023   2024   2023   2023   2023   2024   2023   2023   2023   2024   2023   202
ASSET         ASSET         PURCHAS         F           BARCOD         SERIAL NUMBER         L         US\$           I         JTEEB71J10F02281         2023         48,853.00         2           I         JTEEB71J30F01910         2023         48,853.00         2           I         JTEEB71J30F01910         2023         48,853.00         2           I         JTEEB71J30F01910         2023         46,000.00         2           I         JTEEB71DF020979         2023         46,000.00         2
ASSET         SERIAL NUMBER         MODE         F           BARCOD         SERIAL NUMBER         L         L           N/A         JTEEB71J10F02281         2023           N/A         JTEEB71J10F22792         2023           N/A         JTEEB71J30F01910         2023           N/A         3         2023           N/A         5         2023           N/A         JTEEB710F020979         2023
ASSET SERIAL NUMBER  BARCOD  JTEEB71J10F02281  N/A  JTEEB71J10F22792  JTEEB71J30F01910  N/A  JTEEB71J30F01910  N/A  JTEEB71J0F020979
ASSET BARCOD N/A N/A N/A N/A N/A
<b>8</b> . 2 & 4 ?



Management Letter on the Financial Statement Project (LWEP) For the Year Ended December 31, 2024

Appendix 6: Unverified motorcycles donated MGSCP

					-							
CONDITIO		New			New			New			New	
VENDO	CICA	Motor		CICA	Motor		CICA	Motor		CICA	Motor	
ASSET	Motorcycl	Ф		Motorcycl	ь		Motorcycl	Ф		Motorcycl	ь	
CONSTODIA		N/A			N/A			N/A			N/A	
AUTOBARCOD E		N/A			N/A			N/A			N/A	
BRAN		N/A			N/A			N/A			N/A	
ASSET	Yamah a AG	100	Yamah	a AG	101	Yamah	a AG	102	Yamah	a AG	103	
PRUCHAS E DATE	Jul. 07,	2024		Jul. 07,	2024		Jul. 07,	2024		Jul. 07,	2024	
PURCHAS E PRICE		3,724.00			3,724.00			3,724.00			3,724.00	14,896.00
MODE		AG 100			AG 100			AG 100			AG 100	
SERIAL NUMBER		3HA-254228			3HA-257930		JYA3HA000002582	01		JYA3HA000002582	01	
ASSET BARCOD E		N/A			N/A			N/A			N/A	Total:
NO .		1			7			3			4	

